





EUROPEAN NEWS

Pressure from neutral nations splits NPT talks

BY WILLIAM DUFFLORCE IN GENEVA

A RESOLUTE effort by neutral and non-aligned countries to force the U.S., the Soviet Union and Britain to negotiate a comprehensive test ban treaty has split the 90-nation conference which has been reviewing the functioning of the nuclear non-proliferation treaty (NPT) for the last three weeks.

The final plenary session of the conference is scheduled to meet late this afternoon. Yesterday a drafting committee was struggling to agree on the wording of a concluding declaration acceptable to both the nuclear-weapon powers and the non-nuclear countries.

The stumbling blocks are three resolutions tabled by Alfonso Garcia Robles, the Mexican delegate, on behalf of the neutral and non-aligned countries.

One seeks agreement by the nuclear-weapon powers to negotiate a comprehensive treaty banning nuclear weapons tests. A second calls for a moratorium on nuclear testing as an interim measure until a comprehensive ban has been reached.

This resolution conforms with the moratorium on Soviet tests until the end of the year which Moscow announced on August 6. The third resolution aims at a nuclear freeze, halting further production and deployment of nuclear weapons.

If no consensus is reached on the wording of a declaration, Mr Garcia Robles wants votes taken on his resolutions at the final plenary session. He would certainly win the backing of the majority of the delegations.

The core of the dispute is article VI of the 1970 treaty under which the signatories undertook to negotiate a halt to the nuclear arms race and a treaty on nuclear disarmament.

Most of the 130 signatories feel strongly that their renunciation of nuclear weapons under the NPT has not been matched by action from the nuclear powers towards disarmament.

The U.S. and its allies argue that priority should go to negotiating a reduction in the number of weapons at the nuclear arms control talks between the U.S. and the Soviet Union which resumed here yesterday.

Washington and London also dispute that adequate verification measures exist to make a comprehensive test ban effective.

A similar disagreement over implementation of article VI prevented a common declaration being issued at the end of the second NPT review conference.

Other controversial resolutions before the drafting committee yesterday were one by the African nations calling for a halt to trade with South Africa and one from Iraq condemning Israel for its aerial attack on an Iraqi nuclear reactor in 1981.

Neither South Africa nor Israel has signed the NPT and both are believed to have the capability to make nuclear weapons.

Spain expected to stay in Nato after Cocom decision

BY TOM BURNS IN MADRID

THE Spanish Government's decision to join Cocom, which groups Nato member military groups to monitor military exports, is viewed as an implicit rejection of any future withdrawal from the Western alliance.

The decision, taken at a Cabinet meeting on Wednesday, had been a contentious issue for the Government. Cocom membership had been opposed by Sr Fernando Moran, the former Foreign Minister who was dropped from the Cabinet last July on the grounds that it could not precede a planned referendum on the question of Spain's continued presence in Nato.

Although the Government still plans to stage the Nato summit in Madrid, Cocom is seen as a clear indicator that the possibility of withdrawal has been discounted by Socialist Prime Minister Sr Felipe Gonzalez.

Spain's refusal to join Cocom during Sr Moran's tenure at Foreign Ministry, put in jeopardy a \$200m (£140m) microchip-producing venture planned by American Telephonics and Telegraph.

Washington withheld approval on such investments because it was not satisfied there were sufficient controls in Spain to prevent the re-export of sensitive "dual use" technology.

Ireland chooses satellite from Hughes for DBS

BY OUR DUBLIN CORRESPONDENT

THE Irish Government has chosen a satellite designed by Hughes Communications of the U.S., to supply the direct broadcasting system (DBS). Programmes from the satellite will be receivable in the whole of the British Isles and parts of Northern Europe.

The choice of Atlantic Satellites consortium was some thing of a surprise since a rival group Westair, which included the Irish Broadcasting Service, RTE and Allied Irish Banks, had been favoured.

In the event the Irish Government appears to have been worried at the possible losses which might be incurred by RTE if the project became a commercial failure, as the cost for the satellite, which is due to be operational in three and a half years, could be £100m (£80m).

Atlantic Satellites is headed by Mr James Stafford, an Irish businessman. The experience of Hughes Communications in the manufacture of satellites appears to have swung the decision in its favour.

The Irish market could not support a DBS system on its own but the potential audience is estimated at almost 100m people. Mr Stafford has not made clear how he will acquire programming for the satellite but it is likely that RTE and some independent Irish producers will be involved. However, the bulk of the programme is likely to be bought in from the U.S.

Austrian rivals sacked from party posts

By Patrick Blum in Vienna

TWO former Austrian finance ministers including the present head of the country's largest bank were suspended from holding positions in the ruling Socialist Party yesterday following a row which has seriously undermined party unity and morale.

A special meeting of the party's executive committee chaired by Dr Fred Sinowatz, the party leader and Chancellor, decided yesterday to suspend Dr Hannes Androsch, a former finance minister under Dr Bruno Kreisky and head of the Creditanstalt Bankverein, and Dr Herbert Salcher, finance minister until Dr Hannes Androsch's resignation in September last year, from all their party positions for the next five months. Both men retain their party membership.

For about two years Dr Androsch and Dr Salcher have been trading public insults following allegations of tax irregularities against Dr Androsch's supporters of Dr Salcher. Dr Androsch has always denied the charges and in July last year a special inquiry cleared him of the allegations.

Dr Salcher, however, denied his attacks against Dr Androsch who is now once again under investigation in connection with the purchase of his villa in an exclusive Vienna suburb.

The dispute has clear political overtones. Dr Androsch was brought to prominence as the champion of Dr Kreisky and was regarded as potential heir and future leader for the party. But the two men fell out over Dr Androsch's refusal to end his consultancy company while he was finance minister. In 1980 Dr Androsch was replaced by Dr Salcher.

Dr Androsch is deputy chairman of the Socialist Party in Floridsdorf, a Vienna working class district, and has broad support on the right of the party while Dr Salcher, a member of the party's federal executive and deputy chairman, is seen as the party's left wing.

The row between the two men which at times appeared to turn into a public vendetta escalated recently when Dr Salcher decided to take Dr Androsch to court for defamation. Dr Androsch had said that "a mad idea to finish me off."

Chancellor Sinowatz has grown increasingly impatient with the affair which has paralysed the Socialist Party's work.

Bonn backs U.S. position on SDI

WEST GERMANY yesterday welcomed the resumption of U.S.-Soviet arms talks in Geneva and backed President Reagan's refusal to halt research on the Star Wars space-based defence system.

Reuter reports from Munich. Herr Manfred Timmermann, the deputy defence minister, said Bonn favoured the inclusion of space defence systems in the negotiations but the West must bear in mind that Moscow was already heavily involved in this field.

"As long as the military challenges posed by the Soviets are still on the increase, we have no alternative to keeping pace," he told a conference of the seven-nation Western European Union (WEU) defence pact in Munich.

Commission attacks budget cuts

BY QUENTIN PEEL IN BRUSSELS

BUDGET cuts ordered by the EEC Council of Ministers for 1986 would reduce by half, or some Ecu 700m (£400m), the money available for Spain and Portugal in their first year of Community membership, the European Commission warned yesterday.

Mr Henning Christophersen, the Budget Commissioner and former Danish Finance Minister, launched a strong attack on the present member states for agreeing to cuts which would, he said, make the new members substantial net contributors to the budget.

The exercise could result in a dangerous political backlash in Spain and Portugal, which had been led to expect a neutral financial outcome to their first years of membership, he said.

Mr Christophersen said the Budget Ministers' negotiations in Luxembourg on Tuesday and Wednesday, lasting almost 19 hours, had resulted in "more a book-keeping exercise than a real budget." He described the outcome as "quite unsatisfactory" and "difficult to understand."

The main cuts agreed by the Ministers fell on the social and regional funds—designed to finance schemes to combat unemployment and revive economically-depressed regions. Other targets were the agricultural "guidance" fund, which provides cash for retaining farmers and other measures to modernise EEC farming.

A key aim of the Budget Ministers was to prevent the European Parliament—the other arm of the EEC budgetary process—from adding too large a margin of extra spending to the Ecu 32bn draft.

However, Mr Christophersen warned that they had cut so much at their first reading, it would be impossible to put back enough money for Spain and Portugal.

The new member states are expected to contribute some Ecu 3.3bn to EEC finances. The Commission's estimates were intended to give them an equivalent amount back in the form of a budget rebate—87 per cent of their VAT contributions—and Community spending, totalling some Ecu 1.4bn.

Paris signs co-operation agreement with Argentina

BY PAUL BETTS IN PARIS

FRANCE signed a broad economic, industrial and financial co-operation agreement yesterday with Argentina during the second day of the French state visit of President Rene Alphonse.

The agreement was signed by the Argentine leader and M Laurent Fabius, the French Prime Minister, and involves a declaration to co-operate in economic, industrial and financial fields. It will serve as a framework for more concrete agreements in economic co-operation.

A Franco-Argentine mixed commission will work on this agreement next year. President Alfonsín also held talks yesterday with M Georges Besse, head of the French state Renault car group, which is the leading car manufacturer in Argentina.

Despite the current over-capacity of the Argentine car market, Renault has committed itself to continue the modernisation of its plant at Cordoba.

President Alfonsín also had discussions yesterday with a group of leading international businessmen in Paris.

The Argentine leader attacked high interest rates and protectionism in world trade which have had a severe impact on the industries of Latin American countries.

President Mitterrand told Sr Alfonsín that he would support all initiatives which could help bring about a negotiated solution between Argentina and London over the Falkland Islands.

Polish economist attacks plans for steel industry

BY CHRISTOPHER BOBINSKI IN WARSAW

ONE OF Poland's best known economists, Professor Jan Muzaj, has charged that the Steel Ministry plans to centralise decision-making throughout the industry are aimed at undermining the country's economic reform.

The ministry's plans are being resisted by a handful of senior workers' co-management councils including the one at the Warsaw Steel Works which voted unanimously on Wednesday against the scheme.

The Steel Minister is planning to establish an "iron and steel community" which would in effect merge about 60 steel mills and related companies effectively widening out company independence which is a crucial element of the reform in the steel industry.

By law, the workers' councils which came into being as part of the reforms, are required to approve any changes in company status. Prof Muzaj has warned that the "community" once established will wield enormous power in its relations with consumers and suppliers as well as the Government as a whole.

Prof Muzaj argues that the "communities" monopolistic structure would favour continuing high costs and low quality, while its political muscle would permit it to force the Government to cover resulting losses.

Turkey's economy 'impresses' IMF

BY DAVID BARCHARD IN ANKARA

TURKEY will announce a detailed monetary programme in the next few months, a Central Bank official said yesterday.

He was speaking as the third round of talks this year between Turkey and the International Monetary Fund (IMF) ended in a low-key but friendly fashion. Outside observers said the fund would depart this weekend relatively impressed by what it had seen.

The Central Bank official said the IMF had been happy with Turkey's economic performance so far in 1985. However, it had raised some technical questions about the decline in the velocity of the money supply and expressed anxiety about possible excess liquidity.

"The fund warned the Central Bank that it causes in reducing interest rates and we said we would," he added.

Turkey is anxious to show it is listening to IMF advice over such matters as the budget deficit, thought to be the major source of inflation, which is still running at more than 40 per cent.

In spite of opposition scepticism, the Government expects the budget deficit to be well down this year—around 2 per cent of GNP, compared to just under 5 per cent in 1984.

French bank cuts money market intervention rate

BY OUR PARIS STAFF

The Banque de France lowered its money market intervention rate yesterday by a quarter percentage point to 9 1/4 per cent from 9 3/4 per cent in what is generally seen as a signal to French commercial banks to lower their base lending rates.

The latest cut in the Banque de France intervention rate reflects the Government's overall efforts to bring down domestic interest rates to help stimulate the economy and take advantage of disinflation.

M Pierre Bergeyrov, the Finance and Economy Minister, again called for a lowering of interest rates during the presentation of the Government's 1986 budget on Wednesday. The Banque de France intervention rate had stood at 9 1/4 per cent since last July.

Although the commercial banks are now expected to follow the lead given by the Banque de France, they have been reluctant to lower their rates claiming that the introduction of commercial paper and other reforms of the domestic financial markets have cut into their margins.

The lowering of the central bank intervention rate follows good August retail price inflation and trade figures. The trade balance showed a slim surplus of FF4.4m (£2.17m) last month while retail prices rose by only 0.1 per cent. At the same time, the French franc has continued to perform satisfactorily on foreign exchange markets.

Soviet oil production falls as gas output rises by 10%

BY PATRICK COCKBURN IN MOSCOW

SOVIET oil production was 4 per cent down in the first eight months of the year but gas output was up by 10 per cent compared to the same period in 1984, according to the weekly economic gazette.

For the first time since the beginning of 1982, the Soviet Union published no figures for overall industrial production and productivity last month. This implies the figures were bad.

Oil production at 396m tons shows that the lag in production, originally explained by bad weather at the start of the year, is continuing. There is also no sign of an increase in oil exports to make up for the lost earnings in the winter.

The position of the oil industry is of continuing concern to the Politburo, particularly in Tyumen province in West Siberia.

During a visit to Tyumen earlier this month, Mr Mikhail Gorbachev, the Soviet leader, said he "was staggered to see how much has been done any old how in Tyumen province up to now on the principle 'we'll muddle through some how', but we are not muddling through."

The coal industry, on the other hand, has started to perform somewhat better. Up to the end of August, 454m tons were mined, a 1 per cent increase on the same period in 1984.

Greece 'must reduce size of merchant fleet'

ATHENS—Greece must reduce the size of its merchant fleet, the EEC's largest, because of a worldwide shipping tonnage excess, EEC Transportation experts said yesterday.

"Greece must give up a little excess capacity, given a 30 to 35 per cent world excess," Mr Corstiaan Bos, chairman of an EEC study group on maritime transportation policy, said at the end of a two day meeting here.

A total of 334 Greek-owned ships, about 40 per cent of total Greek-registered tonnage, are laid up off Africa's port of Piraeus in the longest running crisis ever to affect Greek shipping.

"The Greek fleet has come down from 38.8m tons to 32m tons, and must now find a level of tonnage that will be profitable. That may be 25, 28 or 30 million tons," he said.

The study group will make recommendations for EEC ministers to take decisions on maritime transportation policy by the end of the year, Mr Bos said.

He said American and other foreign banks have loaned \$2bn to Greek shippers.

"Now the big banks are losing money. It's difficult for shipowners to exploit these ships because they have to make payments to the banks," Mr Bos said.

According to Piraeus shipping sources, banks have already lost more than \$300m on bad loans to Greek shipping companies.

Brandt ends Honecker boycott

By Leslie Collett in East Berlin

ELEVEN YEARS after former West German Chancellor Willy Brandt's aide Herr Guenther Guillaume was exposed as an East German spy, Herr Brandt yesterday shook hands for the first time with East Germany's leader Herr Erich Honecker.

Herr Brandt, as chairman of the opposition Socialist Democratic Party (SPD), had refused until now to pay an official visit to East Germany. He held Herr Honecker ultimately responsible for planting the agent and thus for his own resignation as Chancellor.

The meeting in East Berlin illustrated how relative espionage is in a country torn between the two great blocs. As Herr Honecker shook hands with Herr Brandt, wishing him a "hearty welcome," the Bonn Government was reeling from the discovery that a secretary in Chancellor Helmut Kohl's office had fled to East Germany with her husband.

The latest incident came after the defection to East Berlin last month of a top counter-espionage official, Herr Hans-Joachim Kiedze.

Since the defection, Herr Guenther Guillaume, who now lives in a villa outside East Berlin after serving six years of a 15-year sentence in the West before he was released in an East-West spy exchange.

In a gesture normally reserved for heads of state, Herr Honecker greeted his guest at the entrance to the Council of State building on the Wilhelm Platz. The two men discussed questions of European security including the deployment of new missiles in East and West Germany over which both the SPD and East Germany have expressed their concern.

Herr Brandt, whose Ostpolitik in the early 1970s led to the establishment of official relations between East Berlin and Bonn, is believed to have urged the East German leader to permit more East Germans to visit West Germany.

On his arrival on Wednesday, Herr Brandt was taken on a tour of the Museum for German History on Unter den Linden Boulevard. He was shown an issue of the Communist Party newspaper Red Flag of 1936 which contained Herr Brandt's signature under an appeal by his Socialist Workers' Party and other left-wing parties against Hitler. On leaving the exhibit, Herr Brandt wrote in the guest book: "German history—it does exist."

Greeks protest to USSR over spy arrests

By Andriana Ierodiconou in Athens

THE GREEK Government has protested to the Soviet Union following the arrest in Athens this week of two electronic engineers and an officer charged with spying for Moscow, but says it does not expect bilateral relations to be affected by the espionage case.

A Greek Government official said yesterday that the protest at Athens, reportedly supplied by Mr Sergei Bokhan, a first secretary at the Soviet embassy in Athens on Wednesday.

The government announced on the same evening that three Greeks had been arrested as suspected Soviet spies—two computer engineers employed in the private sector and a navy lieutenant commander who had been serving in the records department of the Naval command until the middle of last month.

The Government has not disclosed whether, as has been widely speculated, the arrests are linked to information of Soviet espionage activity in Greece, reportedly supplied by Mr Sergei Bokhan, a first secretary at the Soviet embassy in Athens who defected to the U.S. on July 30.

Person is delaying the approval of an export licence for the sale of 40 F18 fighter aircraft to Greece, reportedly due to his concern aroused by Mr Bokhan's revelations regarding the transfer of military technology to the Soviet Union.

A team of U.S. officials is expected to arrive later this month to examine the issue with the Greek Government, with a view to signing an agreement to safeguard the security of military technology.

Laura Raun in Amsterdam assesses opposition to Prime Minister Lubbers' fragile administration

Budget boosts Dutch coalition's flagging political fortunes

THE Dutch Christian-Democratic-Liberal coalition may have improved its chances of continuing in office after next year's election following presentation this week of its 1986 budget.

It is an appealing budget which, after three years of deep austerity programmes could well convince voters that their painful sacrifices have been worthwhile.

Mr Ruud Lubbers, the Prime Minister, smilingly conceded that the softer budget was aimed at recapturing the public support lost to the opposition Labour Party since the last election. But he emphasised that the improved health of public finances and the economy provides safe room for relaxation of the retrenchment that has marked his administration.

Government spending is to be cut by Fl 8bn and the budget deficit to be shrunk by a modest 0.5 percentage point to 7.8 per cent of the national income (NNI) next year, the mildest reductions of the administration's four-year term. The welfare system, public employees and ministry budgets again will come under the knife.

But more important for the May, 1986, elections, taxpayers are to see their disposable incomes climb as much as 2 1/2 per cent because of trimmed social-security contributions and falling inflation, the biggest spurt in seven years.

Mr Bert de Vries, the parliamentary leader of the Christian Democrats, may have had up in mind a recent interview. "We think it will be clear by the end of this term in office that, in many respects, our economic position is sound," he said. "This gives us a good opportunity to explain why we took the measures and to convince the people that it was worthwhile."

Recent opinion polls have shown that centrist Christian Democrats recovering from a nadir some months ago. According to a poll, their weakness is with their coalition partners, the right-of-centre Liberals, whose seat losses are projected at nine.

Labour would gain 11 seats compared with the last elections in 1982. While that would keep the socialists as the largest group, their strength has ebbed from several months ago.

The Christian Democrats have several trumps in their campaign hand, not the least of which is Mr Lubbers, who virtually is certain to head his party's candidates list, which will be determined at a party gathering on October 25-26.

The party's survey and popular politician, Mr Lubbers has been able to rule as the head of an austerity-minded Government and yet deflect much of the fall out from himself. The former businessman also has deftly played off one political group against another and is considered adept at media politics.



Ruud Lubbers... trying a softer approach

The Dutch Opposition Labour Party scored the best in the first provincial election held in the new province of Friesland, a pollster said yesterday.

The Labourites won 34 per cent of the vote on Wednesday's election to choose a 39 member provincial council, a modest gain over the 30 per cent in the last parliamentary elections in Friesland in 1982.

The Christian Democrats, the senior partners in the governing coalition, followed in second place with 25 per cent of the vote, the same share as three years ago.

The right-of-centre Liberals, the junior coalition partners, slumped to 17 per cent, from 23 per cent. The provincial vote generally mirrored the national trends seen in recent public opinion polls, although all three major parties fell slightly below their showings in the polls.

The main reason is that the small left- and right-wing parties garnered more votes including the controversial extreme nationalist Central Party.

Commenting on the election results, Mr Max van den Berg, the Labour Party chairman, said the voting showed that the May 1986 general election, would be a "neck and neck race" between his party and the coalition partners, primarily the Christian Democrats.

Government spending cuts of Fl 11bn would be only one-third of those during this cabinet's tenure, the budget deficit would be further cut to 5 1/2 per cent of NNI by 1990. Persistently high unemployment, now running at about 16 per cent, would be battled through work-time shortening and job-sharing.

The junior coalition partners, the Liberals have been troubled by the controversies that have swirled around Mr Gijs van Aardenne, the Liberal Economics Minister, and Mr Ed Nijpels, the young brass party leader. Mr van Aardenne has survived two censure motions in the past year centring on his role in the collapse of Rijks-Schouder-Volme, the state-owned shipbuilder, and his role in attempting to hasten a public-hearing process for two new nuclear plants.

In 1982 Mr Nijpels was credited with ushering in a new era of "personality politics" after having drawn an unprecedented number of young, white collar voters into the Liberal ranks with his "can-do" message and candid style. Many party old-liners, however, have been affronted by his breezy manner, with one col-

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## Nigerians reluctant to take IMF's bitter remedy

"Down with IMF loan" ... Banker says resist IMF pressure ... Students say no to IMF loan ... Nigeria's sovereignty at risk ... THE HEADLINES in Nigeria's vociferous Press in the weeks since Maj-Gen Ibrahim Babangida took power in an August 27 coup and pledged to break 24 years of deadlock in negotiations with the International Monetary Fund (IMF) leave little doubt as to where most Nigerians stand on this vexed issue.

From Lagos's teeming markets to its plush executive suites, mention of the IMF's reported demands for a large devaluation of the naira, the abolition of domestic petroleum subsidies, and the liberalisation of trade, rouses high passions. Viewed by some as a neo-imperialist monster, and by many more as an unsympathetic schoolmaster, most people clearly oppose the Fund and its prescription for economic recovery.

The Babangida Government has sent strong signals from the beginning, however, that it favours the conclusion of a Fund programme which would open the door to several billion dollars in new aid and commercial funds and guarantee relief from debt service payments. These new consumers are enjoying 44 per cent of export earnings. Dependent on crude oil for

95 per cent of export earnings, the economy has been hard hit by falling oil prices and production since the early 1980s and by the bunching of repayments due on loans contracted five or six years earlier. Capital projects have been drastically cut as a result. Imports have been slashed, and major redundancies have resulted as import-dependent industries have shut down.

Government officials concede that the new regime faces a major public relations battle to overcome 20 months of anti-IMF rhetoric from the regime of ousted head of state Maj-Gen Muhammadu Buhari, and that of civilian President Shehu Shagari before him. It will not be helped by the strongly negative image of the Fund on a continent where it can point to few clear-cut successes for its adjustment policies. The battle could have serious implications for the regime's stability, but so far, the Government's publicity campaign on the issue appears to have barely got off the ground.

The campaign was launched with the new President's maiden speech to the nation on the day of the coup. The speech pledged a new initiative on blocked negotiations with the Fund, and its wording reflected careful drafting by officials conversant with the

Lagos faces a tough battle to win support for the reopening of talks with the Fund. Patti Waldmeir reports

policies and language of the international financial institutions. "Austerity without structural adjustment is not the solution to our economic predicament," Gen Babangida said.

The Government's side in the debate will have been strengthened by the appointment as Finance Minister 10 days ago of former World Bank economist Dr Kalu Kalu, considered one of the Fund's most amiable apologists in Nigeria. The creation of a high-powered committee of Nigerian businessmen, bankers academics and civil servants charged with organising public debates on the IMF and stimulating the publication of "informed" articles should also allow the Government to play a more active role.

The debate, has so far been dominated by opponents of the IMF who have filled the columns of Lagos's numerous newspapers with sometimes vitriolic, often highly emotional attacks on the Fund.

For many, resisting IMF pressure for reform has become a

symbol of independence from economic domination by the West. In the words of the new Finance Minister, the issue is being treated as a "macho matter."

Many opponents of a Fund programme base their resistance on one of the following four platforms, they argue that: ● Devaluation of the naira (a key Fund condition), which currently trades at around 1/2 of its official value on the black market, coupled with cuts in domestic petroleum subsidies, would lead to a sharp rise in food prices.

The pro-IMF lobby argues that increasing supply through building up a pipeline of essential goods to release on to the market at the time of devaluation, would dampen the inflationary impact. But bankers and some Government officials doubt that financing and logistics for such an operation could be organised for a nation of perhaps 100m people.

The political risk of a sharp and unexpected rise in basic goods prices is clearly pre-occupying the Government. But the

new President is believed to be resigned to the need to devalue.

● Powerful vested interests would be damaged by a devaluation, which would wipe out gains available to businessmen who import goods at the artificially depressed official rate of the naira, and sell them on the black market at a huge markup. It is a constituency with considerable political clout.

● The Government has insufficient resources of competent and honest policymakers to ensure that new funds attracted by the IMF stamp of approval would be used wisely. Central bank estimates put expected new funds at between \$1bn and \$1.5bn in structural adjustment loans from the World Bank over three years, \$2.4bn in IMF lending over the period, and as much as \$1bn in new commercial bank lending per year.

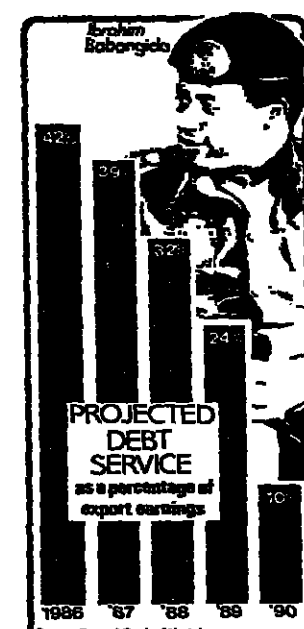
They expect between \$2.2bn and \$3bn in new credits from Western export agencies, which would be expected to resume medium-term cover for Nigeria once an IMF agreement had cleared the way for rescheduling some \$2bn in arrears to these creditors. Rescheduling of \$12bn in medium- and long-term debt would free further resources from debt servicing.

● In view of the above, they argue the "muddle-through" policy of Gen Buhari, which led to massive redundancies and a severe slow-down in economic activity, was nevertheless the wisest policy. Its central plank was a determination to live within Nigeria's foreign exchange means.

Gen Buhari can claim major success in restoring financial discipline to Government accounts which had gone haywire, but the policy was based on two essentially shaky suppositions, according to bankers. They were that Nigeria could sell enough oil through barter trade to keep the wheels of industry turning, and that creditors owed several billion dollars in trade arrears would consent to what amounts to a borderline default by Lagos in issuing promised notes to cover these debts (only \$1.1bn-worth have been issued so far).

By the time of the takeover, some \$2bn in counter-trade deals agreed by the old regime were in serious trouble and the slow issuance of notes to creditors, coupled with fears that many claims might never be honoured, was seriously damaging Nigeria's reputation as a reliable trading partner.

Government officials are confident that the current campaign of "re-education" will eventually persuade Nigerians that



## 'Significant' oil find in Nigeria

By Richard Johns

PAN OCEAN Oil Company has announced an oil discovery 100 miles east of Lagos which, it believes, "could be one of the most significant in Nigeria during the last five years."

The Geneva-registered private company, the operator in a joint venture with the Nigerian National Petroleum Corporation, said yesterday that the second well drilled into the Asaboro structure had yielded a total of about 7,200 barrels a day from three zones.

The flow from the first had been 3,600 b/d of 51 degree API gravity crude, 1,600 b/d of 45 degree from the second and 1,900 b/d of 53 degree from the third.

Dr Vittorio Falvri, chairman and chief executive who is also believed to be sole owner of the company, is meeting Dr Tom Okide, Nigerian Minister of Oil and Energy, next week to discuss further investment.

The company refused all further comment about the development. Pan Ocean has a 40 per cent stake in a concession in Bendel state in Nigeria.

Currently Pan Ocean is selling 150,000 b/d of Nigerian crude to Shell.

## Botha bid to defuse Mozambique row

By ANTHONY ROBINSON IN JOHANNESBURG

MR PIK BOTHA, the South African Foreign Minister, flew to Komatibo on the Mozambique border yesterday to try to defuse the row over Pretoria's continuing support for Mozambique's national resistance (MNR) rebels.

The border meeting took place as President Samora Machel of Mozambique met President Reagan and top U.S. officials in Washington.

Mr Botha presented the Mozambique delegation headed by Mr Oscar Monteiro, Minister of Internal Affairs, and Mr Sergio Vieira, Minister of Security, with the findings of a South African inquiry which confirmed Mozambique allegations of continuing contacts between Pretoria and the MNR.

At the same time, however, he laid counter charges about the presence, forbidden under the Nkomah accord between the two countries, of African National Congress (ANC) personnel in Mozambique. He also gave details about ANC members allegedly arrested after leaving Mozambique territory.

Under the March 1984 accord South Africa undertook to stop supporting the MNR and Mozambique agreed to expel ANC cadres and not allow the organisation to operate against South Africa from Mozambique territory.

Yesterday's meeting was the sequel to talks last weekend in Maputo when President Machel presented Mr Botha with evidence of continuing South African contacts and support

for the MNR. The evidence of continuing South African involvement was recorded in a diary kept by a senior MNR official captured by the MNR and recently overran an MNR base.

According to the diary, Mr Louis Nel, the former Deputy Minister of Foreign Affairs, recently transferred to a new post of Deputy Minister of Information, made three clandestine visits to the base.

This was confirmed by Mr Botha, who also confirmed that the South African defence force had set up radio communications with the MNR and had provided assistance to build an airstrip.

The air force had also made supply drops of "mostly humanitarian aid". Mr Botha added that the movement of MNR personnel was connected with diplomatic efforts by Pretoria to re-establish peace talks between the Frelimo Government and the MNR which collapsed last October.

"On the face of it the Nkomah accord was violated, but it is important that President Machel did not allege that the South African Government contravened it," Mr Botha said.

General Magnus Malan, the Minister of Defence, added that the Frelimo Government had been aware of South African contacts with the MNR but that their attitude had been "don't both us with technicalities, just get the MNR to come to us for peace talks."

## Americans demand release of Boesak

By Our Johannesburg Correspondent

EIGHT PROMINENT Americans, including Mr Cyrus Vance, a former U.S. Secretary of State and the president of Harvard and Yale Universities, yesterday called on the South African Government to release Dr Allan Boesak.

Dr Boesak, a patron of the United Democratic Front (UDF) and president of the World Alliance of Reformed Churches was arrested on August 27 at a roadblock after announcing plans for a proposed march on Fallowfield prison in support of Mr Nelson Mandela, the jailed African National Congress leader.

The march was violently broken up by police using whips, shotguns and dogs and has been followed by three weeks of almost continuous unrest in black townships, schools and university campuses throughout the Western Cape.

The statement issued in Cape Town by the eight Americans said that the consequences of imprisoning Dr Boesak are "rapidly becoming very grave" but that his release, if followed by the release of all other political prisoners and by prompt and serious negotiations with black leaders, could help defuse the crisis.

The statement drew attention to the fact that no charges have yet been brought against Dr Boesak. Meanwhile Dr Boesak's lawyers have given notice that they intended to bring an urgent application for his release before the Cape Town supreme court next week.

These legal moves followed a successful application in the Durban supreme court last week which secured the release of Mr Paddy Kearney, director of Diakonia, an inter-denominational Christian Association.

Mr Justice Leon ruled that his detention was illegal. Lawyers for Dr Boesak will ask for his release on similar grounds that the police abused their powers in terms of Section 29 of the Internal Security Act which provides for indefinite detention without trial.

If successful the Boesak application is expected to be followed by similar actions on behalf of other detainees.

The release of Dr Boesak was also one of the demands made yesterday by over 3,000 marchers from the University of the Western Cape led by the rector, Professor Richard van der Ross.

The march was met by police at the university gates and people were told to disperse. The crowd dispersed peacefully but thousands marched across the campus later in defiance of the ban on the march.

Meanwhile allegations of extreme police brutality in the township of Elsies River, where two children were killed on Tuesday, are being investigated by the police and local MPs who toured the area yesterday.

## Two Koreans killed in tanker raid

TEHRAN - Two Korean sailors were killed when Iraqi planes set fire to their oil tanker in the northern Gulf yesterday, the Iranian news agency Irna reported.

"The sailors were killed in a fire that resulted from the attack," the agency said.

Irna identified the vessel as the "San Bung" and said it was hit west of Iran's main Kharg Island oil export terminal.

Other crew members were rescued, the agency said in a report from the Gulf port of Bushehr, south-east of Kharg.

## Seoul MPs appear in court

By STEVEN B. BUTLER IN SEOUL

TWO opposition party members of the Korean National Assembly have been charged in Seoul following an anti-government demonstration on the campus of Korea University last week.

The official indictment is expected to increase tensions which have been growing over the affair. Clashes between the ruling and opposition parties over the incident are threatening to disrupt today's opening of the regular session of the National Assembly.

The two members, Mr Park

Chan-Jong and Mr Chough Soon-Hyung, attempted to enter the campus of Korea University last week when demonstrators had gathered for a large political "debate" that later turned into an anti-government demonstration.

Police prevented the two men from entering the campus. They then chanted anti-government slogans in a small group outside the university gates. Mr Park is accused of passing a "message" to the students that police say incited them to violence.

The two men have said they were merely exercising their obligation as legislators to investigate students' views and activities. They have called for investigation of the Home Minister for what they say was illegal action on the part of the police.

The men ignored two summonses to appear before the prosecutor.

The ruling party is using the affair to discredit the opposition by attempting to link the opposition and radical students.

## Egypt to cut back foreign borrowing

By TONY WALKER IN CAIRO

PRESIDENT Hosni Mubarak of Egypt has instructed government authorities to stop foreign borrowing except for what he described as "productive projects which are able to compensate for themselves."

Egypt's president, in a nationally televised address on Wednesday before leaving for Europe and the U.S., spoke of the budgetary constraints under which his Government is operating and called for restraint in borrowing.

The International Monetary Fund has estimated that Egypt's external debt stands at \$31bn. Bankers are reporting that Egypt is in arrears on a number of its commitments and there is concern about its financial position.

Arrears on its military debts to the U.S. are in the order of \$350m. Egypt is also believed to be in arrears on military debt payments to the French.

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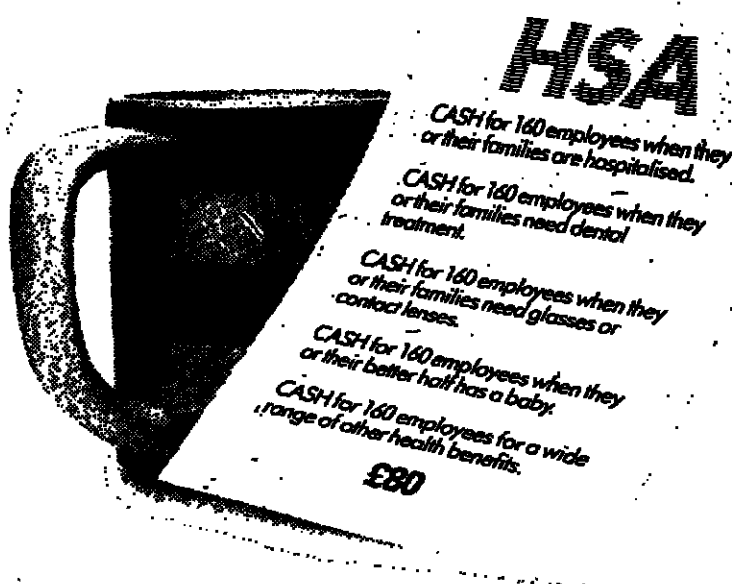
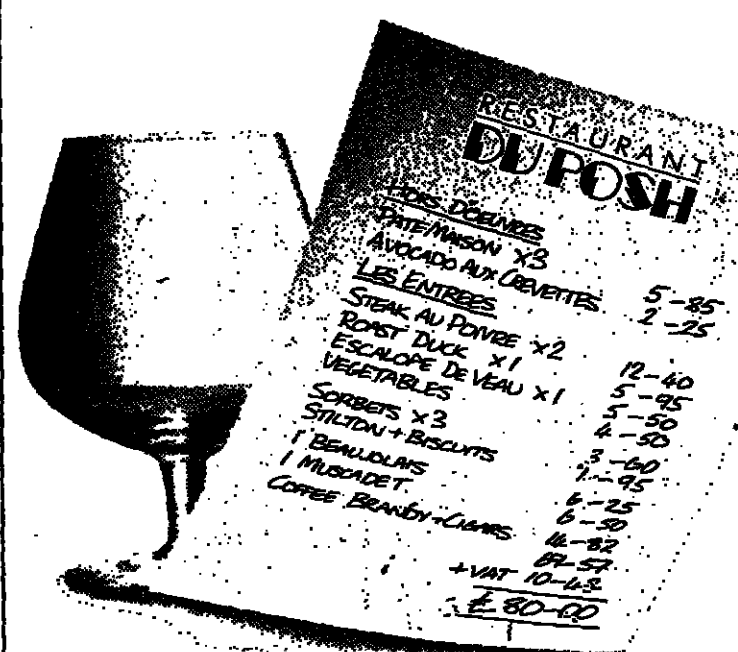
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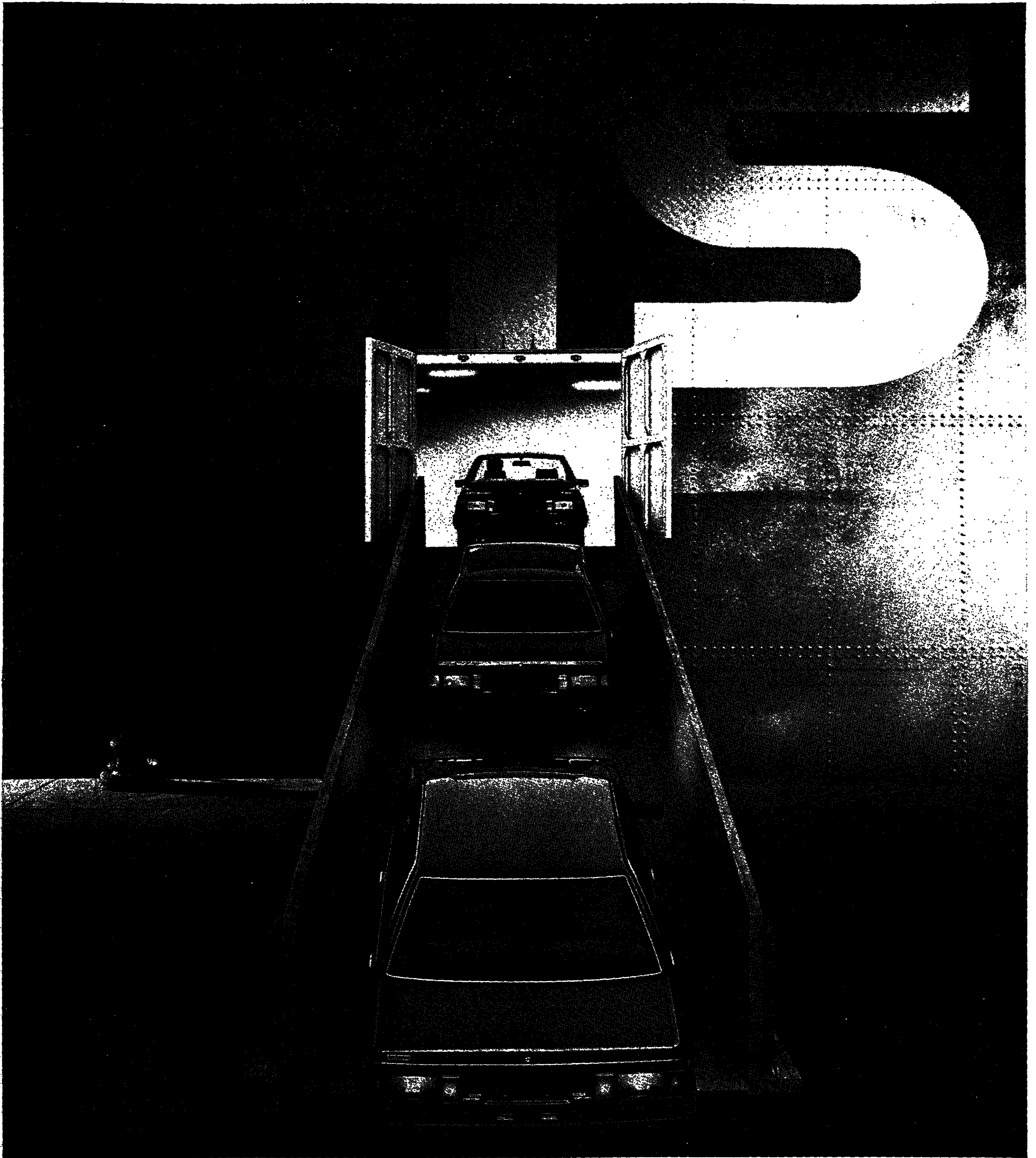
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In the 1990s a large proportion of Nissan's production in England should be exported, which is, of course, very good for the British economy.

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## WORLD TRADE NEWS

# Britain defends 'ban' on export of oil to Israel

By Raymond Hughes in Luxembourg

THE UK yesterday defended the European Court in Luxembourg its North Sea oil exporting policy, which effectively bans sales to Israel.

Mr John Laws, a Government lawyer, denied that the policy, introduced in 1979 by Mr Tony Blair, then the Energy Secretary, and maintained by succeeding governments, was invalid under Common Market law.

It breached neither the EEC's common rules for exports nor the free trade agreement between the EEC and Israel, claimed Mr Laws.

He said that the policy, which permitted North Sea crude to be exported only to EEC states, the International Energy Agency, and other countries with which in 1979 there was an "existing pattern of trade," had been a response to the potentially serious situation created by the Iranian crisis.

There had been a risk of severe disruption to oil supplies and the UK had acted in the interests of its Community partners to protect existing patterns.

The policy had since been maintained because, although there was currently no oil shortage, the opening up of additional patterns of trade could have adverse effects in the event of a future shortage.

Mr Laws observed that none of the UK's Community partners had objected to the policy, which, he suggested, was wholly compatible with the UK's EEC obligations.

The European court has been asked by the English High Court for a preliminary ruling on the applicability of EEC law to the policy in the context of a dispute in England between oil companies. Its decision is not expected until next year.

In 1981, Sun International, a Bermuda company, and Sun Oil Trading, of the U.S., contracted to sell North Sea crude to a Swiss oil trader, Bulk Oil.

The contract included the stipulation, "destination free, but always in line with exporting country's government policy."

Shipment at the Sullom Voe terminal operated by British Petroleum was stopped when it was learned that Bulk intended the oil for Israel, which, it was claimed,

would infringe the UK policy. After an arbitration at which Sun was awarded nearly \$15m in damages and interest for Bulk's breach of the destination clause, the dispute went on an appeal by Bulk to the High Court, which sought guidance from the European court on whether the policy was valid under EEC law and could be relied upon by Sun.

Yesterday, Bulk argued that the 1975 EEC-Israel free trade agreement covered both imports and exports and included trade in crude oil.

The company, which argues that the pre-existence of the 1975 agreement invalidated the UK policy, asserted that the ban on oil exports to Israel was "likely to jeopardise the attainment of the objectives of the agreement."

The UK, backed by Sun and the European Commission, contended that the EEC-Israel agreement banned only restrictions on imports of excluded products to alter those restrictions and adopt new ones.

Further, they said, in 1982 an amending EEC regulation, intended to clarify the 1969 rules, had provided that the principle of freedom of export from the Community should not apply, for all member states, to crude oil.

Mr Jeremy Lever, QC, for Bulk, told the court that the case raised a crucial question involving the powers of the Community and member states in the field of external commercial policy.

# Japanese take EEC dumping row to court

By Our Brussels Staff

Four Japanese electronic typewriter manufacturers have taken their struggle against the imposition of anti-dumping duties on their products by the EEC to the European Court of Justice.

Brother Canon, Silver Seiko and Tokyo Electric want the duties—35 per cent for Canon, 21 per cent for the others—cancelled. Brother is claiming damages and the other companies want an interim injunction lifting the duties until a final judgement is made.

The Court will rule on the demand for an interim injunction next month.

Although the eventual judgement is likely to be based on technical grounds related to the way the European Commission established and assessed dumping margins, the action of the companies collides with a developing anti-Japan political tendency in the EEC.

A school of thought argues that any weapons which should be used to combat the rising Japanese trade surplus and enforce quicker liberalisation of the Japanese domestic market is gaining ground, officials note.

This has found expression in the EEC Council of Ministers' decision in June to impose a definitive anti-dumping duty on Japanese excavators when attention was formally drawn to the state of commercial relations.

Since then, the Commission has announced an anti-dumping investigation into photocopyers from Japan and is considering mounting an investigation into calculator sales.

But at the Commission there is some caution about going too far down this road. Trying to hurt Japanese exports is seen as inconsistent with the need to forge the negotiating alliance necessary to make a success of a new round of international trade liberalisation talks.

The way the Community establishes a balance between these two tendencies will be clear over the next four months. Three commissioners are visiting Tokyo over October and November, while Mr Jacques Delors, the Commission President, goes to Japan for talks in January.

# India sees focus on services as a diversion

By Our Delhi Staff

"We HAVE no objections to a new round, but the question is what to put in it," says Mr Vishwanath Pratap Singh, India's Finance and Commerce Minister, spelling out his country's opposition to the plans of the U.S. and other developed countries for a new round of multilateral trade negotiations to include services.

"Basically we want to give a political push to pending matters. How can there be a new round if there is no credibility or commitment to the last round? There is a need for reciprocity, a spirit of give and take."

Those remarks from one of India's top politicians who not only combines the finance and commerce portfolios but is also a close confidante of Mr Rajiv Gandhi, the Prime Minister, sum up the country's stance.

They will be split out in Geneva on September 30 when the U.S. and other developed countries try to push their cause at a special officials' meeting of the General Agreement on Tariffs and Trade (GATT).

India believes strongly in multilateralism but will make it clear that it is not prepared to take reprisals in the goods areas," says Mr Singh.

India's views are firmly based. It is a proud, developing country a leader of the third world, and experience has

sufficiently developed to withstand open competition. Its financial institutions, including banks and insurance companies, have developmental roles, such as running unprofitable banks in rural areas. Foreign banks would not be prepared to take on such work.

India, however, would go along with the proposals from Brazil for a "double track" exercise, providing that involved not only separate negotiations but also a totally separate secretariat and agreement.

It is insisting on the because whatever is agreed, it seems that India would not allow free international trade and access into many of its service areas.

It wants, therefore, to isolate any services agreement from GATT's agreement on goods in order to protect its traditional industries from being victimised.

"A GATT agreement on services could, for example, force a foreign bank to open branches in India, and if all your banks are Government-owned, as ours are, and are not up for sale, then there will be no pressure against you on goods, say in textiles. So, it is not only that people might try to muscle in on services but that they would feel the need to take reprisals in the goods areas," says Mr Singh.

India's views are firmly based. It is a proud, developing country a leader of the third world, and experience has



John Elliott in New Delhi analyses India's attitude to the new round in this final article in the GATT series.

taught it to be distrustful of leading developed countries, especially the U.S.

Government officials do not believe U.S. arguments that its domestic protectionist pressures would be reduced by a new GATT round embracing services.

The officials argue instead that the U.S. wants to erode the preferential status of developing countries, reduce multilateralism, and divert attention from current GATT issues.

With an economy that ranges from wooden-wheeled bullock carts to the latest electronics and nuclear technology, and with half of its 730m population below the poverty line, India does not believe it is inconsistent to maintain many of its own protectionist policies while deploring unilateral protectionism introduced by developed countries.

India's economy is being liberalised relatively quickly by Mr Rajiv Gandhi's Government, but this progress has sparked some opposition. There is now a political debate about how fast India ought to open up its economy to foreign trade, technology and investment.

The country's seventh five-year plan for 1985-90, approved by the planning commission this week, tries to balance demands for rural development and more jobs against the need for high-technology projects.

There is also a primary economic requirement to improve the balance of trade later in the decade when debt repayment to the International Monetary Fund climbs sharply.

In addition to taking a principled stance on an issue that divides developing and developed countries, the Government is therefore obviously unwilling to agree to anything that would cause unnecessary political controversy at home or would harm its international trade.

Following the last Tokyo GATT round, India has been unhappy about what it regards as a lack of progress on the priority work programme agreed by a ministerial level meeting of the contracting parties in 1982.

The programme includes trade liberalisation for tropical products and agriculture.

Indian officials complain that developed countries are adept at concentrating GATT on matters that help their econo-

mies—such as removing duties on high technology items—at the expense of doing work on areas that would help developing countries.

Taking GATT into the services area would, the officials argue, deflect attention from those issues which interest countries such as India.

India also fears the U.S. wants to steer it into an unknown, potentially dangerous area. "To begin with it was just an invitation into a dark room—we were asked to walk in first and then the lights would be turned on later," says Mr Singh.

"Now there's a list of services ranging from banking and insurance to funeral services and haircutting. Well, if its only hair cutting, OK, but areas like banking are part of our social policy, as well as being financial institutions."

"We do recognise that developed countries have a need for services arrangements because that is the way their economies have developed. But we have real problems and could not cope with it—though we would join in separate services talks outside GATT. So you see, we are not negative. But there must be movement on matters pending on the Tokyo work programme on goods, and we see no sign of that at the moment."

The previous articles in the series appeared on July 2, 12, 18, 24, August 1, 9, 14, 23 September 3 and 13.

# Aero-engine group seeks 65% of medium-haul orders

By David Marsh in Paris

THE five-nation aircraft engine grouping, International Aero Engines (IAE), led by Pratt & Whitney of the U.S. and Rolls-Royce of Britain, hopes to win 65 per cent of the medium-thrust market to equip short- and medium-haul airliners up to the end of the century.

Mr Michael Keen, executive vice president of the consortium, which was set up in 1983, says the group will produce the V2500 engine, said orders up to now for the engine totalled \$1.3bn.

A total of 250 engines including replacements has been sold up to now to equip the narrow body A-320 Airbus airliner due to go into service in 1988-89.

The IAE consortium—which also includes Japan Aero

# Bechtel cuts China staff as project delayed

By David Dodwell in Hong Kong

BECHTEL, the U.S. engineering group, has had to trim its expatriate staff following indefinite postponement of contracts in mining and rail construction.

It marks a setback for the U.S. group, which in August last year set up a joint venture company, China America International Engineering, in collaboration with the Ministry of Coal Industries, to provide engineering consultancy services in China.

The coal mine, in Zhongheer in Mongolia, was expected to produce 35m tons of coal a year. Bechtel had completed a feasibility study on the mine, and had been preparing plans for a railway to link Zhongheer with China's Pacific coast.

# UK-France flights likely to increase

By Michael Donne, AEROSPACE CORRESPONDENT

A BIG increase in the number of air services between Britain and France is expected to result from a UK-French air services agreement reached this week, although fares will not change for the time being.

The agreement, effective from next summer, will permit any UK or French airline to fly to any point in the other's country. On some routes, such as London-Paris, present limits on the number of seats each side can offer will be raised.

Under existing arrangements, effective since 1953, each country has been able to offer up to 50 per cent of the agreed total of seats available on the London-Paris route.

This has meant that Air France has been able to enjoy its full 50 per cent of the London-Paris market, but the UK has had to split its ration between three airlines—Brit-

ish Airways (from Heathrow), British Caledonian (from Gatwick), and Air UK (from Stansted).

Under the new agreement, the British airlines can collectively offer up to 55 per cent of the total number of seats on offer. If Air France wants more, the overall total of seats will be raised to meet that desire, but with the UK airlines collectively still offering 55 per cent.

From next summer, Air France will be able to raise the number of daily flights it makes between London and Paris from eight to nine. British Airways will introduce bigger aircraft, to raise the number of seats it offers, without necessarily increasing the number of flights. British Caledonian will increase its daily flights from six to seven from Gatwick.

# No decision yet on radio deal, says Weinberger

By Reginald Dale, U.S. Editor in Washington

THE U.S. will choose between two rival British and French battlefield communications systems on grounds of cost and effectiveness, not political considerations, Mr Caspar Weinberger, the Defence Secretary, said yesterday.

Mr Weinberger told a news conference that no final decision had been taken on the award of the \$4.3bn (£3.2bn) contract for the U.S. Army, the biggest-ever to go to a foreign bidder.

The two bids were still being evaluated in an independent cost study, as required by normal contract procedures, he said. Mr Weinberger acknowledged that Mrs Margaret Thatcher, the British Prime Minister, had made a strong personal pitch for Plessey's Pitarmin system, Anzrus alliance.

He insisted, however, that the U.S. had absolutely no intention of changing its policy of refusing to disclose whether or not U.S. navy ships carried nuclear weapons—the issue at the heart of the dispute. The row between the two countries erupted in February when New Zealand barred its ports to a U.S. destroyer.

Meanwhile, CBS News reported that Mr Edward Shevardnadze, the Soviet Foreign Minister, would bring "new proposals aimed at breaking the arms control deadlock" when he visits Washington for talks with President Ronald Reagan at the end of next week.

# Congress unlikely to pass Reagan tax plan this year

By Stewart Fleming in Washington

PRESIDENT Ronald Reagan's hopes of a speedy passage for his tax reform plans have dimmed following warnings from leaders of both the Senate and the House of Representatives that they doubt whether a tax reform Bill can pass the Congress this year.

The comments from House Speaker Thomas (Tip) O'Neill and Senate majority leader Robert Dole, come as Republicans in the Senate and Democrats in the House are drifting from reform legislation which is being given a higher priority than the President's tax proposals.

Underlining the strong protectionist pressures building up on Capitol Hill the House Ways

and Means Committee yesterday approved the legislation which would impose quotas on textile imports.

President Reagan, in an effort to head off protectionist legislation in Congress and boost prospects for tax reform, is expected to make a statement early next week on the Administration's trade policy.

Commenting on the tax reform proposal, Mr O'Neill said: "I do not think it (tax reform) has any chance of getting through Congress this year."

Yesterday he indicated that he favoured trade legislation and did not expect the Senate to act on a tax Bill until next year.

# Hostages face death threat

THE REV Benjamin Weir said yesterday that the Lebanese terrorists who held him captive for 16 months are ready to kidnap other Americans and to execute their remaining six U.S. hostages if 17 Arab prisoners in Kuwait are not released, AP reports from Washington.

"They have released me as a sign of their good intentions," Mr Weir told a news confer-

ence five days after his release. "However, they are not willing to wait much longer."

Rev Weir, a 61-year-old Presbyterian missionary, said his captors were prepared to release the other Americans if their demand for freedom for 17 accused truck bombers, who blew up parts of the U.S. embassy and other facilities in Kuwait, is met.

# Bolivia declares state of siege

By Hugh O'Shaughnessy

PRESIDENT Victor Paz Estenssoro of Bolivia yesterday declared a state of siege and ordered the arrest of thousands of trade unionists as troops and army aircraft appeared on the streets of La Paz.

The move, which had been expected for more than a week, is an attempt to break the general strike called by the COB (the union of workers) at the beginning of the month.

The COB has been protesting against the austerity measures decreed by the newly installed government at the end of last month in an effort to control the country's hyperinflation.

The government froze public sector wages till the end of the year, decreed a free exchange rate, quadrupled the official price of bread and increased the price of petrol and domestic gas sevenfold and twentyfold respectively.

Mr Fernando Bartolome, the interior minister, announced that six-hour curfew would be in force this morning. Under a state of siege the government is empowered to banish opponents, and call up army reserves. The government has nevertheless pledged it will bring detainees before the courts within 48 hours.

Among the trade unionists arrested is Sr Juan Lechin, president of the COB.

# General charged with murder

A former top Brazilian army officer, General Newton Cruz, has been charged with murder in a celebrated case involving the disappearance three years ago of a prominent right wing journalist, Andrew Whitley, writes from Rio de Janeiro.

The charge was brought by an investigating magistrate and not by the Government.

Sr Alexandre von Baumgarten, who had close links with the national intelligence service, died with his wife and a boatman under mysterious circumstances in 1982. Shortly after the journalist had threatened to go public with sensational revelations about the intelligence agency's alleged activities.

Gen Cruz, who was second in command of the agency at the time is accused of masterminding the death of Sr Baumgarten.

# Cocaine has undermined an American sport, Paul Taylor reports

AS AMERICAN popular heroes

baseball players rank up there with astronauts, pop singers and, arguably, tax dodgers.

Their names, like that of Pete Rose, of Cincinnati major league player who last week smashed a 57-year-old record by becoming the biggest hitter of all time, are spoken with reverence in bars. Their faces adorn breakfast cereal packages and beam out on posters from every self-respecting male and some female teenager's bedroom wall.

But in the federal courthouse in Pittsburgh another story is being told—one which arguably leaves major baseball's image in disrepair and has already touched the reputations of scores of baseball stars.

On trial is a 39-year-old Philadelphia chief who once catered clubhouse meals for the Philadelphia Phillies. Mr Curtis Strong is charged with 16 counts of drug distribution between 1980 and 1984. His clients were some of baseball's best known players, men like Keith Hernandez of the New York Mets, Dale Berra of the Yankees and Dave Parker of the Cincinnati Reds, who have taken

the witness stand to tell of their cocaine use in return for the promise of immunity from prosecution.

Mr Strong is one of seven men indicted last May on charges that they sold cocaine to baseball players in Pittsburgh. Three have already pleaded guilty to various charges. As the trial proceeds every day brings new "star" witnesses, men dressed in expensive suits commanding six or seven figure salaries, who tell of their drug abuse and deliveries of the drug wrapped up in "girlie" magazines or sent to their homes by express mail.

In the process they implicate colleagues and paint a picture of a professional sport riddled with cocaine sniffers in the early 1980s.

In fact, some believe the Pittsburgh trial may just be the tip of a proverbial iceberg. In the last few years, players representing nearly all the 26 major league teams have been named in connection with cocaine use in criminal trials across the country.

Estimates of the use of cocaine among players vary widely. But one players' agent reportedly told a team owner

a year ago that he could field an all-star team in both major leagues with players who use the drug.

Mr Peter Ueberroth, baseball's commissioner, while declining to estimate how many players use narcotics, has said he considers drug use the number one problem facing the sport and has warned that it could lead to its corruption by gamblers and drug dealers.

Some experts, like Dr Donald Ottenburgh, a member of baseball's joint review on drug abuse, believe that the drug problem is easing. But without any measure of a credible problem, a programme of mandatory random urine tests, already in use in the minor leagues and for baseball personnel, might help quantify the problem and lead to more effective rehabilitation and treatment. But the union representing major league players, opposes the move and has effectively stalled it.

What is clear is in major league baseball, like Hollywood and Wall Street which have also been swept by periodic reports of widespread drug abuse, pay salaries sufficient to support a cocaine habit.

The Pittsburgh trial has al-

ready evoked strong emotions and some criticism from defence lawyers and others that players have granted immunity in being granted immunity because of their status.

Mr Adam Renfro, Mr Strong's street-smart 35-year-old attorney, has charged that witnesses were granted immunity to shift attention from the players' illegal use and distribution of cocaine. U.S. District Attorney J. Alan Johnson, Mr Strong's prosecutor, counters that the pledge of immunity was necessary in order to persuade players to testify at all.

Many in the game hope the Pittsburgh baseball cocaine scandal will just "blow away" and that the public's memory will be short. But others are not sure. So far the names of 30 players have emerged in the trial including some of baseball's best men who have admitted using drugs while they were helping their teams win titles.

In his opening remarks to the jury, Mr James Ross, the assistant U.S. attorney, insisted that "major league baseball is not on trial here." It may not be, but as Commissioner Ueberroth knows, the sport's reputation is.

# Argentina lauds Kinnock stance

By Jimmy Burns in Buenos Aires

THE ARGENTINE Government is heralding Wednesday's Paris meeting between President Raul Alfonsín and Mr Neil Kinnock, the British Opposition leader, as a significant diplomatic coup in the run up to the United Nations General Assembly debate on the Falklands issue expected before Christmas.

Argentine political correspondents reported yesterday that Mr Kinnock's agreement, to meet President Alfonsín on the basis of a broad agenda including sovereignty was confirmation that a significant sector of British public opinion dissented with Prime Minister Margaret Thatcher's hardline position.

A joint communique issued by the two leaders in Paris called for the restoration of full diplomatic and commercial relations and a resumption of negotiations "on all aspects of the Falklands-Malvinas issue."

In a subsequent press conference Mr Kinnock conceded that sovereignty could be included in future talks.

The greater emphasis given in the communique to safeguarding the way of life of the Falklands inhabitants is being singled out here as evidence that constructiveness and flexibility is possible on the Falklands issue.

The Commerce Department said that "exceptions will be authorised only when the merchandise that is intended to be produced in Mexico and is not introduced to the country is not strictly necessary to carry out industrial activities, investigation and education or is required to be used in programmes for exports or the tourism sector."

Included on the list are several types of cheese, Christmas trees, nuts, prunes, coffee, prepared meats, caviar, sweets, olives and dried fruits.

# Mexico bans imports of luxury goods

THE Mexican Government yesterday prohibited the import of 311 luxury items in another attempt to conserve badly needed foreign exchange, AP reports from Mexico City.

The ban on luxury goods, among them wines, perfumes, china and electrical appliances, has come just weeks after the Government had eliminated foreign products.

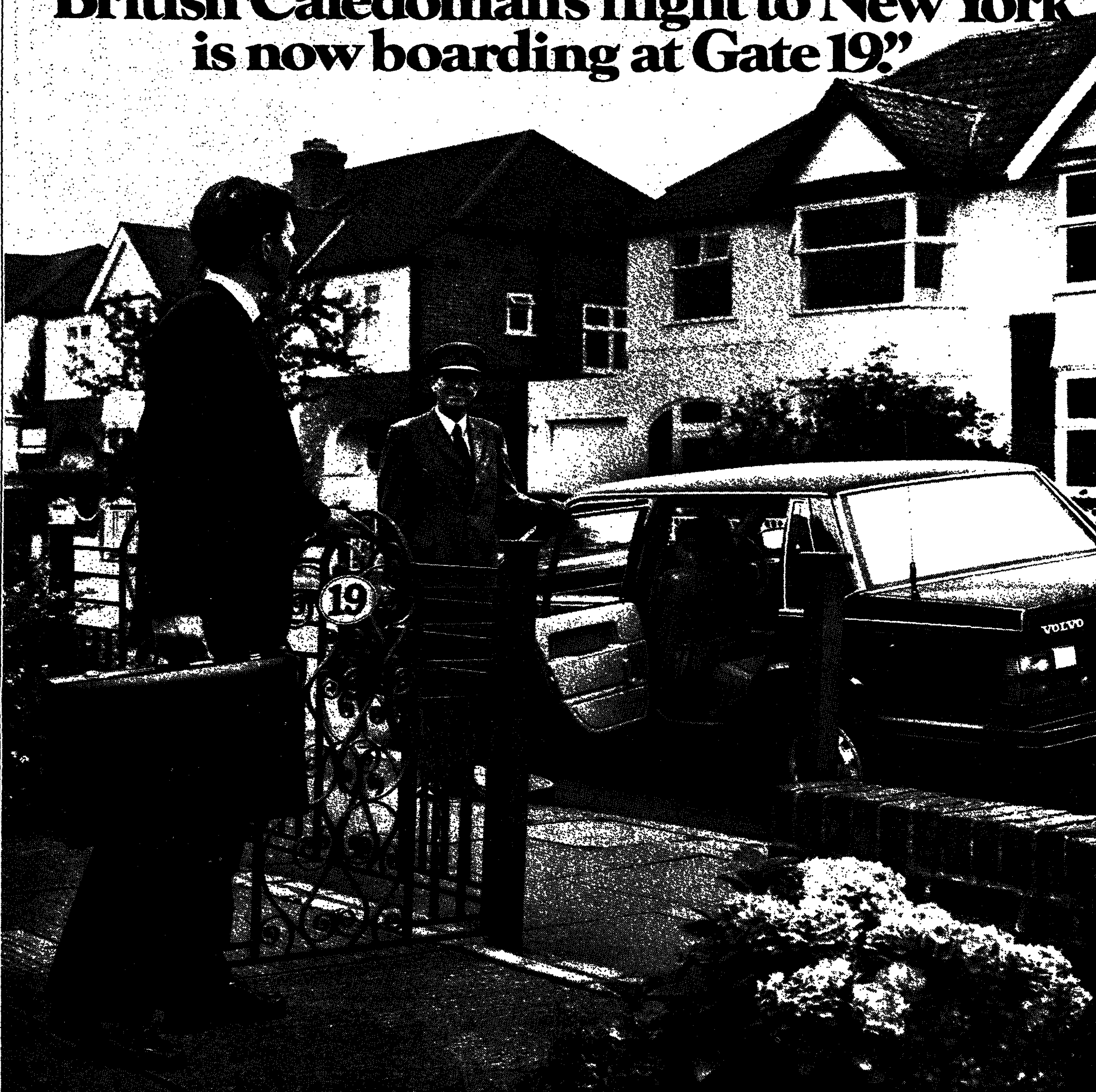
The Commerce Department said that "exceptions will be authorised only when the merchandise that is intended to be produced in Mexico and is not introduced to the country is not strictly necessary to carry out industrial activities, investigation and education or is required to be used in programmes for exports or the tourism sector."

Included on the list are several types of cheese, Christmas trees, nuts, prunes, coffee, prepared meats, caviar, sweets, olives and dried fruits.

JOHN LLOYD



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## UK NEWS

## New international federation of miners provokes union storm

BY NO DAWNEY AND JOHN LLOYD

MR ARTHUR SCARGILL, president of the National Union of Mineworkers (NUM) will this weekend see the creation of a new international federation for miners for which he has striven since taking national office in 1982.

Letters from Mr Scargill and M Augustin Dufresne, general secretary of the miners' section of the Confédération Générale du Travail - the main, communist-led French union - have invited mining unions from all over the world to attend an "historic" conference in Paris, beginning tomorrow. It is aimed at founding the International Federation of Mine and Energy Workers (IFMEW).

The move is provoking a storm in the international trade union circles. The British NUM is the only major Western union to affiliate to what will be a group numerically dominated by mining unions from communist countries, with some Third World unions also joining.

Officials of the International Confederation of Free Trade Unions (ICFTU), the Western countries' international union body, say that the Paris congress this weekend will allow the miners' section of the World Federation of Trade Unions (WFTU) - the ICFTU's rival in communist countries - to move from its



Arthur Scargill: called Paris conference

present Warsaw base to establish a foothold in Paris.

The IFMEW is likely to seek affiliation from the South African National Union of Mineworkers - prestigious prize for either side. However, officials of the Mineworkers International Federation - the ICF-

TU mineworkers' affiliate - believe that their links with the South African NUM will keep it in the western camp.

Nevertheless, there is clear disquiet that the new federation could become a permanent feature on the world's political landscape. According to ICFTU officials, Mr Scargill's visit to Moscow earlier this month was aimed at finalising details with Mr Mikhail Gorbachev, the Soviet miners' union chairman. The WFTU's miners' international administrative committee will meet in Paris at the same time as the IFMEW, and is expected to join en masse.

In an effort to quash any attempt by the new organisation to establish its headquarters in Paris, Force Ouvrière (FO), the centrist union confederation, has written to President François Mitterrand calling for the move to be blocked.

M André Bergeron, the FO's secretary general, reminds the President that the WFTU was expelled in 1959 by government decree. He says: "The implementing by this sleight of hand of an office totally dominated by the WFTU in Paris would indicate an abandonment of this decree, which we would regard as extremely regrettable and dangerous."

## Spending on process plant 'up by 17%

By Ian Rodger

INVESTMENT in new equipment in oil refineries, chemical plants and the other major process industries in Britain is expected to surge by 17 per cent this year to £2.5bn, the highest level since 1981 in real terms, according to the latest annual forecasts from the Process Plant Economic Development Committee (EDC).

Despite statistical indications that this year's spending may represent a peak, the EDC is confident that the rising trend will continue next year. It also reports that UK process plant contractors are more optimistic than for many years. Only one of 23 companies responding to a recent EDC survey believed that the future trend of hardware orders was downwards.

Company executives said that buyers appeared to be taking a more favourable view of UK suppliers. Other helpful factors included the lower tax burden on offshore oil industry developers since 1983, an increase in overseas orders and, the EDC reports, "an element of UK Government protectionism."

The offshore oil development sector continues to lead the increase in demand for process plant, with an estimated £711m in spending this year, up 43 per cent from 1984. Plant spending by the chemical industry will rise 30 per cent, to £221m, while that by the oil refining sector will reach £159m compared with £108m last year.

At the other end of the scale, the electricity generation industry's capital spending appears set to decline for some time, having peaked at £1,077m in 1983. The sector's total spending this year will fall 21 per cent to £766m and its spending on process plant will drop 25 per cent to £295m.

Capital spending is also depressed in the gas and steel industries. Total spending by the gas industry in 1984 of £265m was 5 per cent lower than anticipated, in real terms, and during the 1985-1986 period it is expected to be 25 per cent lower than forecast last year.

The EDC has also published a study of the manufacturing performance of the process plant industry, pointing out that even though a buyers' market prevails, clients could obtain better value on many projects by not demanding higher assurance of quality than required.

## Liberals turn less Green and more expansionist

BY PETER RIDDELL, POLITICAL EDITOR

THE LIBERAL PARTY yesterday turned its back on a no-growth "Green" approach and endorsed an expansionist strategy, in line with the policy approved last week by the Social Democrat annual conference.

The Liberal assembly in Dundee, Scotland, yesterday approved a motion calling for additional public investment, expenditure on training and incomes strategy linked with profit-sharing and a more equal distribution of wealth and incomes.

Mr David Steel, the Liberal leader, will take up some of these themes in his major assembly speech this afternoon. He intends to discuss the practical application of industrial participation and profit-sharing based on the work of Professor Martin Weisman of the Massachusetts Institute of Technology.

He will talk about an "enabling economy" in which the government works with the private sector to encourage enterprise, participation and employment.

During yesterday's debate Mr David Penhaligon, the party's economic spokesman, stressed the priority to be given to cutting unemployment and the need for a "sensible approach to pay settlements and pay restraint."

He also urged full British membership of the European Monetary System.

The motion, and a number of Liberal MPs who spoke in the debate, argued that the strategy should be discussed with business, the trade unions and other interested parties, both before and after a general election.

Mr Malcolm Bruce, MP, who chaired the assembly working party - which drew up the resolution, said there was a fundamental difference between the economic approach which an SDP/Liberal Alliance government would adopt and the approach of the Labour and Conservative parties.

"We will seek to develop a strategy by co-operation and consultation with all major components of our society - business, industry, trade unions, financial institutions, local authorities and others."

He added: "We alone can do that - first because we want to, and second because we alone have not been bought by any of the sectional interests of our society."

Mr Bruce said that as a trading nation Britain was part of the world economy and must seek stable exchange rates. "That's why we must join the European Monetary System and seek to promote some form of tripartite agreement based on European currencies, the U.S. dollar and the yen."

During the debate, which was much less specific about policy than the SPD debate last week, there were several references to "when we are in government," reflecting the self-confidence of the assembly. What limited criticism there was

## The Liberal assembly at Dundee

came mainly from those urging a greater commitment to tackling unemployment and structural changes to boost employment.

This approach represents a clear shift from the Liberal debates of the late 1970s when the party moved towards a "Green" approach rejecting economic growth. There is still, however, an emphasis on conservation and sustainable expansion.

The only qualification to the general sense of unity and support for Mr Steel came in an early morning debate attended by only 100 delegates, notably Young Liberals, which approved a change in the method of holding a leadership election.

In future, an election will happen automatically two years into the life of a parliament if there are two candidates backed by at least five Liberal MPs (against the previous requirement that 50 constituency parties had to support a challenge).

The change will make little difference in practice since an unpopular leader would always be challenged. Mr Steel said he was relaxed about the move.

Mr Cyril Smith, the Liberal MP for Rochdale, and an absentee from the last two assemblies, made his usual intervention in absentia in a BBC television interview.

He said that Dundee was a "difficult place" to have an assembly and he dismissed the idea that the Alliance could negotiate a coalition government with the present leaders of the other parties.

## Apartheid sanctions demanded

BY LISA WOOD

AN URGENT CALL for the British Government to impose comprehensive sanctions against the South African Government was made at the Liberal assembly by Mr Alan Beith, the party's foreign affairs spokesman.

He said the alternative was "the bloodbath which we have long feared."

Mr Beith was one of several leading Liberals, including Mr Alan Watson, the outgoing president of the party, who condemned the Government's refusal to take sanctions against South Africa. These included what Mr Beith called "the minimal, almost pathetic" collection of measures agreed by the rest of the EEC countries.

Delegates strongly supported a motion which called for the release from prison of Mr Nelson Mandela and the African National Congress leader, and for economic and cultural sanctions against South Africa.

A motion introduced by Mr Beith strengthened Liberal criticism of the UK Government's policy on sanctions against South Africa.

Only two delegates spoke against the motion, their main argument being that links with South Africa could influence and educate South African politicians.

Mr Beith said rapid and dramatic change had overtaken South Africa in the last two months. The economy of South Africa had suddenly become immensely more vulnerable than it had ever been before.

"There are good reasons," said Mr Beith, "to be sceptical about the effectiveness of long-term sanctions, however strong their moral justification. But I am in no doubt at all that immediate international sanctions applied now would terrify

both the South African Government and the business community."

He warned: "Britain is throwing away the best opportunity in recent years to take effective action, co-ordinated on an international scale."

Mr Alan Watson, a South African-born delegate, in arguing that sanctions could be effective said Mr P.W. Botha would not have announced recent changes "if the rand had not crumbled beneath him and the foundation of the South African economy had not been shaken."

He added: "The purpose of sanctions is not to punish whites in South Africa but to prevent Apartheid."

Mr Dai-Liyang said sanctions could hurt black South Africans more than whites. But in the long term they were the only way to smash apartheid.

## Mill for textile jobs blackspot

BY NICK BUNKER

ROCHDALE, the Lancashire textile town where more than a sixth of the workforce is unemployed, is to be the centre of a £10m investment in a spinning and weaving mill which is likely to create 400 jobs.

Manchester-based Wills Fabrics, the privately owned company behind the venture, expects to employ between 200 and 250 people at the mill by next spring.

The figure is expected to reach 300 by mid-1986, with more jobs likely to come at other plants owned by the company in the region.

The investment will mean a major increase in the payroll of Wills Fabrics, which employs about 700 people at various sites in the north-west of England. The company has traditionally kept a low profile since being founded by its present chairman, Mr Arnold Wills, in the late 1940s.

He believes that the first integrated spinning-to-weaving mill to be opened in Britain since 1945.

Rochdale has one of the highest unemployment rates in the north-west - 18.2 per cent of the workforce - according to the Manpower Services Commission's regional intelligence unit.

A higher proportion of companies failed in the textile, clothing and footwear industries sector during the first half of this year than in any other industry sector, according to a survey carried out by Dun & Bradstreet, the business information organisation, James McDonald writes.

There were 682 company liquidations and bankruptcies in the textile, clothing and footwear industry during the six-month period - 4 per cent of the 17,366 businesses in the industry (based on value-added tax registrations for the industry at end-June).

The electrical engineering industry recorded the second highest proportional failure rate, with 283 failures over the same period - 2.8 per cent of the 10,038 businesses VAT-registered at end-June.

The highest actual number of business failures, 1,738 liquidations and bankruptcies, was recorded in the construction sector, but that represented less than 0.8 per cent of the 229,637 registered businesses in the industry.

The failure rate among businesses in the service industry sectors - banking and finance, professional and scientific, and retail - was 0.5 per cent, which matched the overall national business failure rate.

Last month, 10,878 people were registered unemployed in the town's travel-to-work area, a rate of 17.5 per cent, compared with a rate of 16.8 per cent in August 1984.

Mr Wills said yesterday that he hoped the new mill would compete strongly with imported textile products, but he declined to add details of the new investment. He said: "We feel that with new technology the

time is right to make a stable textile industry in this country."

Last week the British Textile Confederation reported that sales of British textiles and clothing overseas had risen rapidly to record levels in the first half of this year, in spite of the rise in sterling which it predicted might damage the industry's prospects.

## CBI/FT DISTRIBUTIVE TRADES SURVEY

## Strong retail sales boost jobs

BY PHILIP STEPHENS

CONFIDENCE that the spending boom in the shops is continuing into the autumn has brought a further boost to employment in Britain's shops and warehouses, although a rising proportion of the goods sold are imports.

These are the main conclusions of the Confederation of British Industry/Financial Times monthly survey of distributive trades published yesterday.

Commenting on the findings, Mr John Salisse, chairman of the CBI's distributive trades panel, said he was particularly encouraged by the fact that many of the new jobs were full-time as well as part-time.

"The new jobs are being created largely by the big stores and supermarkets and the major wholesalers, with new developments obviously making a major contribution," Mr Salisse said.

"The increases in employment reported today are the biggest since the survey was started in 1983."

The survey, which has accurately tracked the consumer spending spree of the last two years, suggests that after record sales last month retailers can expect a further rise in business during September.

The percentage balance of retailers reporting higher sales in August than in the same month a year earlier was 63 per cent, the largest



since July 1984. This month a balance of 67 per cent is anticipating improved turnover.

The percentage balance represents the proportion of respondents reporting or expecting an increase in turnover, minus those indicating lower.

The special quarterly questions included in this month's survey show that the buoyancy in sales is still being translated into higher employment in the shops.

For August a balance of 34 per cent of the 294 respondents said that they were employing more people than a year earlier, up from the figure of 25 per cent in May.

There are also signs that full-time employment is growing faster than

part-time. If that continued, it would reverse the trend of the past few years when retailers have tended to shed full-time workers and replace them with part-timers.

There was less encouraging news for the economy from the responses to the questions on inflation and imports.

The pace of growth in the proportion of sales accounted for by imports fell in August, but there was still a balance of 3 per cent reporting higher import penetration than a year ago.

At the same time, the balance of 67 per cent reporting higher selling prices in August than a year earlier was the highest since the survey began.

The 61 motor traders who responded to the survey said that sales in August were better than had been expected in July. A balance of 66 per cent reported higher turnover than in August 1984.

CBI/FT survey of the distributive trades, from Economics Department, Confederation of British Industry, Centre Point, 103 New Oxford St, London WC1A 1DU

## Atomic authority prepares for role change

DAVID FISHLOCK, SCIENCE EDITOR

THE UK Atomic Energy Authority will be operating as a trading fund by the end of this financial year, in April 1986.

This means that it will be paid for work it carries out for clients - including the Government - on a customer-contractor basis, and no longer subsidised by a grant from parliament.

For the authority, the change is not cosmetic but "a very big change indeed," says Mr Arnold Allen, its chairman, who has been a board member since 1971 and will retire in April.

In effect, the authority is being turned into a commercial research and development body, on the scale of such organisations as Battelle and Stanford Research Institute in

the U.S. and TNO in the Netherlands. It has a staff of 14,000.

It is likely to retain its present name, which is internationally known and reflects the fact that nuclear energy will continue to be its dominant activity.

Mr Allen, who presented the authority's annual report yesterday, said he did not expect its non-nuclear research work to grow by more than a few per cent from its present level of about 13 per cent.

Last year the authority earned £30.3m from non-nuclear research and development, compared with a net spend of £230.7m on all its nuclear research and development. It spent a total of £269.7m and was paid a total of £174.4m for its services last year. The balance is

provided by parliamentary vote.

The Government's aim in announcing last February that the authority would become a trading fund, was to eliminate the need for a grant that had been provided for the 31 years since the authority was set up.

The change has raised complex questions in Whitehall about what should be the authority's initial capital debt, what its financial limits should be and what rate of return the Government should expect.

"I am anxious that the targets set should be tough but should be possible," Mr Allen said.

The authority has been promised borrowing powers by the Government, but Mr Allen wants to see it able to finance a good proportion of

its investments internally. He believes it must also have enough money for speculative, high-risk research activities, and that the Government must accept that some of its new ventures will fail.

A difficult area of negotiation is the cost of the underlying research base, which maintains the capability of the authority as a world-class scientific centre. This cost, £27.8m last year, has always been met by central government.

The authority would prefer to finance the underlying research programme as a surcharge on all other programmes, providing financial guidelines can be drawn which will keep its research services competitive.

## Cold water poured on islanders' oil hopes

By Mark Meredith in Stornoway

YOU COULD feel the temperature in the room drop. Leading members of the Western Isles community had gathered to hear how the development of offshore oil might bless their economy.

The Scots are still understandably intoxicated by the prospect of on-shore prosperity akin to that of Aberdeen, which would be generated by possible oil finds to the west and north west.

The sobering-up was dispensed by the oil companies and even the Department of Energy, which told the islanders that they should not count on oil being discovered in their patch of the North Atlantic. Even if it was found, it was likely to be developed from the existing service bases on the mainland.

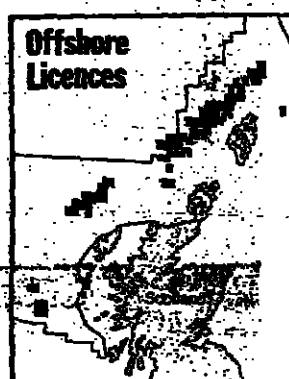
A great deal seemed at stake in Stornoway yesterday: it has a fragile economy, based largely on Harris tweed, fish, crofting, and some offshore fabrication work. The people were wondering how much they should build up their hopes.

The message from the oilmen, while pouring cold water on some of the hopes, did show the limited impact which some of the remaining discoveries of oil might have on the land-based economy.

The Rockall trough lies to the north west of the Isle of Lewis. It and the west Shetland basin to the north remain the two areas where oil in big quantities, akin to that of the Brent field in the North Sea, might still be found.

Twelve exploration licences have been granted in Rockall, but so far only one seismic well has been drilled.

The obstacles to any oil and gas developments on this side of Britain are in an entirely different league from those which faced the considerable achievements already made in the North Sea.



Depths in this part of the North Atlantic increase dramatically to 800m or more, compared with the 50m - 120m average of most North Sea oilfields.

Atrocious weather closes in about now, making it impossible for any drilling activity to resume before next March.

BP's plans involve drilling in the sloping sides of the Rockall trough, which eventually reaches a depth of 1,800m. Huge slips of sediment will make drilling not only difficult but hazardous.

"We would be irresponsible to raise hopes too high," Mr Nick DeLath, BP's chief geologist for north-west Europe, told the conference.

Oilmen were lucky with about one out of 20 or 25 wells drilled, he warned, adding that it took a further 10 years from discovery to production in normal oilfields.

These, however, are not normal fields, and the oil industry is only starting to find ways of discovering and handling the oil and gas they may produce.

There was further bad news from Mr James Hay, divisional manager for British in Aberdeen. He said that, even if oil was discovered, it was likely to be handled from the existing land bases. Long-range helicopters made it possible to fly to any exploration or production rig off the Western Isles from Aberdeen.

Supply ships would probably also use their base in north-east Scotland, Mr Hay said.

What hope remained came from dissenters, who pointed out there might be a future in supply bases in the Western Isles which were able to show that they could operate commercially.

Others pointed out that the oil companies had got it all wrong previously about what they might require.

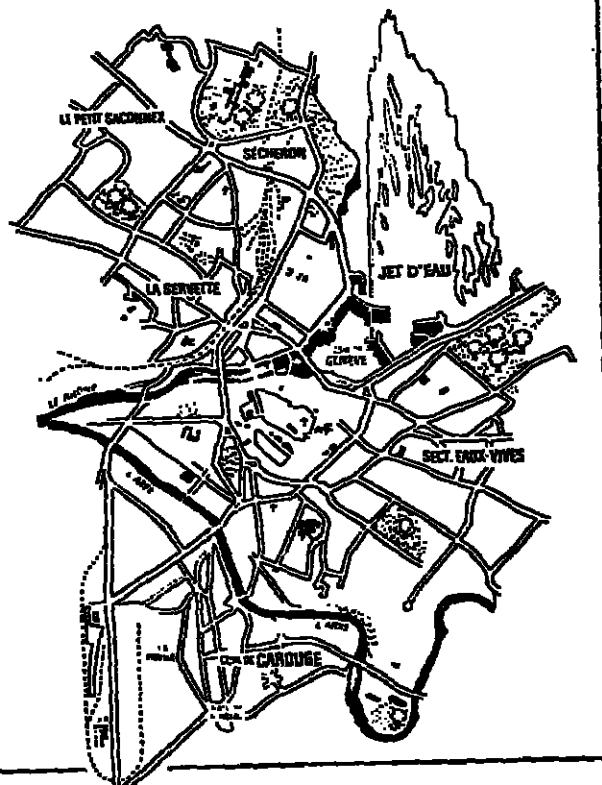
There was also a warning from the Shetland Islands about how, if oil was discovered, they would not only have to plan for its development but also for its eventual decline.

This has been the experience of Shetland with the building of the Sullom Voe oil terminal which, once constructed, does not require large numbers of personnel to operate.

The Western Isles is highly protective of its culture. Here Gaelic is spoken in the street, and the Free Presbyterian Church frowns on any economic activity on Sundays.

"It would be a shame," an island councillor said, "if all these natural resources are used and by-pass the Western Isles entirely. But, most important, it is a pity for the young people, who need the hope."

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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

## U.S. heavy engineering

## How Clark Equipment gave itself a lift

BY IAN RODGER

YES, SMOKESTACK America, there is hope for you yet. Many U.S. manufacturers of heavy equipment, battered by low cost competition from the Far East and the effects of the high dollar, have been retrenching and/or moving their manufacturing operations offshore.

Caterpillar Tractor, Ford, and many others have all begun building up operations abroad while cutting back in the U.S. But the managers of Clark Equipment, the Indiana-based leading Western producer of low cost competition from the plier of construction equipment and automotive components, are just emerging from a three-year restructuring exercise, and they think those sorts of decision are unnecessary.

They believe things like lift trucks, wheel loaders and off highway vehicle transmissions can be made in the U.S.—and be made "world cost," and quality-competitive there, to use the leitmotif of James Rinehart, the chairman—using only very small amounts of components imported from low cost suppliers in the Far East.

"When we started, we assumed that we would have to buy 60 per cent of our components from Pacific Rim countries," says Rinehart, who joined Clark in 1981 following a long career at General Motors. "It turns out that there are many producers in the West that are as good as, or better than, the Japanese."

One of them—and it has been a source of inspiration for Rinehart—is Clark's own Melroe subsidiary, which makes the Bobcat line of mini loaders. Melroe continues to dominate the world market for these products, with an estimated 55 per cent share, operating from factories in, of all places, North Dakota.

"They have a scale advantage of four to one over the next competitor," Rinehart says. "But they set their cost targets in anticipation of a competitor with similar volumes. It is a cultural thing."

It is one thing to admire a company like Melroe that has long maintained a rigorous international view, quite another to develop a strong culture in some weary old businesses, like

Clark's lift truck company. "The challenge of making a Western company in traditional businesses world cost- and quality-competitive is more complex than I realised when I came," Rinehart says. "It takes an extraordinary commitment. In many cases, it means reducing costs by 50 per cent."

Since 1981, Clark has closed six factories, written off more than \$200m in restructuring costs and hived off one of its principal businesses—construction equipment—into a joint venture with Volvo of Sweden. It is also in the process of withdrawing from the car and off-highway truck components sectors. "The company hopes to make an operating profit this year for the first time since 1980."

## Outperform

Rinehart now believes the core Clark businesses—including the venture with Volvo—have been saved and are well on the way to achieving his goal which is to have them outperform industry competitors "and systematically to develop the capability to sustain that relative performance level throughout the economic cycle."

"The good news," he reports, "is that it can be done. The bad news is that it may not be enough. I would not try to convince you that we are there. We will just have to wait and see."

His main concern is what he sees as an unfair competitive advantage the Japanese have in the availability of low cost capital. "To be financially viable, you have to earn a return on assets that is at least equal to the cost of capital. Japanese interest rates are half those in the U.S. so the return on assets of Japanese manufacturers only has to be half of ours. We have got to get them to open up their financial system."

Rinehart's own approach has been, as he puts it, "to revitalise each of the businesses without any mental limitation whatsoever on how it would be done. We accepted that that could well include new ownership arrangements."

In the early 1980s, Clark had

three main manufacturing businesses. It was the world's largest maker of fork lift trucks, with turnover in 1982 of \$424m. It was a significant producer of construction equipment, making the large Michigan loaders as well as the Bobcat products. Revenues from that division were \$364m. And it made \$234m worth of axles and transmissions, mainly for off-road vehicles.

Rinehart and his colleagues decided in the autumn of 1982 that these businesses, with the exception of Melroe, could no longer go on the way they had done. They did not know what needed to be done, so the first thing they did was close four factories. "That improved cash flow dramatically and gave us the time to find out how to do it and whether we could do it," Rinehart says. He emphasises the importance of money management when restructuring. "You have to learn not to throw money at problems. I suppose that is a peculiarly American weakness."

The Clark executives spent two years studying their businesses and came to some stark conclusions.

They decided that the fork-lift truck industry was basically a regional business. It had been turned into an international one in the 1970s by Japanese producers who realised that they could undercut their Western competitors, but Clark executives do not believe this trend will last.

However, they recognise that the lift-truck itself is a declining part of the much larger materials handling business, and that any manufacturer, which intends to stay in the business has to broaden its product line. The problem is that materials handling technology is in considerable turmoil, with no clear product types emerging. For example, the automated warehouse concept of the 1970s has quickly gone out of fashion because manufacturers today do not want to hold big stocks. Now the emphasis is on more flexible materials handling automation.

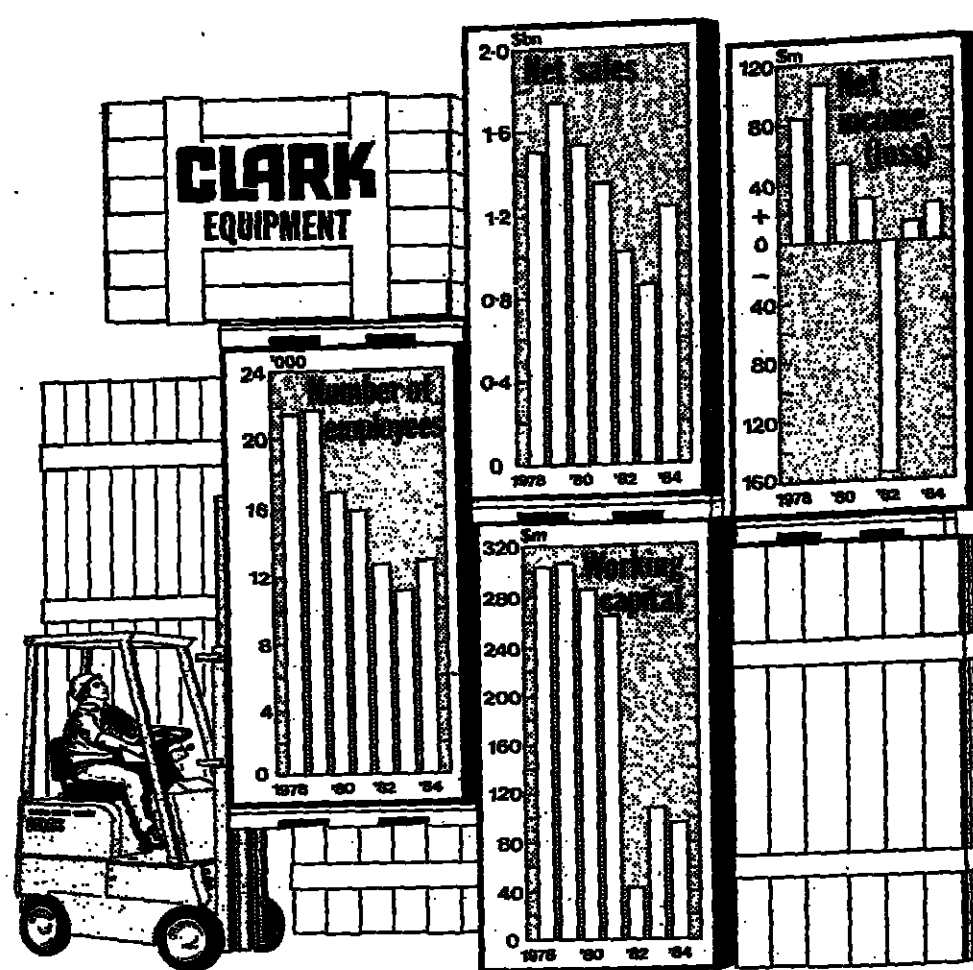
Clark's strategy is to be as competitive as it can in the lift truck industry and to look carefully for other opportunities within the materials handling

industry. "One does not really want to invest a lot of money when the future is so cloudy," Rinehart says, "but we are going to be a part of the automation business." By contrast, the Clark executives concluded that the construction equipment sector would remain a world business. Only those who operate on a worldwide basis would have a chance of surviving. The problem was that Clark on its own was a relative minnow in a \$20m industry. Moreover, the industry standards were very high, with Caterpillar Tractor setting the pace on cost and quality. Another criterion for survival was financial strength. Any survivor would have to be able to invest heavily in new products.

"We took a very long range view of this industry, and it was impossible not to see a future for it," Rinehart says. "Societies around the world are going to have to move earth and dig for a long time. Areas where you would have expected to see huge growth have been held up by debt problems, but that does not mean the jobs will not be done. And there is nothing on the horizon that would be a substitute for our products."

So Clark decided it wanted to remain a part of this industry, but that meant it had to get bigger. In 1984, it bought a competitor, Euclid, from Daimler-Benz for \$31.6m and last year it merged its entire construction equipment business with that of Volvo, creating at a stroke the third largest supplier of transmissions for off-highway trucks and industrial vehicles. It has a much smaller position in on-highway trucks and cars, and has decided that it can no longer keep up with other suppliers in this sector. Earlier this year, it put its medium duty truck transmission business into a joint venture with Eaton, another components maker. As part of the deal, Eaton is expected to buy out Clark's 50 per cent stake by the end of 1985.

With the strategies clearly established, Clark is now grappling with the problems of implementation. "In many



Rinehart emphasises that the formation of VME is by no means a prelude to a Clark exit from the construction equipment business. "Both of us will retain 50 per cent for the long term. Neither company intends to get out of the business. There are obvious synergies between construction equipment and other operations of the two companies."

## Synergy

The obvious synergy for Clark is with its axle and transmission division. The company claims to be the world's largest supplier of transmissions for off-highway trucks and industrial vehicles. It has a much smaller position in on-highway trucks and cars, and has decided that it can no longer keep up with other suppliers in this sector. Earlier this year, it put its medium duty truck transmission business into a joint venture with Eaton, another components maker. As part of the deal, Eaton is expected to buy out Clark's 50 per cent stake by the end of 1985.

With the strategies clearly established, Clark is now grappling with the problems of implementation. "In many

## Management abstracts

Direct Marketing in UK, L. Andrews in Direct Response (UK), February 1985 (2 pages)

Present results of a survey of the use of direct advertising by some 200 major companies and its importance in overall marketing plans; while finding wide use (over 80 per cent of the sample), direct response is seen by most companies as a minor part of the marketing mix. Argues there is a strong case for more education for senior marketing managers to develop understanding and skills.

Are British managers culturally sensitive to Islam? N. Nicholls in Business Graduate (UK), April 1985 (5 pages)

Surveys a sample of companies marketing in the Middle East to determine how they cope with cultural differences in dealing with Islamic customers in terms of product and advertising adaptation, and in selecting senior executives responsible for the market; finds that most consider cultural factors to be important (but economic-political factors more so), and that few difficulties are seen to exist.

Female managers overseas, N. J. Adler in The Columbia Journal of World Business (U.S.), Autumn 1984 (61 pages)

Reckons that nearly a quarter of managers in the U.S. are women, but that only three per cent of expatriate managers are women; from a survey of U.S. and Canadian personnel managers reports that the majority believe that this proportion will grow, but lists the difficulties—foreigners' prejudice, dual-career marriages, and resistance within their own companies.

Costing for marketing, I. Davies in The Australian Accountant (Australia), May 1985 (34 pages)

Argues that accountants should become more aware of the potential benefits of marketing programmes rather than just paying attention to the costs; analyses the various components of a marketing strategy and mix so that accountants can help to produce a schedule stability that can be greatly assisted by this approach.

These abstracts are condensed from the abstracting journals published by Angus Management Publications. Licensed copies of the original articles may be obtained at \$4 each (including VAT and p+p; cash with order) from Angus, P.O. Box 23, Wembley HA8 6DU.

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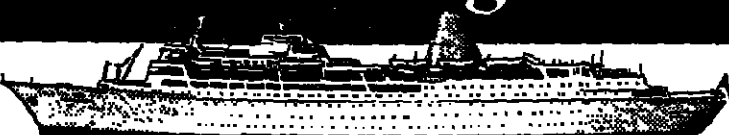
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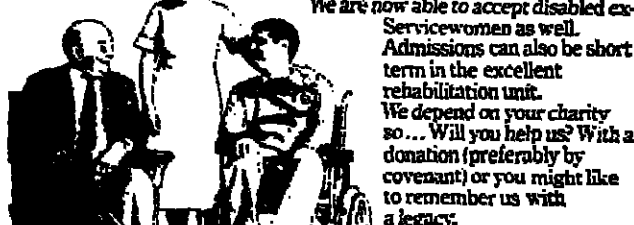
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## FINANCIAL TIMES SURVEY

Friday September 20 1985

Innovative development and gradually reviving rent levels offer new hopes for selective growth in the sector

## UK PROPERTY

## New blood and newer ideas

BY WILLIAM COCHRANE

THIS YEAR has seen growing awareness of the limitations of UK property as an investment vehicle, and a willingness by property professionals to do something about it on a long-term basis. They have become more aware of the occupier's needs, and there is even room for short-term optimism on the performance of rents.

False dawns have been an annual feature of the property market since 1982, however. "To call property people optimists is akin to saying that Ben Hur was a bit useful with a horse and cart," said stockbroker WICO Galloway & Pearson.

Reports of institutions piling back into the property investment market were "a massive over-simplification." Property investment by institutions had reached an all-time high in the fourth quarter of 1980, at \$568m for the quarter.

In nominal terms there has not been a quarter above \$400m since 1983. "In inflation adjusted terms institutional investment is about 50 per cent less than its 1980/81 peak," the brokers said.

Echoing a number of institutional fund managers, Mr P. G. Hirsch, managing director of Hirsch Mortgage (International), said property had lost some attractions with the fall in inflation and the increase in the real rate of return on fixed interest and other forms of investment.

"Property tends to be seen as a sound, long-term inflation hedge and a attractive when inflationary expectations are high," he said. "Under the present government the inflation rate has fallen. In this changing environment, investors have tended to be more interested in financial assets as opposed to real assets such as property."

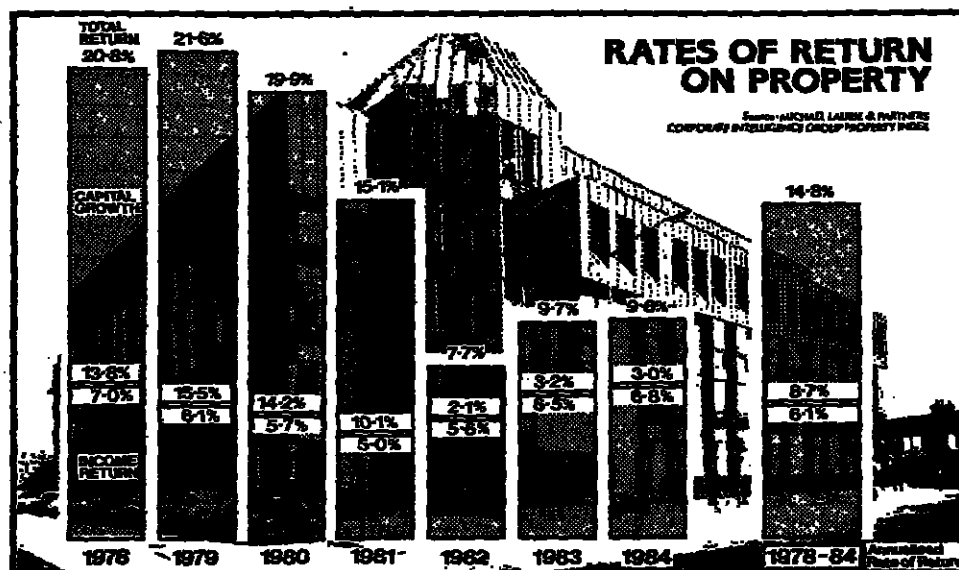
When fund managers can earn a real return elsewhere of 3 or 4 per cent with little apparent risk, they will think twice about investing in property, where some came badly unstuck in the early 1980s.

Mr Paul Orchard-Lisle's programme for his term as president of the Royal Institution of Chartered Surveyors contains a number of measures which would help to bring property investment into the second half of the 20th century.

## Discriminating

Utilisation of single property investments would eventually bring home to the prospective investor that each property has its own investment characteristics and prospects. Indeed, the success of Waties City of London Properties as a specialised investment vehicle suggests that they have already caught on to that.

The funding of Mr Rupert Nabarro's Investment Property Databank and the decision to



make its work widely available on demand will also help promote a more discriminating approach to the sector.

However, as Jones Lang Wootton said in the commentary for its summer Property Index, the key to long-term property performance is rental growth.

Letting markets continued to show growth in activity and there was evidence that this is gradually beginning to translate into increased rental growth.

They predicted that over the next 12 months if the economy continued to expand as expected, and inflation remained in the 4.5 to 7.5 per cent range, there would be rental growth of about 6 per cent—with a faster rate for shops and slower rates for industry and offices.

However, given the returns elsewhere there would appear to be little room for a general fall in yields. "Although property returns in the coming

year may exceed last year's the improvement is likely to stem more from income than capital growth," the agents said.

Debenham Tewson and Chinnocks showed industrial rents up by 7.8 per cent in their annual survey—the first yearly increase since 1979 which has exceeded inflation.

## Unburdened

Hillier Parker's research team, led by Mr Russell Schiller, said that over the past six years in the secondary sector shops have massively outperformed all other types of property, with rents up by 79 per cent. The rate of growth is accelerating, with an annualised rate of 16.4 per cent.

So there is hope. But it is selective, as the property share market shows. This public face of the property industry has produced disappointing asset valuations this year, as what one observer has described as

"secondary, dated property portfolios" have come to light.

On the other hand what has been described as the new breed of merchant developer has shot to stock market fame in the shape of companies like London & Edinburgh Trust, Stockley and Rosehaugh. These are innovative, active managers unburdened by historic property portfolios—companies which above all seem to have developed what the occupier is perceived to require.

Property development is an exciting business. Right or wrong in a planning sense, out-of-town retail schemes have been hitting the headlines; high-tech and hybrid office/industrial properties have attracted institutional backing; and information technology is changing the shape, and locational requirements of office buildings.

The combination of new blood, new ideas and innovations in funding point to a constructive year ahead.

## Measuring up to ambition

Mr Paul Orchard-Lisle, new head of Britain's chartered surveyors, has a clear campaign to boost the profession



Paul Orchard-Lisle, new RICS president

THE NEW president of the Royal Institution of Chartered Surveyors, Mr Paul Orchard-Lisle, a senior partner in agents Healey & Baker, has a 25-point plan for his year of office. Most aim at improving the chartered surveyor's standing in public, professional and political terms.

However, Mr Orchard-Lisle is also aiming to improve the chartered surveyor. "I want to make sure that chartered surveying is a profession which adds value to the client," he says. "Too many others are reactive, or protective."

At local level the chartered surveyor should be seen as "worthy of consultation in much the same way as the family doctor or the family solicitor," at national level "as someone who can contribute to the formulation of policy and the taking of major decisions."

"We need to convince those in authority that we have something that they should hear first-hand, not via their staffs. We need to stress that the chartered surveyor is as worthy of a main board seat or a chief executive appointment as any person in the business community," he says.

There is a list of the "great and the good" in Whitehall — civil servants willing to serve

in industry and commerce. Maybe the RICS should have something similar, a "nomination service," he says.

The profession will have to measure up to these ambitions. The institution is studying the relevance and practicality of a lay observer being appointed to professional conduct matters, a sort of ombudsman, in much the same way as Major Gen John Allen does for the Law Society.

Gen Allen, incidentally, will be on the platform at the RICS annual conference in Cardiff next March. The conference will look at the revolution in financial services, the blurring of divisions between professions; diversification of services; the "increasingly dangerous minefield" of professional responsibility, urban renewal and the training needs of the profession.

Meanwhile the institution is

looking at the unification of data banks. Collaboration has already been reported between Healey & Baker, Hillier Parker, Jones Lang Wootton and Richard Ellis, sponsors of a "super index" of property market performance, and the progenitors of the Investment Property Databank — Chestertons, Cluttons, Debenham Tewson & Chinnocks, Drivers Jones, Savills and Westhall Green & Smith.

At one end of the market the house agent who is a chartered surveyor will have to be seen to be better than the competition. At the other, there will be multi-disciplinary courses for top people.

The institution is exploring the introduction of a diploma with the College of Estate Management open to those who specialise in property investment. In the broad, Mr Orchard-Lisle wants to improve members' understanding of financial markets, of marketing and of business management.

Mr Ian Northen, president of the RICS planning and development division, will report on the development of the chartered surveyor as property manager. Mr Orchard-Lisle is also pushing on with inherited projects like the utilisation of real property. Mr Colin Vaughan, of Debenham Tewson & Chinnocks and chairman of the RICS working party on the subject, has a definite target for completion of investigations.

The institution is waiting for new proposals for local rating in England and Wales, and looking at the simplification of the planning process.

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## UK Property 2

Property is re-emerging as a favoured investment, but problems remain on risks and funding gaps. William Cochrane reports

# Rent rises restore confidence

## Investment

PROPERTY investment stands in a better competitive position than it has done for some time. This is in high contrast to flow of funds a year ago.

"There is a general feeling among fund managers which has been gathering pace over the last nine months, that property will re-establish its importance as a vital ingredient to any investment portfolio," Mr Andrew Gulliford, of agents Healey & Baker says.

This compares with last year's finding by the Debenham Tewson & Chinnocks Money into Property report that 30 per cent of institutional funds were going into liquid assets (compared with 17 per cent in 1983), even though interest rates were dropping at that time and liquidity was less attractive.

Reasons for the switch are twofold. Mr Gulliford says. First, the evidence of rental growth in the retail and office sectors and the anticipated recovery of industrial/warehouse rents.

Secondly, other competitive markets have been suffering from lack of growth, particularly the equity market, which has failed to perform during this calendar year.

So there is a case for property investment; but in which sector? Earlier this year the Henley Centre for Forecasting reckoned that retail growth was due to be overtaken by that of office rents, and virtually matched by a resurgent industrial market.

Mr Gulliford says: "We do not in the foreseeable future believe that the accelerated

growth forecast for office and industrial rents will impinge upon the retail sector's pre-eminence.

"The increase in retail rental levels overall is likely to be more favourable than in the other two sectors and this was certainly borne out in the last 12 months, to June 1985, by our PRIME report on rental growth."

Mr Howard Spence, investment partner at Pepper Ansell & Yarwood, takes a similar line. "The gap in total returns between shops and office/industrial property during the past five years has widened steadily," he says.

## Recovery

"Another major factor assisting retail property is the relatively small lot size and the breadth of available market to sell into." Office and industrial property tends to be large and indivisible.

"Retail pre-eminence is likely to continue for some time yet."

So there may be more scope for recovery in offices and even more so in industrial. There also may be a risk in investing in high street units — in spite of their convenient size — as shopping centres and, latterly, the move to out-of-town complexes siphon off more and more retail spending. But

agents have to deal with the market as it is, not what it might become.

Agents discern a trend away from major conurbations. "There hasn't been much scope for retail property in major regional centres like Leeds, Bristol and Reading, with Zone A rents in the £70 to £80 per sq ft bracket," says Mr John Sloan of Richard Ellis.

"But where they were £20 to £30 Zone A in smaller towns two years ago, they have often moved up to around £40 to £50, with yields moving from 5 1/2 to 6 per cent to between 4 1/2 and 5 per cent, or even a shade better."

These figures would indicate capital growth in two years of about 120 per cent. Mr Sloan cites Marlborough, in Wiltshire, as a town which RE bought into about 18 months ago where rents have moved dramatically.

Mr John Orton, RE research chief, sees prospects for more involvement on the office side as values become more realistic. The firm's annual investment review this year had already pointed to a major upward movement in average yields in both the office and industrial sectors over the last year.

"The market has now reflected the poor prospects for future performance from outmoded standard property," said the report. For a number of years, it said, this had been valued at yield levels which could not be justified, either by anticipated future rental growth or in comparison with yields available on sale.

"This substantial change in yield structure has more than offset the beneficial effect of rental growth over the past year

and has proven the major determinant of total returns in both the office and industrial sectors, which have shown negative capital returns of 1.33 per cent and 8.03 per cent respectively," said the report.

The consensus seems to be that this year will be a better one, for investment and returns. Jones Lang Wootton have forecast an annual rental growth rate of 6 per cent for the 12 months to next June, and a total return from property of about 11 to 12 per cent against 8.9 per cent last year and only 2.4 per cent in 1982-83.

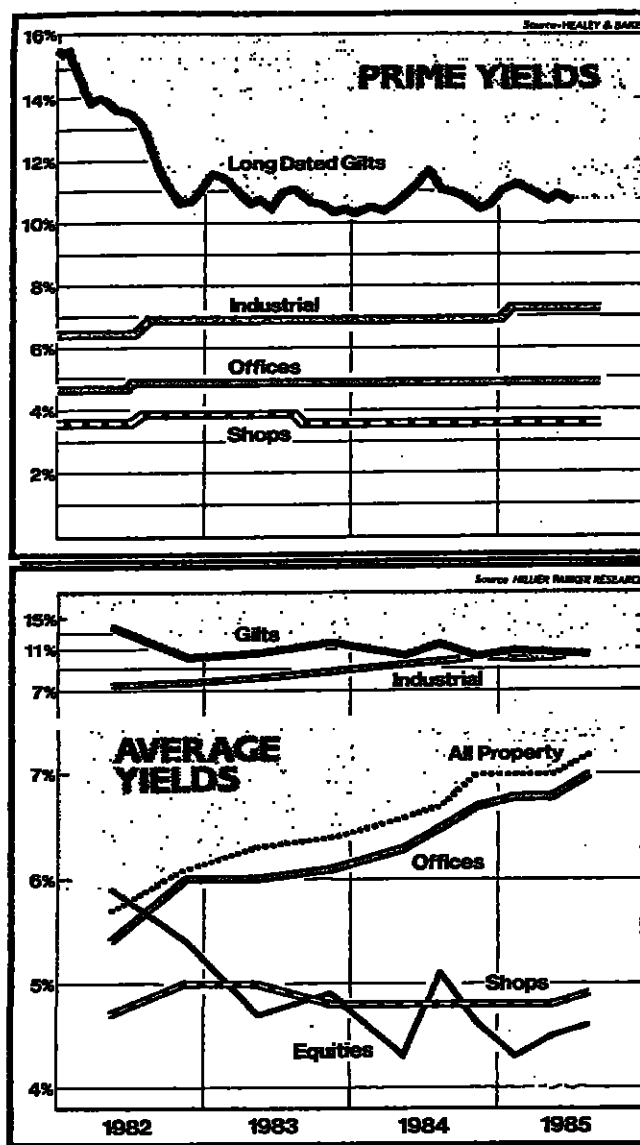
They saw little room for a general fall in yields while high returns remained available in the gilts and money markets. "Although property returns in the coming year may exceed last year's, the improvement is likely to stem more from income than from capital growth."

## Secondary

At a different level, Mr Gulliford points to the activity by property companies purchasing other companies, the most spectacular being the MEPC purchase of EPC.

"There seems to be a general feeling that the value attributed to more secondary and tertiary properties are unlikely to fall further and have now been marked down sufficiently by professional advisers."

"The potential for not only rental growth but yield growth has therefore attracted potential purchasers of property companies where the majority of assets may fall into the secondary or tertiary category. The general anticipation of a fall in interest rates lends weight to this theory."



Resistance to low prime shop yields is showing in average figures and could end the period of prime stability since 1977, Billier Parker says.

# Balancing higher yields against tolerable risks

## Fund managers

THE IMAGE of investment managers as mindless "sheep" following fashion and automatically accepting prime property offers has been punctured in the last year. Low-yielding high street shops, for instance, long considered classic "sheep fodder," will not be accepted automatically nowadays.

One outsider who has moved into the institutional fold dismisses any slavish approach to investment in any case.

"I don't think institutional fund managers are like sheep," says Mr John Case, who moved from Peterborough Development Corporation about a year ago to manage Pearl Assurance's £600m property portfolio. "Their property portfolios have been built with care. Assets have been developed and more money invested to bring properties up to date, or on redevelopment to produce growth."

There has been talk of fund managers falling foul of the "black hole" of property short of prime in the 6 to 8 per cent yield range which showed itself woefully deficient in growth and marketability in the recession years of 1980-84. But institutions hold only a small proportion of the property market, and their holdings tend to be of higher quality, he says.

In 1984 the Pearl made a small disinvestment in property but by June this year it had new commitments of some £45.8m, of which about £23.4m was for retailing and the rest for offices.

He does not go for the 3 1/2 per

cent high street unit. "The yield is too low. I go for more than 5 per cent." And he queries whether the 3 1/2 per cent unit still be prime after the first rent review.

Mr Matthew Oakeshott, investment manager of the Courtaid Pension Fund, goes a stage further. He said investment property defined as prime was "dangerous," and that high returns with lower risks would result from a careful choice of investments dismissed as secondary.

"Over the past four years the capital value of institutional property portfolios have shown very little net change. Over that same period, UK equity values have more than doubled, while the sterling value of a typical pension fund portfolio of foreign equities has trebled. Gilts have risen by about half."

## Acquisition

"Over longer periods the comparative returns from direct property show up very badly too," Pension fund managers are prepared to "buy the best and hope for the best."

Secondary and tertiary investments, within the context of a small, mobile fund, seem to have provided a useful stamping ground for Mr Terry Goddard, investment director of the Habitat/Mothercare group.

At a time when a number of pension funds and unit trusts were still attempting to reduce their property portfolios, the Mothercare Pension Scheme was involved in the largest programme of property acquisition in its history.

Mr Goddard decided late in 1983 that he wanted a high return compatible with security and quality of income. He appointed Gordon Elor and Company, specialists in commercial and short-leasehold investments, as sole agents and advisers.

Mr Gordon Stafford-Elor said that over the previous two years more investments yielding 10 per cent or more had come on the market and remained unsold. It was decided to concentrate on this area.

In 15 months the fund had spent some £13m (plus £2m on payments) to build a commencing yield of more than 14 1/2 per cent. Since then, Mr Goddard reports that hundreds of propositions have poured in.

Mr David Double, of Rothschild, has called for more and better information. "I suspect that many of us involved in property investment decisions spend a great deal of time ranging over a shopping list of areas in which we would like to buy, or sell, and monitoring areas in which we hold investments," he said.

"We are always searching for threads of information which could give early warning of trends."

However, he also suggested that a louder voice should be raised against the "insidiously growing" pressure for short-

term property performance "generating a climate in which the investment decision gives way to the dealing decision and the opportunity of snatching a quick profit for the benefit of the performance tables is taken."

There is a clear move away from the long-term view of property, says Mr John Arkwright, investment partner at Herring Son & Daw.

"There is a possibility of fund managers going over the top by investing in secondary or tertiary markets because of the nature of the investments. They may provide a higher yield or more opportunity and therefore carry more risk."

"It is important to make the distinction between buying property in the secondary and tertiary markets for yield, and buying property which might otherwise be prime but for management problems such as poor structural repair, outmoded buildings or non-institutional lettings, where property can be improved to a prime investment by good management."

"The move by fund managers is a lot more to do with management problems than with structural repair, outmoded buildings or non-institutional lettings, where property can be improved to a prime investment by good management."

Mr Andrew Gulliford of Healey & Baker, says: "There is a growing awareness among fund managers that there is a need to work properties within the portfolio by varying lease arrangements, refurbishing buildings, or ultimately selling properties which have not performed."

## Contents

The fundamental attributes of property is the potential for long-term growth and, in this respect, it does not matter whether the property is prime, secondary or tertiary," he maintains, indicating that some advisers' definition of secondary or tertiary is different from others.

"In very general terms, if one accepts a higher yield, the risks of that investment are greater," he says. "The great skill is to balance the desire for higher yield with a tolerable level of risk."

Mr Oakeshott, who is leaving at the end of the year to set up his own business, said: "We will gradually be forced to recognise the brutal truth that there is only one sure rule for making a fortune in property as in any other form of investment: buy from frightened people and sell to greedy ones."

Mr John Orton, research partner at Richard Ellis contends: "This is really the role of the owner/developer, not that of the funder/investor."

However, RE acknowledges the sense of Mr Oakeshott's view that as institutions inevitably come to examine their own record in property investment more closely, there will be a revolution in attitudes to yields and the types of property acceptable.

William Cochrane reports

# Paths explored around long-term distortion

## Alternative funding

THERE IS a fundamental distortion of the top end of the UK property investment market. The distortion is long term, and has been perceived for some time, but that perception has been heightened by events of recent years, the increasing investment awareness of the chartered surveyor and solutions which the industry is beginning to put forward.

Mr Jonathan Tinker, a member of the new financial services group at Richard Ellis, points up the distortion in City of London terms.

"There is ready institutional money for City developments of up to £10m and a handful of institutions who can play in the £20m to £30m zone," he says. "But once you are talking about the £50m to £70m building, you are also talking about a 7 per cent funding yield which could rise to 8 per cent if some form of participation is involved."

The owner-occupier is prepared to pay a lot more, he says. Brokers Scrimgeour, Vickers and Partners, who are the Japanese bank, purchased the freehold of the 45,000 sq ft Atlas House on King Street and Cheapside in the City.

One of the existing tenants, Mitsubishi Bank, is believed to be paying a rent of about £35 per sq ft, so the £34m purchase price would suggest a yield of just under 5 per cent," the brokers said.

The property market has been distorted for a long time, says Mr Colin Vaughan of Debenham Tewson & Chinnocks, chairman of the Royal Institution of Chartered Surveyors working party on unification of real property.

The 1925 Law of Property Act sought to simplify land ownership, he says. It invented the trust for sale, conceived as a stopgap which spread ownership of property but legalised it as an ownership or investment vehicle.

The 1968 Prevention of Fraud Act provides much of the framework of legislation affecting unit trusts and specifically excludes property from the type of assets which can be held by authorised unit trusts.

"Various taxation provisions militate against different types of investor and inhibit their effective combination," Mr Vaughan says.

## Regeneration

For a while, this did not matter. The last 20 years has seen an enormous growth in size of institutional investors and their need to spread their funds led to substantial investment in direct property. Recent estimates suggest that major institutions and pension funds have some £200m at risk in the market.

Risk is the key word. Past practice for the institutional market would be that few would sell within 10 years of purchase, and many would consider their property holdings permanent, Mr Vaughan says.

"When the 1980 recession came it exposed many of the decisions to buy, and resulted in attempts to sell many of the larger holdings which major institutions had accumulated."

In a declining market for all but prime retail values this proved extremely difficult, and the fact that property is an illiquid commodity was brutally exposed.

"This took place at a time when larger and larger sums were required by ambitious developers for projects of urban renewal."

"It has become obvious that in the future, larger sums may be required to procure the regeneration of many of our inner city areas. But the institutions which in the past have been principal sources of funds for major projects now recognise the trap which may arise should a sale become necessary."

A move to traditional sources of short-term finance, the bank, has helped to plug the funding gap. There have been increasing moves towards partnerships between developers and institutions, and Mr Tinker wonders whether participation mortgages will be imported from the U.S.

But the most persistent argu-

ment has been for the establishment of the single-property investment vehicle, whether a unit trust, a company or a syndicate. "It seems illogical that a major public company can be owned by thousands of shareholders but major property cannot be so subdivided," Mr Vaughan says.

Shares in ICI get their dividends from what is virtually the bottom line of the accounts, whereas with many property holdings, the net is almost equivalent to the gross.

"The property market is inefficient," he says. "The mystique associated with it operates in the same way as some restrictive practices and deprives investors of legitimate opportunities."

The RICS working party published a consultative document which recommended that single property unit trusts should be authorised by the Department of Trade and Industry so that a wider range of investors could be involved in the property market.

Its final recommendations are due to be published in the autumn. "The working party is now preparing a definitive report which will, amongst other things, highlight the advantages which might flow from the creation of a vehicle which would permit the utilisation of property assets," Mr Vaughan says.

## Renewal

The individual investor would get the chance to place small sums in properties of his choice. The corollary is that the property professionals must open themselves to intense questioning and criticism from the media and probably their own competitors.

The developer could obtain funds in much the same way as companies are floated by public offer of shares. But the developer had better get his facts right, for equity issue prospectuses come under strict scrutiny from professionals.

Institutions would be able to come together and fund substantial developments without running the risk of massive over-exposure.

Mr Vaughan sees as an important consideration that the Government could realise some of its property assets this way, as well as finding sensible funding for some urban renewal prospects. If so, one might expect sympathetic treatment for setting the existing legal and tax framework.

Finally, the trading of individual unit holdings within a secondary market would provide benchmarks of value which would be of great benefit in guiding valuations.

"Valuations could become far more reflective of a market and, far less, a subjective opinion of a highly qualified individual," Mr Vaughan says.

Mr Andrew Gulliford, of Healey & Baker, says that if unification gives the smaller investor a chance of purchasing a stake in a building he would otherwise be unable to contemplate, then this must be healthy.

"It is then up to the manager of the unit trust to provide a simple and effective means for the trading of units in each individual property."

A paper which saw a market similar in concept to the Stock Exchange was produced by Mr Christopher Jones, managing partner of Drivers Jones. Markets would be made through a property unit exchange and, implicitly the operation of supply and demand, rather than the buy-back facility employed by existing property unit trust managers on the basis of evaluation calculations.

Mr Vaughan and his team seem to be thinking along similar lines. "It might represent a suitable long-term objective," he says.

"I am not doing this for institutions which will be able to sell illiquid properties as a result. I accept that there will have to be strong safeguards, especially strong for the small investor, but the best safeguard is an open, free market in property."

"It might be argued that the RICS is merely seeking another outlet for the services of their members. This would ignore the fact that by opening the market more widely and demonstrating its workings more clearly, other financial advisers would be able to operate in the market with greater freedom."

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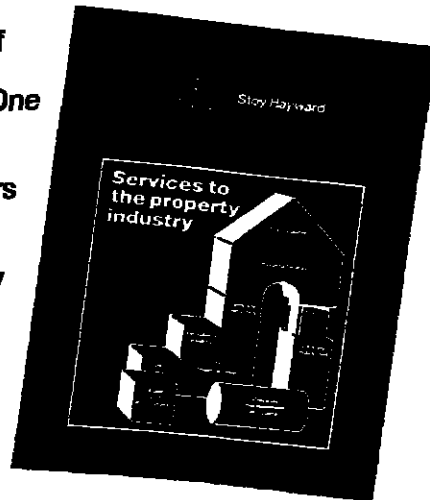
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## UK Property 3

In a sector divided by ability and prospects, even the biggest names are threatened. Expanding groups are devouring others in the hunt for opportunities, Michael Cassell reports

## Predators stalk the hybrids

## Takeovers

THERE IS nothing quite like the prospect of an unwelcome suitor for smartening up the corporate image and sharpening a company's sense of survival. The property sector has seen a number of agreed marriages during the last year but the takeover which has produced more column inches than the most publicity-hungry estate agent could ever dream of is one that has not even happened.

In April, Stockley, the thriving property development and investment group run by Michael Broke, Stuart Lytton and Elliot Bernard and backed by Jacob Rothschild, picked up an all-important 22.5 per cent stake in Stock Conversion, previously owned by the family interests of the late Robert Clark, Stock Conversion's co-founder and former chairman. Together with Jacob Rothschild's private shareholding, the 27.5 per cent of the UK's largest (but arguably sleepiest) property groups.

## Unleashing

Stockley said it had no intention of bidding for Stock Conversion for at least six months, a stance which unleashed a wave of speculation now set to revive as the period expires. Stockley may either mount a full-scale bid (some believe it would be an over-ambitious move, irrespective of the company's undoubted management skills), use its strategic stake to engineer a property swap or simply sell its share stake. It could, of course, simply hold its position for the time being. Whatever the intentions, it is the response of Stock Conversion to the potential Stockley

threat which represents the most illuminating aspect of the affair. Though the directors continue to deny it, preferring to suggest that Stock Conversion's revival represents the unleashing of in-house talent previously overshadowed by Mr Clark, the prospect of a fight for independence has provoked a remarkable transformation.

One of the most private of public property groups, Stock Conversion has this year been talking about itself and its ambitions in a way which Mr Clark would have found unnecessary and unacceptable. It has also managed to assemble an impressive list of potentially major developments which can now be brought on stream, although the group may have preferred not to talk about them or pursue them with any urgency.

The younger management, which has been given its head, displays a thorough understanding of the mechanics of modern property development and appears ready to adopt an aggressive portfolio management style which will extend to disposals as easily as it does to acquisitions.

If the quality of the 190-property portfolio is mixed and the group's recent asset performance has been disappointing, then shareholders — already reaping the benefit of a more generous but still overly cautious dividend policy — can look forward to the promise of more to come. Stockley's contribution towards the brighter outlook cannot be denied.

Though the prospect of a Stock Conversion amalgamation has been the biggest recent talking point, there have been other corporate takeovers and portfolio acquisitions to maintain interest in the sector. Perhaps the oddest was Liberty Life's bid for control of Capital Counties unveiled in June. The South African life assur-

ance company, with a 29.7 per cent stake in Capco already under its belt, announced its bid after acquiring a small block of shares from British Rail pension fund and broadening the 30 per cent takeover code ceiling.

The bid was not, according to the South Africans, designed to take control and Capco told shareholders the offer was a poor one. Even so, by the end of July they had picked up about 90 per cent of Capco's ordinary shares. Capco will retain its separate listing and management and there is a good chance that Liberty Life's holding will be gradually diluted.

Other deals were more straightforward. Greycoat City Offices made an agreed bid for Churchbury Estates and its quoted subsidiary Law Land, in a move to enlarge its asset base without significant dilution. The expanded equity and profit base will enable the group to continue expansion and retain a greater share in developments.

## Cash-rich

Greycoat has a strong management team (its plans to raise the level of retail exposure make excellent sense) a modern portfolio and a high quality development programme. The Churchbury deal will help fulfil its ambitions.

There was less stock market optimism for MEPC's £112.5m acquisition of the English Property Corporation portfolio, a package of property owned by Olympia and York which had been on the market for some time.

The issue of shares in part-payment by a cash-rich company raised a few eyebrows around the City, though the deal went a long way to meeting some concerns that MEPC was finding it harder to maintain the momentum of recent years. It

is a fear which the group denies, pointing to a large domestic development schedule and an active programme of portfolio management.

The EPC portfolio will give it plenty of scope for fresh development activity, although some of the properties are unlikely to remain long in the MEPC camp.

Another significant portfolio acquisition centred on Peachey Property's purchase of Lloyds Bank Property for just over £25m. The move provided an ever-astute Peachey with the chance to pick up some attractive retail and office property around the country.

The company believes there is little need for weeding out and that it has acquired a portfolio for a good price, offering scope for rising rental income and capital values. The next phase in its expansion, therefore, has been painlessly secured.

The future might not be so painless for others, particularly those who do not have the resources to buy the next round of work. For some the chances of continuing independence look slim, given their lack of management expertise and financial back-up—and, importantly, their potential attraction from expanding groups seeking asset backing and development opportunities.

According to Mr Nicholas Owen, senior partner at agents Herring Son & Daw: "Many of the older, quoted property companies are at risk of take-over once family control is reduced because they are hybrids."

"They were created before Corporation Tax and the reverse yield gap. They grew on cheap money but had to turn to trading to cover borrowing costs. Now they are neither attractive investment vehicles nor top quality traders. They are set to wither."

The gulf in the prospects of individual property developers has continued to grow

## Caught on the hop by revolution

## Performance

WHILE THE UK property market has become increasingly characterised by the widening north-south divide, so the gulf in performance and prospects between individual property developers has continued to grow.

The recent problems of the property market have been clearly reflected in the fortunes of the major property groups, highlighting the inherent weaknesses of some and the strengths of others. The big shakeout has forced developers to rethink strategies which recent events have often shown to be dangerously outdated.

Few would dare admit it but the property market revolution, which has ended years of landlord dominance and left occupiers with the upper hand and fresh property demands, caught many companies on the hop.

The widespread belief that the commercial property scene was merely passing through another of the supply-demand cycles which have become part of its history has been painfully disproved. The extent of structural changes in the British economy and their impact on occupational require-

ments appear to have permanently altered the rules of development and ownership. Companies failing to recognise the fact could find themselves out of the game.

The ranks of UK property developers have split into several categories. Apart from the institutions, most of whom have until recently cut or even abandoned new property investment, the corporate sector has rarely appeared more divided in terms of ability or prospects.

## Enthusiastic

The advent of a new breed of merchant developer has proved refreshing at a time when institutional dominance of the investment and development markets had introduced predictability. The latest generation of developers has combined property expertise and financing skills to create investment opportunities out of situations which have eluded competitors with a more traditional approach.

Today's pace-setters have rekindled the spirit which formed the driving force behind the property industry's early post-war development and run-away success. Their ability to put together development deals and supporting financial packages is beyond doubt, though there are differing views on the

quality of some property being the test of time.

In addition, an enthusiastic City of London following has sometimes been built up more on expectations than past record and the pressure will be on some high-fliers to produce results which justify their ratings.

The property sector stars are not hard to identify. They have made their impact through a form of innovative, active management which has been in short supply since the market collapse at the beginning of the 1970s.

Names like Stockley, London & Edinburgh Trust and Rosehaugh have moved quickly to exploit an approach to property investment which generally entails minimal in-house risk yet offers the chance of significant participation in developments. Close behind come comparatively small but ambitious and skilled development operators like Peel Holdings, Eridge Hall and Arlington Securities. Each has chosen to concentrate on specific sectors of the development market.

It may seem astonishing to those with little knowledge of the property market, but one of the keys to the success of the newly-emerged developers lies simply in their willingness to do thorough research.

One of the principal criticisms of the development sector

has been its reluctance to acknowledge changing trends and to continue to believe that it is in a better position than its clients to judge what is appropriate. Institutional predominance must be held partially to blame, with developers building to meet the demands of funds rather than of occupiers.

Preliminary market research backed by a detailed analysis of occupational requirements has enabled the more thoughtful developers to create property with an immediate appeal. This enhances the prospects of pre-letting and early income.

## Liability

A benefit automatically extended to the latest generation of developers is the absence of large, historically-held portfolios, where deteriorating rental and capital performance has often stemmed by a fresh (and sometimes substantial) injection of funds.

Several long-established investment groups have been slowly waking up to the fact that a growing proportion of their property portfolios is becoming a liability rather than an asset. This is only being reflected partially in current valuations and will have an increasingly crucial impact on performance.

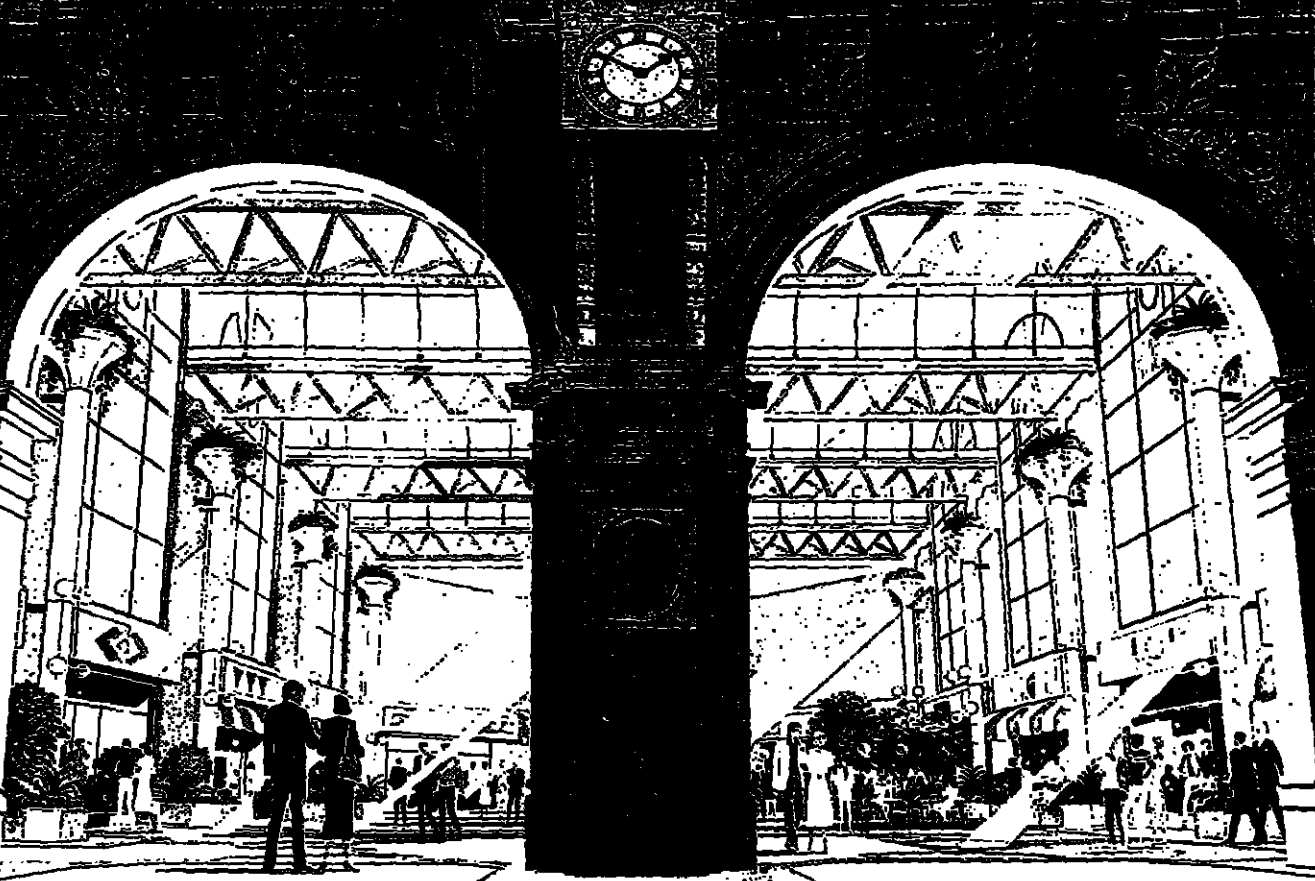
Few major companies can claim not to own such properties but their presence is invariably seen as less important than management's ability to do something constructive about them.

The days of passive rent-collecting are over and active management is a crucial prerequisite for success. Some ghosts of the development sector are still perceived as too sleepy, although few have failed to embark on portfolio re-appraisal aimed at weeding out problem properties.

Land Securities, the largest UK developer, which has an investment portfolio in excess of £2bn, provides an excellent example of the dilemma facing old-style companies in a rapidly-changing market. Any company of its size encounters difficulties in adding value to its income and asset profile at an above average rate. The principal method is the continual "massaging" of its portfolio.

Land Securities' efforts have, in the words of one stockbroker, been "fatal to any the least." In spite of the more active approach towards portfolio management, the City appears unconvinced that its recent period of underperformance is about to come to an end. As the same broker commented: "No longer is it satisfactory simply to be the biggest within an industry, that is demanding the best."

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# Land prices may burn fingers

## Industry/High-tech

A COUPLE of years ago, property investors and local planners started to receive a barrage of criticism from agents over their small-scale developments of modern, high-tech industry. They seemed addicted to producing standard "sheds" more suited to distribution and old-fashioned production — even though vast numbers lay empty.

Today, to the horror of these agents, the message has been taken up with almost evangelical zeal. High-tech schemes are sprouting like weeds from almost every available site in the prosperous South. Land values have soared to film an acre in some parts of the Home Counties as institutions and developers scramble for the chance to offer shiny glass boxes in the expectation of rents of between £8 and £10 a sq ft.

The chorus of criticism is now raised about the possibility

of over-supply and choice of the wrong sites in many cases. "Fingers will be burnt," says Jones Lang Wootton.

The best high-tech schemes with all the attributes of flexibility, parking and most of all — correct location will let at high rents, adds Clive Lewis & Partners but many sites considered worth £1m an acre will decrease in value by up to half to be sold for ordinary warehousing and industry.

Ironically, just as demand for traditional accommodation is reviving, they are being ignored or priced out by the soaring value of high-tech. And funds are being poured into very secondary sites or developing so-called modern buildings that will not let.

"There will not be sufficient growth to justify prices being paid, and in many cases there will be more growth in well-located industrial and warehouse estates rather than inferior high technology buildings," says Grant & Partners.

Investors, however, are being driven onwards by the evidence of high rents achieved in schemes already built. Wordworth, for example, took 95,000 sq ft at Slough for £8.50 a sq ft

and Hewlett Packard some 100,000 sq ft at Bracknell for £10 a sq ft. Clive Lewis points out that rents in these prime areas have grown from £5 or £6 a sq ft only two or three years ago.

Grant also points to the Rediffusion Simulation lease for 30,000 sq ft of shed with 50 per cent offices for £6.50 a sq ft at Altrincham, which compared with the normal £4.50 a sq ft for standard space, showing the interest in busy industrial areas. Yet the agent castigates planners for trying to latch onto the employment of high-tech by allocating unsuitable built-up sites in London.

While developers are concentrating on this rich sector, the tide seems to be turning a little for traditional property. Rents measured to more than inflation increased for the first time since 1979, according to the Debenham Tewson & Chinnocks annual survey — an average of 7.6 per cent for 24 centres around the country.

Take-up of space has improved, even though the King & Co census shows that available space had risen marginally to 135.5m by the

summer. This take-up, plus the dearth of development outside high-tech, has led Hillier Parker to forecast that the continuous reduction in real rents that has persisted since 1979 should end this year, followed by a slight rise. At current prices this would mean a 6 per cent annualised rise between May 1985 and November next year.

Even in traditional property, however, most of the growth is in the South-east, and the North-South gap is widening. Mr John Organ of Healey & Baker points out the two-tier nature of the market. In the South-east there will soon be a shortage of standard 5,000 to 10,000 sq ft units because of high land prices. Demand is also strong for 20,000 to 45,000 sq ft units with 25 per cent office space — half of it from overseas companies — and for 100,000 sq ft plus warehouses near motorways.

Away from the motorways (particularly in the provinces) space remains unlet on speculative industrial estates. As an indicator of demand, land is in reasonable supply at prices from £20,000 to £100,000 per acre.

D. L.

## Bias to South continues

### Offices

A GENTLE improvement in demand for office space across the country has tended to be lost in the overhang of space which is proving increasingly unattractive to quality-conscious tenants and also in the flurry of activity in the South-east.

While the Healey & Baker rent index showed an 8.4 per cent growth for the country as a whole for the year to June, most provincial centres have been stagnating or realising increases from unattractively low base levels. This continues a picture painted by Debenham Tewson & Chinnocks of only a handful of towns in the Bristol-Glasgow-Manchester producing returns close to or better than inflation since 1981.

But strategic shortages in centres like Leeds and Manchester as demand eats away vacant space with little development in store, so further increases in rents seem probable.

Freight activity in the City of London in reaction to the securities industry revolution has dominated the market, with Jones Lang Wootton's CLOR report showing a 176 per cent increase in take-up compared with a 47 per cent increase for central London as a whole in the first six months of this year.

Most demand has been for the large buildings suitable for combining new financial partnerships. These blocks tend to be clustered around the City fringes, raising fears that the core may suffer. Richard Ellis, however, expects prime rents to grow 10 to 15 per cent in the core this year, and have already reached £33 a sq ft.

The CLOR report says West End take-up of new space is down on the latter half of 1984, but Richard Ellis points out the decline of total supply from 5m sq ft to about 3.5m over two years and the rise in rents between £28 and £30 in parts of Mayfair and St James's.

The M25 has boosted fortunes of the ring of centres around London, as the Western Corridor is continuing to attract tenants at rents up to £15 a sq ft for the best buildings.

D. L.

WILL THE industrial property of the future be an amalgam of manufacturing, storage, r & d and office space, or is this just a way to inflate rents? Will the occupant want homely surroundings, or dramatic buildings in steel, plastic and glass?

Mr Paul Orchard-Lisle, president of the Royal Institution of Chartered Surveyors, says we will be talking about "employment property" in the future and worrying less about sub-classifications.

On shape and building forms, Mr Stuart Lipton, driving force behind the massive Stockley Park industrial development proposed west of London, says: "High-tech is low-tech in terms of building."

He and his advisers have studied modern industrial property across the U.S., finding that homely, brick-built exteriors, but office-type space, facilities and general levels of interior comfort seem to be the way forward.

Stockley Park's 347 acres are strategically located near the M4, M40 and M25, with a railway line to the West Country and two London Transport underground lines to Heathrow Central and Uxbridge.

The development team aims to create an inward-looking community related to open space amenities. It hopes to form a focus for the scheme by establishing a centre with shops, restaurants, a pub, bank, management and leisure facilities.

### Expectations

Open spaces will include a golf course, playing fields, playground, equestrian facilities, a canalised park and opportunities for other users.

Gross floor area for the buildings will be 1.5m sq ft and Stockley's market research suggests certain characteristics in relation to technological industry requirements. Some of these include:

- Buildings with good natural light and only 60 ft wide.
- Groupings around courtyards.
- Parking screened by buildings and landscaping.
- Buildings related to open space amenities, especially water.

In a report for Stockley on the needs of modern industry, research consultants and space planners DEGW said that growing knowledge-based firms wished to establish themselves in the market by presenting an identifiable external image, and through the quality and character of buildings.

"Companies vary in their expectations depending on their size of life," they said. "At infancy their main concern is to establish a product or service."

D. L.

## Industrial development

On growth prospects, their conclusions suggest flaws in any specialist approach to letting. "Expectations for growth will be in the high-tech sectors. However, it is clear that within the high tech growth sectors many companies are declining and that individual companies are succeeding."

DEGW note that URBED's research for Stockley into the future of the London economy suggests that the answer lies where growth may arrive lies in a particular industrial sector or type of technology, but in the type of business which can ride the waves of rapid change.

Successful companies appear to have several characteristics in common. They are innovative, and concerned with the application of knowledge; dependent on global connections; sensitive to market trends and customer services; Specialist within precise defined markets; and Committed to excellence.

DEGW conclude that the development at Stockley Park should provide:

- Small, flexible, units for infant, fast-growing firms, as well as large independent plots for mature and established firms to build to their own requirements.
- Flexible tenure arrangements to allow for growth and movement.
- Basic building shells which can be fitted out speedily to meet individual requirements, with overall cost savings.
- Support services and site management to ease the management burden of young companies and ensure the quality of the location for established companies.

From active tenants, DEGW discovered, wanted flexibility of use, adaptable spaces and room for services like information technology. Ease of access and security were also important, and three-storey buildings with the capability of zoning in to separate customer and staff areas. They also want room for expansion, adequate parking and space for deliveries.

Only three of 26 interviewees in the electronics, hardware, pharmaceutical, control and instrumentation, and information sectors considered land use and site image of first importance, although most assumed it to be desirable.

"The general attitude was that the companies were not looking for flashy modern or expensive buildings (which looked like a high-tech building), they were concerned to present a clean, up-to-date, value-for-money image."

W. C.

# Anxious eyes look out of town

## Retail

THE SEEMINGLY insatiable appetite of the British public to buy almost everything shopkeepers will offer has been matched again this year by the parallel demand by owners for higher rents to match the increases in spending power. Consequently, the country's high streets remain a competitive hunting ground for investors, although average yields have twitched upwards in what may be the first signs of a realisation that the rise in returns cannot continue at such a rate.

Prime rents rose by 9.5 per cent in the year to June on the back of a 10 per cent increase in retail spending, according to Healey & Baker. The long-term attraction of the sector was shown by Debenham Tewson & Chinnocks' analysis that retail has shown a 21 per cent annual return since

1977 (8 per cent real annual) compared with the 12 per cent of the whole property sector.

Behind the almost casual acceptance of continuing improvement in income, however, anxious eyes are being turned to radical changes in the structure of the market. The trend to out-of-town developments — particularly the proposed retail "jumbo" parks — is causing a few tremors among investors with money tied up in town centres. This is often invested at very low yields and will need some years of rising rents to make sense.

Nightmares about deserted town centres are unfounded, according to most analysts. Traditions of town-centre shopping for comparison goods are unlikely to alter in this country, Healey & Baker says. But better judgment on the prospects for each individual town centre will be needed when buying investments.

This is reflected in the fact that Debenham Tewson & Chinnocks doubts whether the re-

cent spectacular rental growth in some provincial can be sustained in the face of continuing economic problems.

But the same need for care could be extended to more prosperous towns. Some 45 shopping centres are being built, and with new roads like the M25 competition is becoming increasingly intense for customers. Quality of property is becoming as important as location as an attraction for custom.

Decentralised retailing has become a market in its own right through three stages of evolution, R & B says: first were the DIY stores in converted warehouse on industrial estates; then came the still-popular purpose-built units on main roads, and now retail parks are forming. Rent levels for non-food stores are regional rather than local but cover a remarkably limited range from lows of £3.50 a sq ft in the provinces to £6 in west London.

Institutions are beginning to accept investments free of the

old ties to warehouse rents, and Jones Lang Wootton says yields have fallen from between 9 and 10 per cent to 7 to 8 per cent.

Foodstores are still difficult to finance and are usually finding their own cash to pay for sites at up to £2m per acre.

In the high streets, shortage of prime shops has brought premiums of £75,000 to £125,000 for standard units in centres like Reading, Guildford and Kingston, according to Mr Paul Gale of Smith Matlack. This shows that operators like fashion retailers and restaurant chains are unimpressed by moves out of town.

Central London has seen dramatic improvements with premiums of £100,000 to £200,000 the norm, and Healey & Baker points out that Oxford Street should see even better times ahead. It showed that real rent rises lag about a year behind increases in numbers of overseas visitors, so even if tourism growth falls off in 1986 the rise in income should continue.

D. L.

# City at sharp end of revolution

## Office development

THE CITY of London is at the sharp end of office property development in recent years the advent of information technology, the power of the occupier, rising occupation costs and restricted development in the City core have led some pundits to revive the spectre of decentralisation — or even predict that City specialists will be working from computer terminals at home in future.

What does seem to have happened is that occupiers in the financial, professional services and similar sectors have confirmed their need for the big urban blocks, but become increasingly choosy about locations and more exacting about the quality of accommodation.

"Unprecedented change is re-creating the City," says DEGW, research consultants and space planners, in a report for Rosehaugh Stanhope Developments, which is redeveloping Liverpool Street and Broad Street with new offices in partnership with the British Rail Property Board in a way that takes account of market changes.

Internationalisation of trade, increasing foreign competition, reforms in the Stock Exchange and spectacular improvements in telecommunications and computing are combining to loosen traditional locational ties and to generate novel demands on buildings, in particular for highly serviced dealing floors, for large, clear deep office floors, and specialised ancillary spaces for meetings and entertainment," DEGWSays.

Internationalisation has meant that the number of foreign banks represented in London has risen from 135 in 1968 to 470 in 1984; that staff employed in foreign banks over the same period quadrupled from 9,000 to 39,000; and that foreign banks have significantly increased their share of City office floorspace.

Competition has brought in large U.S. and Japanese integrated merchant banks and securities companies like Goldman Sachs, Merrill Lynch and Nomura. And changes in City practice have led to the concentration of stockbrokers,

jobbers, UK merchant banks and international investment banks, leading to a sudden demand for large units of new office space of superior quality.

Modern requirements mean buildings are no longer just so much square footage. "They are becoming the infrastructure of services on which the emerging financial services industry depends," DEGWSays.

Telecommunications place severe demands on buildings — particularly the need for standby power, clean and uninterrupted power supply, sufficient underfloor and duct space for cabling, easy access to cabling, and means of coping with high local heat loads from equipment by local air conditioning.

The main building features required by financial services industry are:

- A convenient (though not necessarily central) location and a strong and identifiable building image.
- Floors of at least 10,000 sq ft of usable space and preferably up to 30,000 sq ft, with a depth of 50 to 55 ft windows to relatively uninterrupted space.
- Structural floor-to-floor height preferably of 12 ft 9 in, and finished floor-to-ceiling height of at least 8 ft 6 in or preferably 9 ft.
- Well-serviced buildings with decentralised heating, ventilation and air-conditioning (HVAC), adequate vertical ducts, provision for raised floors, zoned control of lighting, power and HVAC.
- Value for money and low operating costs.

Dealing floors should be preferably 6 ft deep or more, and square, DEGWSays. The structural grid should be at least 25 ft, with sufficient depth to allow for higher-than-average raised and stepped floors. Air conditioning should be able to handle high local needs for cooling and there should be space adjacent to the dealing area for telecom and data equipment rooms and adequate cabling.

The DEGW development at Liverpool Street, called Broadgate, comprises four buildings totalling 925,000 sq ft of net space with typical floor sizes ranging from 21,000 sq ft to 45,000 sq ft.

Rosehaugh Stanhope say the 10-acre site has been planned not just as a series of blocks but mainly as the movement of the large number of pedestrians who would enter

the site from the new station concourse.

The pedestrian route will be lined with shops and eating places. These routes include two new squares, the larger designed as an opening for the route.

The route will be reinforced by landscaping and changes of level within the square, which will serve as a focal point for the buildings. Central to the design of the larger square is a three-storey circular stone screen which will be extensively planted and will incorporate a restaurant and promenade at first-floor level.

Identity Access to buildings around the screen will be for taxis and VIP vehicles, while private car parks and service roads will be below ground, essentially pedestrianising the area.

The larger square will form a natural amphitheatre for a natural amphitheatre for activities including open-air theatre, concerts, and ice skating.

"The 10-acre site at Broadgate is probably the last remaining City site large enough to create an identity all of its own, designed not as a typical City rent-alab, but as a place where every attempt has and will be made to create an atmosphere where people

will want to be," Rosehaugh Stanhope say.

Inside the buildings will be oversized goods lifts and loading docks; and provision will be made for up-to-date communications technology. In addition to telephone, telex, facsimile lines and data links will be provided if required.

The buildings will be linked to a 24-hour central point for security, fire control and equipment maintenance.

Each building will be completed in shell condition. Occupiers can choose standard specification for such items as raised floors, suspended ceilings, lighting, etc., or have the floors fitted out to their own specification with a contribution from Rosehaugh Stanhope to the costs.

Special consideration has been given to energy efficiency and service charges are anticipated to be less than £3 per sq ft per annum.

Letting agents Jones Lang Wootton, Healey & Baker and Matthews Goodland & Fordthwaite have had a fair start to their endeavours, with Security Pacific leasing the whole of the 150,000 sq ft first phase of the development, and the financial services arm of American Express in for the 310,000 sq ft Phase 2.

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## UK Property 5

William Cochrane talks to some of the players in the property game

## Building with the brothers

MR DAVID LEWIS met the Beckwith brothers about five or six years ago while building up Balfour Beatty's building business in the South-east. I had no involvement in development at that stage," said the London & Metropolitan Estates chief executive. "I saw the opportunity to get some negotiated building work and the Beckwiths, I suppose, saw advantages in a link with a major contractor."

Mr Lewis gave up his construction activities about three years ago to run London & Metropolitan, a joint company formed by the Beckwiths' London & Edinburgh Trust and Balfour Beatty.

"It operates in the same market as L&M—retail, high tech, industrial and offices—and is now right at the sharp end with its 255,000 sq ft of office space in the City of London. This will have an estimated value of £100m on completion, has funding from Norwich Union, and provided a £27m building contract for Balfour Beatty."

Ropemaker was introduced to L & E by agents Miller Parker. "I happened to be in Peter Beckwith's office the day it came in. Five minutes later we were in the City looking at the site," Mr Lewis

## The Developer

says. L & E's willingness to let this one go may have been conditioned by the capacity of the companies' respective development teams at that point.

Mr Lewis is building a strong project management team. Ropemaker will be managed in-house—something L & M almost invariably does. But its project management ambitions go further than that.

"I am anxious to undertake project management on schemes which we are not developing ourselves," L & M project manager, the Société Générale building at Gracechurch Street in the City, and it has another job in Reading.

"I have rejected the idea of outside project managers for our own developments," Mr Lewis says. "We can do better ourselves, and I am greatly attracted by having the whole range of management inside our organisation so we can keep a finger on the pulse of the industry."

On outside work, he says that L&M sees an opportunity

in a sector "where we think we can build up, and produce volume." He rejects any suggestion that project management will be used as a cushion to keep the management team employed.

"I've not had many problems in keeping people employed so far," he says. And what of his relationship with Balfour Beatty, parent company and former employer, which invariably seems to get L&M's building work?

"We appoint a quantity surveyor from a range of candidates who will come up with a budget. We then attempt to negotiate within the budget. If we failed, we would go to tender."

He sees real value in the working relationship with Balfour, promoted on L&M's side by bringing in the budget. Here, the budget and the final account are very similar.

On costs, he says: "It would be naive to say that we can do better than the market. But with most contracts, the sum tendered is inevitably not the final account. Here, the budget and the final account are very similar."



David Lewis, chief executive of London &amp; Metropolitan Estates

Jim Thornton, managing director of Ashby &amp; Horner Team Contracts

## Speculation on fitter furnishing

## The Architect

FITTING OUT a new speculative development, only for the occupier to tear out the interior and start over again has irritated many in the property business.

Mr John Bevan, of architects GMW Partnership, thinks that many developers want a "spec" building which is all things to all people, so that letting agents can have the maximum scope.

"Agents like a marble entrance hall, bronze mirrors in the men's loo for emphasising sun fans and clear mirrors in the ladies for making-up," he quips.

Speculative offices should be fitted out only as shell and core before the space is let, but prototype areas of options should be installed on a show floor, illustrating different rental levels, Mr Bevan says.

Some agents say clients want to move in immediately to a speculatively fitted-out office. But in GMW's experience this does not always work because different clients have different needs. Often the spec scheme has to be stripped out, and other fittings installed at great cost and in a rush.

The funder will often specify the standard of building required to protect his investment, and occupiers found for that standard of development.

"However, if it is pre-let to a big name like Boots, Marks & Spencer or Safeway, the occupier will be in a position to specify what he wants the developer to build," Mr Bevan says.

In industrial buildings researchers are rarely conscious of their surroundings and probably not worried whether they are surrounded by glass, plastic or brick.

"Brick is often talked about as a high-tech material," says Mr Bevan. "There is nothing wrong with brick, only in the way that it is used. The same applies to plastic and glass."

Much depends on whether a client wants an image. For example, STC had operated on a 27-acre site at Fooks Cray for years in sub-standard buildings developing high technology products. GMW were asked to design a new water fabrication plant and support offices.

About 150,000 sq ft of office and production space were planned to a high specification but also to give the site a progressive and confident image, appropriate for a company hoping to sell state-of-the-art products in world markets.

The project, which is now under construction, is predominantly in white surfaced metal panels with clean flowing lines, says Mr Bevan. Details aim to project an image of the precision and clinical cleanliness characteristic of the production process within.

## Designs on high standards

## The Contractor

THERE IS nothing new about contractors moving into property development. However, Ashby & Horner has been around in building for 250 years, and it took a suitably cautious view of its entry into property development last year.

Known for its contractor's expertise in City of London refurbishments, A & H went to Hamersmith in partnership with Russell Management (Properties) to develop Vernon Mews, five self-contained office units totalling 8,500 sq ft.

Mr Jim Thornton, managing director of A & H Team Contracts, says: "The decision to move into promotion of developments was prompted by a concern to have more control over the workload, a desire to enhance profit and the discovery that being a work-giver creates relationships in the building team."

A & H also believes that it can have a positive impact into the design of its developments. "The market is becoming more selective," Mr Thornton says.

Team Contracts acts as project manager. It does not carry out design work but selects the design team for each project with great care and expects consultants to work closely with A & H's craft subsidiaries on specifications and detailing.

"There is no reason why good design should cost significantly more than bad design," Mr Thornton says. "Any premium on building cost is compensated for by an enhanced sale price and a faster take-up."

## Banked up for better analysis

MOST OF Mr Rupert Nabarro's career was spent doing urban economic work for government departments before he went to consultants Roger Tyn to do the same sort of work. He moved into urban development and inner city issues in places like Glasgow and Liverpool, and noted that there was a great deal of information about public money, but little on the private sector.

He became interested in the quality of information available to the property industry. "The classical economist's role of improving information available to markets was urgently required in the property industry," he says.

The result was the Investment Property Databank, established to hold a record of the individual property investments of the major institutions. Information is held on a confidential basis so it is not possible to recognise the performance of any individual property or fund.

IPD is being funded jointly by agents Chestertons, Chittons, Debenham Tewson & Chinnocks, Drivers Jonas, Savills and Weatherall Green & Smith, but the fundings can be bought by outsiders. Mr Nabarro is interested in whether the agents will get most of the benefit, or whether sectors like merchant and investment banks will use it to make their mark on the property sector.

Three types of information are being collected about each property:

● A description of the institution and fund owning the property, including its beneficiaries, size, property holdings, allocation of money to property and means of managing it.

● A description of individual properties will cover their address, tenure, property sector, location, site situation, building type, facilities, condition at purchase, age, method of acquisition, vendor and

purchase price or development cost.

● An analysis of the main financial variables of each property for 1979-84 will cover capital value, rental value and rent passing, its usable and let space, annual capital and revenue expenditure, and (for shops) some details of Zone A returns.

IPD expects to hold the most detailed record of institutional property to have been assembled. Mr Nabarro expects the data to answer questions about trends in institutional investment, marketable size and market structure.

It should be able to show trends, perhaps expressed as indices, in rents and capital values for any market segment for which information exists, and show yields in different parts of the market.

## The Economist

It will also provide accurate information about rents, vacancies, purchase prices, etc. which can be used for background in investment decisions or for research to establish relationships between property performance and other variables.

Finally, it will provide a portfolio performance measurement service to contributing funds. Their own performance will be tracked against the index of institutional investment and they can compare the performance of any of their own properties with those in the market at large.

The groundwork has been going on for about a year. IPD expects to have collected records of some 5,000 properties valued at £70m by the end of August. The first publications of IPD will commence in the late autumn and the comprehensive analysis service will be launched next spring.

## Prudent should shop around

RICHARD ELLIS set up its financial services team a year ago with a brief to look at the revolution in property financing. It has concluded that sales and leaseback, joint venture agreements with institutions so long the most common approach for most developers, is no longer the automatic choice.

According to the Central Statistical Office, net new investment in property by pension funds and insurance companies in 1984 was some £1.4bn, while total new bank lending to the property sector was some £1.1bn over the same period.

"The gap has closed considerably," says Mr Stephen Barter. He concedes that the institutions' recent entry into forms of investment may have something to do with this. But the banks did not have to make up the difference.

Availability of short and medium-term bank finance on a non-recourse or limited recourse basis, combined with increasing use of syndication with and without institutional involvement has produced a situation where prudent developers can choose between methods of funding, but between sources of finance.

## Funding Adviser

ing, but between sources of finance.

RE emphasises that this is not the beginning of another money-push development boom. Banks are selective in their choice of schemes but, for the right project, will show imaginative flexibility.

The team found events pushing them into considering the new emergence of the owner-occupier. In certain locations and for certain types of occupier, the costs involved in buying can compare favourably with those of leasing over the medium term, Mr Barter says.

His applies particularly within enterprise zones, in view of benefits including 100 per cent capital allowances on construction. However, the innovative application of certain types of financial instruments such as finance leases and corporate debenture stock issues to property development has encouraged many companies to consider owner-occupation in locations outside EZs.

There has been a reaction to the problems of government

sponsored developers like English Estates and the Welsh Development Agency, where recent valuations in remote locations have produced open-market values considerably less than the cost of developing the building.

However, RE says that provincial owner-occupied developments can be an economic proposition. "We have just done a major house in the East Midlands for an international company," Mr Barter says.

There may be a natural progression for the team from here into what Mr Barter calls the "tax property market"—enterprise zones, being one example and business expansion schemes another.

He sees a lot more to come in the funding area—innovations which will affect occupiers and investors, as well as developers. RE says the creation of an active market in unlisted property investments within five years now seems likely.

"This gets to the nub of the City revolution," Mr Barter says. "Merchant banks and others from the financial sector are exploring this area from one end of the market. We are approaching it from the other."

CapCo was appointed project manager of the Crown Estate's 21st Victoria Street office and residential development this year, after the completion and letting of the Commissioners' mixed development at Oxford Street which it also managed.

Mr Brian Jolly, development manager, has to decide whether project management pays dividends to shareholders. CapCo does not volunteer for this sort of work for this reason, but the Crown is an important landlord and the right sort of project can give a useful education.

"Victoria Street has been challenging," Mr Jolly says. "We have not been in the vanguard of steel-framed buildings, so we have learned a great deal from this job."

Mr Rodney Pollard, property investment manager at Royal London Mutual Assurance, says the fund occasionally uses a developer as a project manager. This is happening with Mr Ken Cooper, of Russell Management, who found the Swindon site for Royal London's high-tech development called 352.

The fund manages some of its own schemes using what Mr Pollard describes as an in-house generalist—a surveyor within his own team.

When Royal London looks out, it usually opts for a quantity surveyor.

"There are some funds which employ outsiders, and tend to go for the general practice surveyor," he says.

Mr Jolly says that Royal London's major redevelopment and re-letting of the Court of the northern fringe of the City of London was managed by surveyors Richard Ellis.

## Colourful contrast need not be costly

## Interior Designer

SOME £25m was spent on a 150,000 sq ft neuroscience research centre at Harlow, Essex, by Merck Sharp & Dohme Research Laboratories.

As the centre was being built, the company began to have second thoughts about the internal design. "We bought a parkland-type setting, and wanted an exterior which would blend with it, but we decided that the interior should be completely different," the company said.

"If it were the same—rustic, woody, brick-faced—there would be no change of scene for the employee in going outdoors."

The working environment for the planned 220 staff had to be efficient, functional and up-to-date—but also pleasant.

Much of the work on design and detailed specifications by consultants David Lees & Partners was limited to colours, furnishings and accessories because building work was already well under way.

Leon says that modern industries in general want forward-looking design. "International organisations operate in a sophisticated and dynamic world. They are receptive to the use of innovative materials and technological advances," the designers say.

Merck emphasises that the design decision was taken for the benefit of staff and adds that good design is not such a costly business as some fear.

"People associate what is pleasant with cost but you can change the colour of paint and the cost stays the same."

## Competition to lead the team

PROJECT managers co-ordinate development or construction schemes. They define the projects and recruit requirements of client, design team, main and sub-contractors, suppliers and specialist companies.

They have to find the correct method of achieving the best results in terms of cost, quality and time, according to Mr Derek Hammond's APC/PMI group.

The architect is traditional team leader, but surveyors can lay claim where marketing and funding are concerned and the

## Project Manager

quantity surveyor may be most appropriate when the project is essentially construction management for an owner-occupier. There are a number of other disciplines, or mixes of disciplines, which say they should all the project management role.

A working party headed by Mr Ian Northern of Capital &

Counties, president of the planning and development division of the Royal Institution of Chartered Surveyors will look at the development and promotion of the surveyor as project manager.

His experience with CapCo suggests that that overall control of a project, especially when it is speculative and brings in the marketing angle, is best left to the general practice surveyor.

For construction management the quantity surveyor would probably be best, although he does not rule out an engineer in this role.

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## THE PROPERTY MARKET BY WILLIAM COCHRANE

## Mattel squares the circle

THE numbers are against industrial development north of Watford. Geoffrey Castle, senior partner of agents Dron and Wright, notes that developers are finding it difficult to obtain adequate returns.

Because of high interest rates, he says, they have needed a yield of over 12 per cent on total costs. "The rental levels in many areas north of the South East are little more than £2 per sq ft," he says, "which would not show a sufficient return on building costs, let alone site costs."

So speculative development, with a view to institutional funding, is a very difficult proposition. And the owner occupier? Mr Castle points out the recent valuations for the Welsh Development Agency and English Estates have produced open market values considerably lower than development costs.

Mr Castle is concentrating on factories, rather than warehouses, and he is not saying that industrial development is impossible north of the Watford line. But it is clear that prospective occupiers, as well as developers, will have to be resourceful.

Mattel, the U.S. toy manufacturer, briefed Richard Ellis to find a site to house its UK warehouse, operations, finance, sales, administration, marketing and a showroom. "We looked at the M4," says Hugh Ellingham of RE's financial services division. "It didn't stack up in terms of cost and it was in the wrong location for central distribution."

So the team when for the AH Wilson Group's Meridian Park, flanking the M1 near Leicester. Geographical location was an obvious first attraction. A greenfield site was the second: "We shouldn't see any redevelopment going on there for 20 years or more," says Mr Ellingham.

The building is 98,000 sq ft, including 18,000 sq ft of offices, on 7 acres of the 72-acre park—which could be due for an extension. The warehouse is 80,000 sq ft of that, but it is 40 ft high which gives it a 3.2m cubic ft content which Mattel can exploit with modern racking systems.

Mr Ellingham contends that if Mattel had gone for institutional funding and a lease it would have had to be content with 20 ft of eaves or not much higher, and racking systems costing at least 1½ times as much.

Like Mr Castle he thinks he would have been looking at double figure funding yields with restrictive clauses on any lease, whereas the package which Mattel and Ellis have tied up for the £3.9m (seven years) Bank of America loan with a three year holiday on repayment of capital and the ability to buy out the loan early.

"That gives us the ability to lease to someone else and retain the investment; to lease part of the building; to sell the freehold vacant to another occupier; to sell and leaseback;

and so on," he says. In terms of costs, the building's height makes all the difference. Taking in the offices, the cost for the entire building is £40.82 a sq ft. But Mattel has given itself the equivalent of a 176,000 sq ft building in terms of cubic capacity, bringing the cost per sq ft down to £22.16.

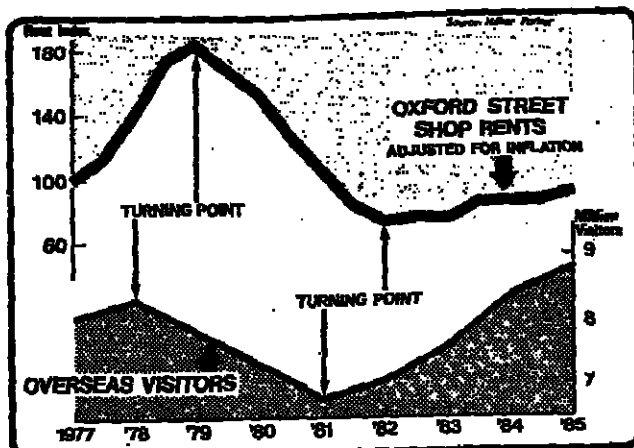
"Building costs alone are, say £20 to £22 a foot for a standard building," says Mr Ellingham. "Our figure includes land, building and finance costs, the developer's profit and professional fees."

Then there is the question of valuation. Mr Ellingham has done his sums on both 8 per cent, and 10 per cent investment yield bases. Again, on the basis of 98,000 sq ft the rent would have to be £3.25 a sq ft on an 8 per cent basis, and £4.06 at 10 against a conventional unit rent which he estimates at between £2.25 and £2.50 a foot.

Adjusting for cubic capacity Mattel's figures come out at £1.77 and £2.22 per sq ft respectively, which suggests to him that the building will hold its value.

John Coulter, managing director of Mattel UK, says that the company's total investment will be £4.2m, with its racking and fork-lift trucks all leased. Other owner-occupiers might spend 2½ times the property cost on the building's contents, making property a less important factor in the overall investment.

## Tourist trophy



THE chart above, says RIEHLER research chief Russell Schiller, shows a clear relationship between the number of overseas visitors to London and the movement of inflation adjusted shop rents in Oxford Street, the prime West End

pitch. If this relationship holds, it would suggest that Oxford Street shop rents should continue to rise ahead of inflation for the next year, even if the number of overseas visitors peaks in 1985.

## Fleet National Bank move

FLEET National Bank, London offshoot of the U.S. \$6bn Fleet Financial services group of New England, has taken a lease on 40/41 St Andrews Hill in the City of London in a move which has virtually cut its occupational costs in half.

Advised by Noel Alexander and Partners, Fleet was last reported to be moving out of 32 Cannon Street where it had

leased one floor of 4,000 sq ft and was paying a service charge reported to be in the area of £8 to £9 a foot.

St Andrews Hill, recently the subject of a major refurbishment by CNC Developments, gives Fleet 3,200 sq ft of self-contained, period space; overall running costs are estimated at just over £100,000 a year against upwards of £155,000 for Cannon Street.

## Accountant seeks pole position

THE CITY revolution, the scope for takeover bids in the property company sector, the RICS's unification plans, and the emerging problem of obsolescence suggest that the accountant will have a bigger role to play in tomorrow's property industry.

Philip Sober, recently appointed senior partner of Stoy Hayward, is aiming for pole position. The firm, part of the Horwath and Horwath international network of accounting firms, claims to be one of the leading accountants in property.

"We'll let other people say what we're No. 1," he says. On the City's revolution, he thinks that as the financial services market gets broader and broader, it will be important for accountants to define their services more specifically to become expert specialists in our field... we can't be all things to all men," he declares.

Adviser to the British Property Federation since 1973-74, he expects to advise on takeover, or bid defence strategy. His strong views on the capitalisation of development interest—"I do believe that proper capitalisation is essential in arriving at true costs"—is a reminder, if one were needed by the context of the shimmering Stock/Stock Conversion situation, that fashions change in accounting, as well as in the stock market.

## Haslemere signs Merrill Lynch

HASLEMERE Estates and Trustee Savings Bank Pension Scheme have let the new 60,000 sq ft office development at Sherborne House, 119-121 Cannon Street in the City of London, to Merrill Lynch Europe for close to the asking rental of £32 per sq ft.

Merrill Lynch, advised by Jones Lane Wootton, has signed a new 25-year lease for 23,000 sq ft, in which it will base its UK equities operation. Hillier Parker, Collier & Mudge and Gerald Archer & Co acted jointly for Haslemere and TSB Pensions. Woolgate Property Finance, in the first deal since its team left Chase Manhattan, has arranged a £5m syndicated bank and equity finance facility for Sherborne Securities International to develop some 70,000 sq ft of high tech space next to British Caledonian headquarters at Crawley, West Sussex.

This week, as the London Borough of Haringey decided to demolish J. Sainsbury's Trafalgar House as the council's preferred development team for the Mercury Gardens site in Remford town centre—incorporating 70,000 sq ft superstore, specialty shopping and parking for 1,000 cars—Tesco got planning permission on appeal for a

65,000 sq ft superstore with 600 car park spaces on a seven-acre site at Roneo Corner.

The council, advised by Hillier Parker, had apparently bitten the bullet on superstore provision, but it wanted its sites scattered, rather than centralised as the Tesco permission seems to achieve. King & Co acted for Roneo Alcatel.

Record demand for office accommodation and severe pressure on industrial space is reported by Drivers Jones in its half-yearly "Aberdeen Commercial and Industry Property Survey."

Langley-Taylor, acting for Sears Holdings and Samuel Properties as joint investors, have let a 210,000 sq ft office development close to Los Angeles International Airport to Hughes Aircraft Corporation. Marketing began less than three months ago and the rest is in the region of £20 per sq ft.

Following its takeover of Trident Life, already based in Gloucester, Imperial Life Assurance of Canada is to establish a new 100,000 sq ft headquarters office on the city's 70-acre Barnwood Fields site, say selling agents Bruton Knowles. Debenham Tewson and Chinnocks acquired the seven-acre site for its Canadian principal.

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## THE ARTS

Cinema/Nigel Andrews

## Knaves, nasties and knives

**Body Double** directed by Brian De Palma  
**Queen Kelly** directed by Erich von Stroheim  
**The Official Version** directed by Luis Puenzo  
**Code of Silence** directed by Chuck Norris

This is a week for films *maudits*: those banned, topped, censored, censored or otherwise "infamous" movies that we often love so much better (like the misbehaved child or delinquent dog) than movies that behave primly and properly.

Brian De Palma's *Body Double* has already been subjected to the shocked snippings of our Board of Censors: that wondrous institution whose response to films in which people are hacked to death with sharp instruments is to back the film about with sharp instruments. So with several offending moments in De Palma's multi-layered thriller of sex, murder and voyeurism, the director of *Carrie* and *Dressed to Kill* made *Body Double* as a deliberately "outrageous" personal contribution to the video-nasty style of exploitation film. But with De Palma, of course, a video nasty becomes a thinking man's video nasty.

The plot is a magnificently convoluted hall of mirrors. A young out-of-work actor (Craig Wasson) is hired to house-sit a departing friend's luxury hill-top pad, from whose picture-window each night he spies alarming things: notably a strip-teasing girl neighbour and a naked welder who will turn out to be a drifter killer. He pursues and is pursued by these figures during the day. And as surprise, terror and hallucination choreograph his waking hours, he wonders if he is being "set up," as witness or victim, for an elaborate crime plot.

There is nudity, there is violence, there are even scenes in and around a porno film set. But right from the start the movie does a vertical take-out from the mire of meretriciousness into the ether of mystery. The ever-twining camera, the metallic gleaming colours, the astonishing sets (including the gleamed and shimmering hilltop house like a space station) give the film a constant *troupe l'oeil* stimulation.

And thematically its virtue is that it is as much about the Satanic mills of violence and sexuality as a product of them. Its subject is the voyeur in all of us that evil lures and seduces, the compulsion of the curious and covetous that can follow its prey as circumspectly but single-mindedly as De Palma's ever-tracking camera.

Even more of a movie *maudit* in its day was Erich von



Gloria Swanson and Walter Byron in "Queen Kelly"

Stroheim's *Queen Kelly*. This was and Erich's extravagant 1929 romp which tell foul of failing cash and was never completed. It had already cost producer Joseph Kennedy \$3m, at which point Mr K (later a President's father but better known then as Gloria Swanson's lover) "pulled the plug," in modern parlance. Among those gurgling out with the bathwater was Miss S herself. As the convent girl who becomes a Queen (via running a brothel in Dares-Salaam), she had had one too many arduous or outrageous demands made of her by the director.

But the one-third of the planned story completed by Stroheim is surprisingly self-sufficient: especially in this revamped version restoring a few lost shots and filling vital narrative gaps with production stills and commentary. A potentially preposterous tale of randy princes, mad Queens, fallen knights and exotic bordellos is dignified by Stroheim's sumptuous sense of decor and detail. Kennedy must have felt his bank balance shudder when he saw the palace banquet scene; awash with tapestries, candelabras, crystal glassware, liveried servants and food that definitely looks edible rather than from the prop cupboard. And Gordon Pollock and Paul Ivano's photography, silvered and soft-focus, turns the tale's middle European kingdom into a mystic *Montsalvat*.

There is also Miss Swanson. Who more likely, in a crocodile of 'convent' girls taking the country air, to attract the eye of a passing Prince, with or without help from falling underlings? From there it's but a short step to her willing abduction by his Highness (Walter

Byron) and a night of drunken romance in his boudoir. And from there, an even shorter step to her being horsewhipped out of the palace by the mad Queen (Senaia Owen).

All this — and the sweet revenge of her own later rise to royalty — Swanson negotiates with glittering eye and stalwart chin. She tends to resemble Boadicea or Joan Sutherland after a crash course at the beauty parlour. No wonder she never stayed at the top as a star: she is far too strange, wilful and magnificent. Popular cinema prefers the pliant type, and the idea of Swanson, Stroheim and Pa Kennedy all together in one project was clearly far too much for Hollywood and history to handle.

Luis Puenzo's *The Official Version* from Argentina is a film *maudit* *maudit*. Five years ago this tale of a lady history teacher (Norma Aleandro) who wonders if her adopted daughter is the child of one of the *desaparecidos* — the thousands of men and women who vanished into oblivion in the *Junta*'s wave of arrests and killings — would have been scorned senseless or not even made. Now it can be seen and exported and even win prizes at festivals (Best Actress for Miss Aleandro at Cannes). It shakes the repressed fears and screams out of a country still recovering from life under the Generals, and from the bequest of bereavement left by the "disappeared ones."

It also examines the way a society can write or re-write its own history. The original title *La Historia Oficial* suggests both the particular (the "official version" of a political or

historical event) and the general (the "official history" of a country as taught in the classroom). There are curiously scenes, like that in which a friend of Miss Aleandro's, torn by tears, relates the night of her and her husband's arrest. There is satire both pin-sharp and deadpan (especially in the classroom). And there is the sense of a country waking to a new dawn only to find that many of the horrors of yesterday are still banked up in the clouds above them, waiting for release in truth and trauma.

The week's one uncomplicated commercial offering is *Code of Silence*, starring former world karate champ Chuck Norris. Mr Norris, whose sensitive blue eyes peer out over a beard that looks as if he has had an accident with a bird's nest, plays a U.S. narcotics detective having problems with the following: Henry Silva (Hispanic drug-father), a platoon of squaddies who turn against him after he gives evidence against a corrupt colleague, a runaway robot tank, several shoot-outs, and the fact that the entire film seems to have been stuck together from chips off old Hollywood blockbusters like *Bullitt* and *The French Connection*.

Nonetheless it goes with a fair swing and has some pithy dialogue ("When I want your opinion, I'll beat it out of you"). And for connoisseurs of the un-forgotten, there is also the fearsome "Columbian necktie." This, a Silva specialty, consists of a tightly perforated jugular through which the tongue is pulled on *cruade*. . . And who says you have to go to Brian De Palma for gratuitous violence?

## Verdi Requiem/Festival Hall

Max Loppert

For the opening concert of their season Klaus Tennstedt and the London Philharmonic Choir and Orchestra on Wednesday night tackled to gether a work new to the conductor's London repertoire — the Verdi Requiem. This most completely human of 19th-century choral masterpieces can support a wide variety of differing interpretations, provided that the primacy of the singing line, the crucial feature of all Italian music, is made the driving force behind every one of them.

Tennstedt and his forces, among them a solo quartet of considerable distinction, gave us a Requiem in which there were many incidental excitement, much nervous energy,

and a good deal of dramatic fervour; it was an intensely felt performance, in every bar. But despite that, the overall effect was of something powerful but idiomatically uncertain; for until the final two movements, which were at last allowed to develop their own forward motion, the unfolding of the part and, therefore, of the whole was subject to repeated interruption by commas, *tenuti*, sudden tempo slowings, and like adjustments. The natural flow of drama-through-song, was repeatedly set at risk.

Flexibility, in Verdi, is a noble ideal — far too much present-day Verdi performance pursues a metronomically rigid style utterly unsuited to the

temper and the content of the music. But Tennstedt's flexibility was not, it seemed, promoted — as in the great representations of the "old school" — by always by innate feeling for voices, for their expansion and dramatic direction. In such a passage as the very opening, or the "Recordare," or long stretches of the *Offertorium*, one felt the conductor's activities as a kind of well-meant interference, driving out details and moments at the expense of the larger purpose. It was a very interesting reading, as any such must be, and it was finely executed, but it lacked stylistic certitude.

Luckily, the solo quartet,

good in blend, impressive in solo utterance, was able to provide the reliable points of focus even when these were under general threat. The bottom line was held with splendour of tone, if not much individuality of accent, by the Georgian bass Patsa Burchuladze. David Rendall, a late replacement at tenor, was a tower of strength; the young German mezzo Waltraud Meier was smooth, steady, and dignified. And notwithstanding an unfortunate slip at the start of the finale, Julia Varady proved a Verdian soprano of memorable qualities — heart-felt, radiant, forceful, the most naturally expressive of my own experience since Leontyne Price.

## Pennsylvania Ballet

David Vaughan

The National Choreography Project was initiated in 1984 with the purpose of matching up dance companies across the United States with choreographers with whom they wished to collaborate. (David Gordon's *Piano Movers* for Dance Theatre of Harlem, reviewed here on August 13, was commissioned under its auspices.) The Pennsylvania Ballet, one of America's best national companies, elected to work with Merce Cunningham, no less. Arcade, his first ballet for a company other than his own in more than ten years, received its premiere at the elegant Academy of Music in Philadelphia on September 11. The ballet will later go into the Cunningham company's repertoire, and was in fact choreographed by his dancers, then taught to the Pennsylvania company by Cunningham and his assistant, Chris Konar.

It is often said that many of Cunningham's movements have a balletic flavour. His own dancers are justly noted for

their sleek lines, long extensions, and articulated feet. But one sees the difference when his choreography is done by actual ballet dancers, who tend to lack the mobility in the back, the facility in fast shifts of balance and speed possessed by those he has trained himself. Even so, one may surmise that in this case Cunningham had the Pennsylvania dancers in mind — as one watches, for instance, the opening section in which the slow extensions of a group of four women are contrasted with an almost acrobatic series of lifts and catches performed by a female soloist and three partners. Later, there is a more sustained adagio sequence for Veronica Lynn and Edward Myers, their movements echoed by three subsidiary couples. Unlike many ballet choreographers, Cunningham's dancers are quite what one might expect, and the ballet ends on a characteristic note of mystery, with two couples left to manage who seem about to continue the work rather than conclude it.

The Pennsylvania dancers acquitted themselves nobly, as though grateful for the challenge presented by the unaccustomed phrasing and unconventional partnering. They even seemed unperturbed by the experience of performing to excerpts from John Cage's *Etudes Boreales*, brilliantly performed by the pianist/percussionist Michael Pugliese, which, as always, with Cunningham, proceeded independently of the dancing. Neither the choreography nor the design make any literal reference to the title: Dove Bradshaw's set features a single white pillar, to the left of a backcloth with three grey rectangular panels of unequal size, on a white background. The dancers are dressed in leotards and tights in slate grey and blue, daubed with white *z's*.

Ironically, Cunningham's ballet was far more austere and "classical" than the more ambitious of the other two new ballets on the programme, Richard Pannier's *Amor* with New York City Ballet, now

"artistic associate" of the Pennsylvania Ballet, collaborated with the "new wave" composer David Van Tieghem (who has previously worked with Twyla Tharp) on *Rough Assemblage*, in which the women of the company are got up like simulacra of the punk star Madonna, with the men in black leather jackets or safety shirts, and shades. Every percussive beat of the music is matched in the choreography — more often than not by a right to the jaw or a loft to the solar plexus. As an attempt to be an *outrage*, this was just as factitious as Wayne Eagling's recent *Frankenstein* ballet at Covent Garden, only the music was better.

Robert Weiss, the company's artistic director, contributed *Odes for Strings*, a tedious sub-machine exercise to the first movement of Mendelssohn's opus 20. One hopes that he will not be tempted to choreograph the whole work, since even this one movement taxed his powers of invention well beyond the limit.

## Music with a View

Andrew Clements

During the Royal Over-Seas League's Annual Exhibition, members of the Koenig Ensemble are giving a series of three chamber recitals in the gallery. The first of "Music with a View" on Wednesday night set three British works for oboe and string trio against the first British performances of string trios by young Europeans. The oboist was Quentin Poole, the string players Miranda Fullery, Sally Beamish and Helen Verney.

Hans Jürgen von Bose's Trio is in fact a relatively early work, written in 1978 and therefore contemporary with his *Transtexts* for a *Small Ensemble*, which the London Sinfonietta commissioned and performed. It is a more rebarbative piece than I remember *Transtexts* to be, stretching the tonal resources of the three strings to the limit in an idiom which hovers around the fringes of tonality without ever coming clean about it. On a single hearing, though one is left with an impression of great assurance and of an extended timespan (21 minutes) eventually filled.

Martin Smolke (born in 1958) is a new name to me, but he is the youngest of the three figures in the youngest generation of Czech composers. His *Teary* for string trio revealed an unashamed neo-romantic, with an open declaration of his intent at the climax in a full-blooded quotation for Chalkov-

sky's *Pathétique* Symphony upon which the whole structure is evidently built. This revelation is skillfully approached and then dispelled, but otherwise the music is lacking in memorable ideas; random tonal jottings tend to replace genuine invention.

The Koenig players handled the demands of both trios with impressive aplomb, but some loose ends in the works with oboe left a less positive impression. Elisabeth Lutyens's *O Absalom!* (1977) is in any case a somewhat unyielding piece, despite its elegant background; Knussen's Cantata can flow more effortlessly than it did here. Pritulnik Rainer's *Quarta* fared better, riding over minor imprecisions with its unquenchable vitality. It is, in its small way, a masterpiece of unflinching variety and invention that ends precisely where it should, without a hint of superfluous note spinning.

## Cast changes in 'Run for Your Wife'

David McCallum and Derek Griffiths will take over the leading roles in *Run for Your Wife* at the Criterion Theatre on September 30. Windsor Davies, Helen Gill, Gareth Hunt and David Masterson return to the cast, which also includes Linda Hayden and Gregory Phillips.

## Rattle/Barbican Hall

Dominic Gill

Although both the City of Birmingham Symphony Orchestra and its Principal Conductor Simon Rattle have appeared separately at the Barbican, Wednesday's concert was the first they have given there together. A welcome debut — and doubly welcome as the first of four appearances which the same forces will make this season — although the concert is jointly promoted by the CSO and the London Symphony Orchestra.

By and large a conductor will let his soloist choose the tempi for a performance — although he will often intervene to modify, and coordinate, that choice. The opportunities for intervention, though, are fewer than usual in Bartók's Concerto for two pianos, percussion and orchestra: for the "Concerto" is in fact no more than the famous Sonata for two pianos and percussion, virtually unchanged, but with orchestral colouring. The solo pianists were the two French sisters Katia and Marielle Labèque — whose tendency, already noted on this page, is to perform almost everything, and especially the *Concerto* for two pianos and percussion, too fast. One sensed on at least a dozen occasions that Rattle would have liked to restrain their hectic dash through the music, but this occasion he could do no more than give the Labèques their head, and follow as stylishly as he could.

And that, it must be said, was very stylish. Indeed, Rattle's tempo, it was one of the dearest and most detailed accounts of the Concerto I have heard. Instrumental colours were touched in, and little antiphonies underlined, with the greatest restraint and delicacy. Much of the score cutting edge of the original is lost in the orchestral arrangement — but how much of the arrangement too is new and quintessential Bartók, and how much of the original can now be heard as aspiring to orchestral texture! One day the Labèques will calm down, and take a second look at the *Concerto*; when they do, they must surely come back, with their excellent percussionists Silvio Gualda and Jean-Pierre Drouot, and play the Concerto with Rattle again.

The programme had opened with a sparkling Marriage of Figaro overture, and ended with Elgar's second symphony. Elgar's Second is no one but the most fervent Elgarian's favourite symphony, but Rattle's evident commitment was more than usually evident. I specially admired the essay, genial swing with which he underpinned the first movement; the Larghetto grandly flowing, grandly intimate; and the very human face — pomp without pomposity, and a thousand regrets — which he allowed to the finale.

## Author Italo Calvino dies

The death yesterday morning of Italo Calvino deprives Italy of one of its finest post-war writers. The 62-year-old Calvino died in hospital in Vienna, two weeks after suffering a stroke in the garden of his villa in the Tuscan coastal village of Castiglione della Pescaia.

For Italians the author's most famous work was his tale about an 18th century Sicilian aristocrat who decides to live his life in the trees, *The Baron in the Trees*. But in two dozen other books, starting with the naturalistic *The Path to the Nest of Spiders* (1947), inspired by his experience as a Resistance fighter during the German occupation, Calvino created fantasies and magical fables which are very different from the realism which characterises contemporary literature. His last published novel, *Palomar* (1983), looks up close, making the banal seem exotic.

Italo Calvino was born in Cuba in 1923 where his Italian parents were both scientists. He spent his youth in San Remo, then went to Milan to be an editor of *Espresso*, Italy's publication of art books and quality literature.

He recalled in an interview last March how he had been influenced by Nabokov and inspired by Hemingway, and with whom he went fishing on Lake Maggiore in 1949. "Hemingway was the God. He was the discovery for my generation for his style, for his persona, for his life experience," he said. And yet there could hardly be a greater contrast than that between the macho Hemingway and the shy, even self-deprecating Calvino.

The writer's own favourite among his works is *Invisible Cities* (1972), in which a young Marco Polo entertains Kublai Khan with beautiful

and fantastic descriptions of imaginary cities. More recently, in 1979 the publication of a different kind of novel led to fresh acclaim, particularly in London and New York. It was a winter's night a traveller is a fiction about fiction, a novel which contains 10 short chapters of novels, which, for one reason or another, never continue.

The English versions of Calvino's books retained the intellectual force and subtle fantasy of the Italian thanks to the painstaking translations by William Weaver.

When I met Calvino last March in his Rome apartment a few steps from the Pantheon he was preparing a series of lectures he had been asked to deliver this autumn at Harvard. He was enthusiastic about the invitation and was working on the lectures when he was struck down. He was on holiday with his Argentine-



Italo Calvino

born wife, Chichita, and a daughter, Giovanna.

Yesterday many Italian political and cultural leaders, led by President Cossiga paid tribute to Calvino, whose loss will be felt most by his readers.

Alan Friedman

## Saleroom/Antony Thorncroft Musical instruments

Sotheby's opened its autumn saleroom season yesterday with a modest auction of musical instruments which went according to plan, with a total of £122,452 and 8.32 per cent bought in. The sale was epoch-making in a minor key because it was the last time that Sotheby's will offer the cheap German, 19th century mass-produced violins in the £100-£300 price range. They are just not worth the trouble as demand yesterday suggested — many were unsold.

Auctions remain a good way for professional musicians to buy an instrument of quality — in the £2,000 plus range — and the top price of £4,400 by the dealers J. & A. Beare for a Tyrolean violin of 1740 confirms the continued interest in better instruments. Late 18th century Italian violin by Giovanni Gaida also did well at £4,180.

It is a pity that children starting out as violinists need under-sized instruments: they would be the natural market for violins in the £100-£300 price range, which are proving such a drag on the market. If an under-sized instrument was offered yesterday I found a buyer. Dealers can acquire violins of this low quality so cheaply that they do not bother to bid at auctions which, in future, at Sotheby's at least, will concentrate on instruments worth more than £500.

Among the lots of interest elsewhere were a murky look-

ing German or Austrian trumpet of around 1835, which, when cleaned, will look smashing; it sold for £1,400. A small Neapolitan mandolin of 1776 almost doubled its estimate at £1,210, but some virginals built by Alec Hodson in 1946 were a bargain at £518: they are the victims of the cult of past authenticity. An 18th century English guitar, really more like a mandolin, was cheap at £187.

There seems to be no interest at auction for bells and 12 handbells by Warners of London only made £38.50, below their low estimate of £50. On the other hand bows always do well, a silver mounted violin-cello bow by James Tubbs selling for £2,090.

Christie's announced yesterday that the Hon Charles Allsopp and Noel Annesley had been appointed deputy chairmen of the company. This is to plug the management gap created by the resignation in July of its chairman, the Hon David Bathurst. Mr Jo Floyd, the retired chairman, returned to take up the reins again but he obviously had a change of heart. The announcement scotches the rumour that the former Minister for the Arts, Lord Cowie, was a possible recruit to the saleroom. He is, however, likely to find a City job in the art investment field.

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## Entrepreneurs and managers

**HARDLY** A week goes by in the hothouse atmosphere of Silicon Valley without a top manager leaving a high-tech company in order to start another one. But seldom has there been a defection so spectacular as this week's resignation by Mr Steven Jobs, the 30-year-old co-founder and chairman of Apple Computer.

The departure reflects in an extreme form the well-known difficulty of marrying the creative flair of a young and intensely successful company with the managerial disciplines needed to run a large, international business.

Mr Jobs' decision to leave was not unexpected. For nearly a year there have been growing strains between him and Mr John Sculley, whom he lured away from the presidency of Pepsi Cola in 1983 to become president of Apple.

For 15 months after Mr Sculley's arrival in May 1983, the two men enjoyed a honeymoon period in their professional and personal relations. In a series of glossy photographs set against scenic backgrounds, the mercurial entrepreneur, whose personal charisma and technological vision had given the young Apple such a massive impetus, posed with the hardened marketing professional who was starting to tighten-up the company's management.

But by last autumn Jobs was beginning to show signs of restlessness with his new role as senior spokesman-cum-general manager of just one of Apple's three divisions. The prime product for which he was responsible, the Macintosh, was much less successful than expected, and amid a general slump in demand for personal computers and a renewed onslaught from IBM, Apple's profits began to slip.

**Adjustments**

Earlier this year Mr Steve Wozniak, Apple's other founder, left to form a new venture after a series of disagreements over product development strategy. In June Apple cut its workforce by a fifth, warned of its first ever quarterly loss and announced that Mr Jobs was being removed from his managerial responsibilities; then, last month, he said part of his personal shareholdings in the company.

The rift at Apple raises issues which reach far beyond the larger-than-life world of Silicon Valley. Nor is it confined to the world of high technology. It underlines the difficulty entrepreneurs everywhere face in making the adjustments necessary to turn their creations into professionally-managed and resilient big businesses. In particular, it brings into focus the inability of many entrepreneurs contentedly to hand over the reins, or even

share them, with managers whom they bring in from outside.

On both sides of the Atlantic, examples are legion. Among the companies which have suffered from the phenomenon in the past are Thorn Electrical (in the past a Thorn Electrical which lost several chief executives of good pedigree after clashes with the founder; not until the company was in decline did he submit to a takeover by Philips).

Sir Clive Sinclair has found it equally difficult to hand over managerial control of his various companies, though he has tried (or been prompted) to do so several times in the past 12 years; at present he is making a renewed attempt to devote most of his time to research and development.

Among the multitudes of anonymous businesses struggling to cross the threshold from small to medium, and medium to large, a sizeable majority experience similar strains.

Though power-sharing is hard for any entrepreneur to stomach, it seems a particular problem in America, where even many large companies prefer a single individual to hold sway. In such circumstances the entrepreneur's only choice may be between returning to the laboratory or resigning. In Europe the dilemma is less acute, thanks to the persistence in many countries of a tradition of shared responsibility and team leadership.

From the corporate point of view, the key question is not so much the survival or otherwise of individuals, as whether a company's entrepreneurial style can survive its professionalisation and growth. For several decades the stock answer has been a negative one, but now a growing number of giant corporations, from Dow Chemical to General Electric, are struggling to promote entrepreneurship within the company. As yet, however, only a handful of pioneers, such as 3M and Hewlett-Packard, have succeeded. Even they are finding it difficult to preserve the right balance.

Yet, for all Apple's current problems, European countries can only envy the success of the U.S. in fostering a climate in which companies like this can flourish. The success has to do both with the size of the domestic market and with an entrepreneurial culture which is conducive to high risks and high rewards. Although the strains that come with increasing size are often difficult to overcome, the vitality of any economy depends to a very large extent on the ability of individuals like Steven Jobs to convert original ideas into a substantial enterprise.

## Mr Kinnock and the Falklands

**THE MEETING** in Paris this week between Mr Neil Kinnock, leader of the British opposition Labour Party, and President Alfonsín of Argentina was intended as an imaginative gesture to unblock the impasse in Anglo-Argentine relations as a result of the Falklands conflict.

Obviously, domestic politics played a part in the meeting; but this should not detract from the fact that Mr Kinnock took a deliberate gamble on a swing in the national mood against a Fortress Falklands policy and in favour of the opening of a new chapter in Anglo-Argentine relations.

Mrs Margaret Thatcher has been sharply critical of the meeting on the grounds that it showed little respect for the wishes of the islanders and that Argentina had ignored every olive branch held out by Britain. However, there has been scant sign of a popular outcry.

**Sovereignty**

Mr Kinnock has accepted that Britain must be willing to discuss at some future date the issue of sovereignty over the islands. Sovereignty is at the heart of the dispute, and while nothing can justify Argentina's seizure of the islands, neither this action nor the subsequent Argentine defeat has made the claim vanish into thin air.

President Alfonsín has insisted that the restoration of diplomatic and commercial ties are meaningless gestures so long as the sovereignty issue is ruled out of court. Thus every British initiative, including the most recent one involving the unilateral lifting of the trade embargo, has foundered because Mrs Thatcher insists sovereignty cannot be discussed.

Mr Kinnock has been careful not to surrender Britain's claim to the islands or to prejudice the islanders' future. Instead, he and President Alfonsín have adopted a formula similar to the 1980 Lisbon agreement between Britain and Spain

which led to the breakthrough over Gibraltar. The latter, approved by Mrs Thatcher, committed Britain to discuss "all" aspects of the future of the Rock — diplomatic, sovereignty without formally admitting the Spanish claim.

Although the Lisbon agreement passed through some rough patches, it now provides the basis for a sensible dialogue. There is no reason why a similar approach should not be applied to the Falklands. Just as dealing with the Franco dictatorship made negotiation of the future of Gibraltar politically difficult, so the same applied to the Argentine military junta. However, President Alfonsín in almost two years of office has demonstrated his determination to restore democracy and his desire to be a reliable international partner, especially by settling differences with Chile and facing up to Argentina's large foreign debt obligations. The very generals who ruled Argentina and were responsible for the Falklands invasion are on trial, and one separate trial covers specific charges for this debacle.

These changes make Britain's European allies increasingly impatient over the failure to reach a *modus vivendi*. The EEC's support for Britain at the United Nations is increasingly grudging, while Nato needs to be reassured that the cost of defending the islands 8,000 miles away in the South Atlantic is not to the detriment of the alliance.

The Argentines could help their cause by formally declaring an end to the state of belligerence; they could also respond to the lifting of the trade embargo by removing some of the tape in the way of those wishing to resume trade. But on the British side there has to be a recognition that Fortress Falklands is not a viable policy for the long-term future of the islands.

**ON WEDNESDAY**, the Confederation of British Industry (CBI) added its industrial voice to what has now become a near-deafening chorus calling on the Government to reconsider its planned abolition of the state earnings-related pension scheme (Serps).

The scheme, set up in 1978, offers 11m of the nation's less well-paid workers — those without the benefit of an occupational pension — a modest inflation-proofed supplement to the basic state pension. Its phasing out and replacement by a system of compulsory private pensions was first mooted in June in the Government's Green Paper on reform of the social security system. The immediate reaction of a wide range of institutions, individual pension experts and pressure groups was hostile.

If Mr Norman Fowler, the Social Services Secretary, had hoped that first impressions would prove misleading — that after reflections the merits of his ideas would become apparent — he must have been badly shaken by both the tone and substance of the great majority of formal submissions. In the past three months the initial hostility has, if anything, hardened.

The criticism is now blunt, well-argued and often impassioned. Almost every assertion in the Green Paper is under attack. The criticism is both theoretical and practical: the individual "money purchase" pensions Mr Fowler is offering in place of Serps are regarded not only as an intrinsically less rational way of providing pensions for large numbers of relatively poorly paid workers, but also as administratively costly and cumbersome.

A great many people clearly feel very strongly — some of the submissions are quite emotional — that half a century of progress on pensions in the UK could be reversed by Mr Fowler's proposed changes.

There is widespread agreement that the Government is attempting to force through far-reaching changes far too quickly. The three-month consultation period, spanning the summer holidays, is regarded as wholly inadequate. The CBI is typical in rescribing the proposed implementation date for the changes of April 1987 as unrealistic and dangerous.

If it were only the occupational pensions industry that was attacking the Government's proposals, Mr Fowler might perhaps be able to dismiss the criticism as self-serving — as coming mainly from those who stand to suffer professionally from a big shift towards personal portable pensions. But the criticism is far more widespread.

In fact, however, the National Association of Pension Funds (NAFF), the official voice of the industry, while hostile, has not been particularly dominant in the debate. It has tried to take a constructive civil servant's approach to the Government proposals — that, however misguided they may be, it must help to work out ways of implementing them.

The frontal attack on the Government's proposals has been led by a raft of life assurance companies, writing in a personal capacity and including many that stand to gain from the mooted changes. Mr Fowler is bound to take seriously some such criticism from the likes of Legal and General and the Prudential — companies that would be bound to do well in a portable pensions free-for-all.

## UK pensions reform

## Why few wish to join the Fowler bandwagon

By Michael Prowse

Their criticism has been bolstered by the opposition of influential bodies including the CBI, the National Consumer Council, the Equal Opportunities Commission, Help the Aged and a bevy of left-of-centre welfare pressure groups. Employer disquiet, expressed with some passion by representatives of small firms as well as the CBI, is matched by instinctable union opposition which will become explicit next week when the TUC unveils its formal submission.

In view of his ambitious timetable for reform, which includes legislation in the next Parliamentary session, Mr Fowler must be increasingly concerned by the extremely narrow base of his support. The right-wing Monday Club, a handful of financial institutions such as Savile and Pender, the unit trust group, have expressed unequivocal approval. But few others seem to want to join the Fowler bandwagon.

Particularly worrying for the Secretary of State, at a time when popular support for the Conservative Party is at a low ebb, is the split in Tory ranks which is emerging. Many on the left and centre of the party firmly support the compromise position adopted, for example, by the CBI and by Dr David Owen of the Social Democrats. This is that Serps should be reformed rather than abolished. The Tory Reform Group, in particular, has been highly critical of the Fowler plan.

It seems likely that a Bill based on the Green Paper would have a rocky ride in the Commons and might be scuppered entirely by the House of Lords. In the wake of local government legislation, the Upper House takes some pride in scrutinising technical measures which affect the rights and aspirations of large segments of the electorate.

The central question for the Government is whether in the face of mounting opposition it should attempt to press on with

the Fowler proposals. Should it in the next few months attempt to turn the Green Paper plans into a White Paper and then a Bill? Political issues aside, the answer depends on two things: the validity of Mr Fowler's original critique of the pensions status quo and the validity of the trenchant counter-critique of his proposals.

Mr Fowler was moved to

**A great many people feel very strongly that half-a-century of progress may be imperilled**

challenge the bipartisan status quo — and so spark off the present furor — for two main reasons. The cost of Serps, he said, would escalate rapidly over the next 50 years, presenting an intolerable burden for the future working population. Hence there could be no question about its abolition. However, to ensure the least disruption, it would be phased out slowly — nobody within 15 years of retirement in 1987 would be affected.

If the decision to abolish Serps was motivated by negative cost considerations, something more positive — an ideological commitment to privatisation and personal choice — underlaid the shape of the proposed successor. In place of Serps, the Government suggests employers and employees should together contribute a minimum of 4 per cent of earnings into a personal pension account held with a financial institution.

The result would be that individuals would recognise pensions, like their homes, as part of their net worth: an asset over which they have control. Pension reform, like the privatisation

of public monopolies, would be in large part a means towards an end: the fostering of an entrepreneurial, capital-owning democracy. Personal pensions would be a way of encouraging more people to take a direct stake in British industry.

At first glance, Mr Fowler's cost worries and his desire to stimulate an entrepreneurial

spirit both seem reasonable. Why then the barrage of criticism from groups such as the CBI and life companies broadly in tune with his economic philosophy? On costs, the argument is that the Green Paper made Serps appear hugely extravagant mainly by statistical sleight of hand. The projected rise in costs was not set against the likely real growth of GDP over the next half century. It has been estimated, for example, that the maturing of Serps will pre-empt only one-tenth of 1 per cent of annual growth in future decades.

Help the Aged, among others, points out that if Serps is retained, the rise in resources devoted to pensioners will be almost exactly in line with the increasing relative size of the retired population. If there are to be proportionately more old people, it is surely reasonable that as a group they absorb more of GDP.

In any case, as the CBI argues, there are ways of modifying Serps to make certain its cost does not rise relative to GDP. This could be achieved by lifting the ceiling on average lifetime earnings, instead of on

the best 20 years, and by stipulating that widows can receive 50 rather than 100 per cent of their husband's pensions.

What of the ideological case for privatising pensions? The burden of the argument put by the life companies and others is that Mr Fowler's rather vague ideas, even if they could be implemented, would yield few of the benefits he is seeking yet seriously undermine the pension prospects of 11m command over goods and services at the time of retirement. If the Government seriously wants more people to gain a better notion of the value of the pension assets they are accruing, it should encourage occupational schemes which make benefits comprehensible by linking them to the thing that matters — salary on retirement (or in the case of Serps average indexed salary).

Critics fear that the proposed minimum investment of 4 per cent of earnings would become a *de facto* maximum because so many employees would seek to maximise take home pay in the short run. Life companies argue that a 4 per cent contribution rate would not provide a remotely adequate substitute for lost Serps benefits, particularly if the need to buy protection for surviving spouses is considered. The CBI points out that if, as is probable, much of the cash is deposited in safe short-term assets (eg building society accounts), the eventual pension would be "less than half" what would be on offer even from the scaled-down version of Serps it is proposing.

Besides offering comparatively little security in the longer term, the life companies argue that individual saving against old age by millions of low paid, itinerant workers moving in and out of work would be grossly inefficient. In many cases, contributions, says the CBI, would average less than 27 pence a week. The expense of investing such small sums in long-term securities would be prohibitive — perhaps a third of the value of the contributions. The transaction costs of Serps are minuscule in comparison.

Critics also point to the big increase in employment costs which would result from the phasing out of Serps. As the CBI argues, the Government is intent on placing a "double cost burden" on industry: business would have to pay not only for today's pensioners but also, through the increase in "funding" for next century's pensioners as well. Employment costs could shoot up by 4 per cent of the pay bill — a heavy blow when unemployment is still rising.

The cost increase would partly reflect the administrative headaches created for employers by the need to co-ordinate the individual pension arrangements of their employees. The Prudential, in keeping with many other life companies, warns of the proposed new system. "Frankly, we doubt whether it could be made fully watertight without inordinate supervisory expense and substantial involvement by the DHSS."

Time and again, the message from the submissions is that, notwithstanding the benefits of pension reform, the cost of well-paid executives already covered by company schemes, they are an expensive, inefficient and insecure way of providing pensions for large numbers of poorly paid workers for whom Serps was designed.

The other important, if obvious, point made with almost monotonous regularity, is that a pensions reform that cannot attract bipartisan support is almost useless. As Legal and General argues, how can Mr Fowler expect employers to put substantial resources into the administration of a new pensions system if they do not believe it will last?



Norman Fowler: a barrage of criticism and a narrow base of support

## Wider view for Neild

Some interesting changes are taking place among the ranks of the City's economic gurus as the "big bang" looms.

Paul Neild, the brilliant chief economist at Phillips and Drew since 1971, and rated by the annual Exel survey as the top forecaster of the British economy for each of the last 11 years, is about to hang up his slide rule.

Since Union Bank of Switzerland took a 29.9 per cent stake in the broker last month, Neild has been invited to the board of the new UK holding company, which will prepare it for next year's upheavals in the share and gilt-edged markets. UBS plans to take 100 per cent next April.

With new responsibilities for institutional equity research and sales, and a key role in the development of the company's market-making skills, he says he felt he had to let go of the reins of the economics team.

"I tend to look forwards rather than backwards," he says. Clearly he relishes the new challenges posed by the City revolution.

But there are one or two past



"Here's a £1 — and I expect to see the Arts Council demand amended to £160,999,999"

## Men and Matters

moments which conjure fond memories for him. One was the occasion when a Government minister waved a copy of one of his latest Budget analyses in the House of Commons and called it a "primer for economic primitives."

Neild's move was made easier by the knowledge that his current deputy, Stephen Lewis, is standing by to take over the running of economic forecasting and analysis.

At 37, Lewis is two years younger than Neild and has already established himself as a counterpart in a British reporter working in Moscow. He asked the meteorological office there for the figures on Moscow's rainfall for the last two years only to be parried by the question, "Why do you want to know?"

**Divine choice**

The lines are hot between Rome and Madrid over accusations that Spain is pulling a fast one on the Vatican.

Felipe Gonzalez's socialist Spanish government is sending an ambassador to the Holy See, the outgoing under-secretary at the foreign affairs ministry in Madrid.

Gonzalez's Ojeda, also happens to be a self-confessed Marxist and agnostic. For nearly two months the Vatican held up the appointment and no official credentials for Ojeda were forthcoming from St. Peter's Square.

A "white smoke" signal from the Vatican yesterday finally gave approval to the nomination, however. Officials in Madrid tried to laugh off the delay blaming "summer holidays."

Derek Hatton was toyed with — but dropped.

Maybe it is just as well that Hattersley did not show. A Labour/TUC deal which includes acceptance of the need to moderate wage rises is close to his heart. Yesterday, Cousins told his non-TUC union that it must declare publicly its opposition to wages policy. The snubbed host's revenge?

## Secret drops

The Russian in London who used the library at the National Geographic Society at the time of the Falklands campaign had a counterpart in a British reporter working in Moscow.

He asked the meteorological office there for the figures on Moscow's rainfall for the last two years only to be parried by the question, "Why do you want to know?"

**Absent friends**

Guest of honour Roy Hattersley's absence from the Clearing Bank Union's eve-of-conference dinner caused a few snickers among the union's Tory and Alliance sympathisers.

Lifetime Labour man John Cousins (son of Frank) has been trying to boost the union's public profile since he took over as general secretary by inviting prominent politicians to dine.

First to grace the CBU's table was John Selwyn Gummer. Last year's guest was Shirley Williams. Cousins was intent on getting a top name from Labour's ranks this year. But pressing business kept Hattersley away.

Still keen to give Labour a hearing, the resourceful Cousins asked Tony Benn to step in — sadly, he was otherwise engaged.

With the conference in Liverpool, the idea of inviting

work "to develop relations between the two countries" — which is what an ambassador is expected to say.

But his other remarks also published yesterday, such as "I am a Marxist because I apply Marxist analysis to social phenomena and I am an agnostic because I suspend judgement on things divine for lack of incontrovertible evidence" are less likely to be enthusiastically greeted by Pope John Paul II.

**Risks in French**

Rainier Brousse, head of the French division of the insurance brokers Stewart Wrightson, has tried to make his French guests feel at home at a unusual conference being held near Windsor.

All the British speakers at this gathering, arranged for French broker-guests, are de-facto French. Their addresses in French on topics ranging from fraud to political risks.

Stewart Wrightson is trying to boost the volume of business it does with France. The company starts a French division just a year ago.

The insurance specialists in that division are French-speaking and all correspondence is in French.

Working in another language certainly increases costs, but Brousse (himself French-born) believes the expense will be absorbed by an increase in business. Even cover notes are now being issued from London in French.

But in spite of the thoroughness of Brousse's efforts to create French ambience, English has intruded into the conference. One of the subjects to be covered is "risk management." No handy French equivalent for that expression has yet been found by the conference.

**Too much**

A party being shown round Pembroke castle the other day heard the story of the prisoner kept in a cell for 12 years and released, mad.

"Mad," exploded an American matron, "I'd be furious."

Observer

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Financial Times Friday September 20 1985

## Politics Today from Dundee

# The Liberals stop rocking the boat

By Malcolm Rutherford

THE LIBERAL Party Assembly in Dundee this week has so far exceeded expectations. It has been a dull affair: no fireworks, few surprises, and on the surface not too much to write home about.

The main excitement has been the publication of the Gallup Poll in yesterday's Daily Telegraph which gave the SDP-Liberal Alliance 39 per cent of the vote against 29.5 per cent for Labour and 29 per cent for the Conservatives.

Polls go up and down, but it would be hard to deny that the Alliance is on a generally rising trend.

There is a quiet assembly exactly what the Liberals needed midway between the last General Election and the next. The official word is that it is time to consolidate and that is what the party is doing.

There are few arguments either about the distribution of parliamentary constituencies between SDP and Liberal candidates. The two parties have come to regard each other as equals, though with different strengths and weaknesses.

The Liberals have learned from the Social Democrats' air of self-confidence and efficiency. They were desperately anxious that their assembly should not be compared unfavourably to the smooth running of the SDP conference in Torquay last week. There was a danger that they might look like amateurs to the SDP's professionals. On the whole it was averted. The Liberals, too, have grown up.

The Social Democrats have learned from the Liberals campaigning zeal especially at the local level. They now realise the importance of winning seats in non-parliamentary elections. The three county elections last May were a particular success for the Alliance and may have sparked the revival of enthusiasm among activists evident both at Torquay and Dundee.

Policy differences between the two parties were never as great as was sometimes suggested in the first place. Once the members came to know each other better they realised that they were broadly on the same wavelength. The outstanding difficulty was defence. Even that has been more or less resolved.

Mr Paddy Ashdown, the Liberal MP for Yeovil, last year's conference hero and an apparent unilateralist, now favours doing nothing very dramatic about Cruise missiles while the arms control negotiations in Geneva are in progress. He has been dubbed Mr Paddy Backdown for his pains but that is by a minority of Young Liberals. What has happened is that Mr Ashdown has joined the search for compromise. Indeed it was said frequently during the assembly debates that a readiness to compromise—both within the Liberal Party and within the Social Democrats—is a sign of political maturity.

The desire not to rock the boat was most striking at the fringe meetings. In the past, these have been occasions for dissident, anarchic or at least individualistic Liberals to attack the leadership and challenge the basis of the Alliance. Not this time.

Ultimate proof of that came from the performance of Mr Tony Blair in his Liberal News rally—the equivalent of the Tribune rally at the Labour Party—on Wednesday evening. Mr Greaves has been the scourge of the establishment of Westminster end of the Liberal Party for years. In his previous incarnations he seemed to think that almost anything that the leadership did was wrong. On Wednesday he confined himself largely to reading a relatively little known verse by William McGonagall, once the local poet, called the "Great

Franchise Demonstration in Dundee."

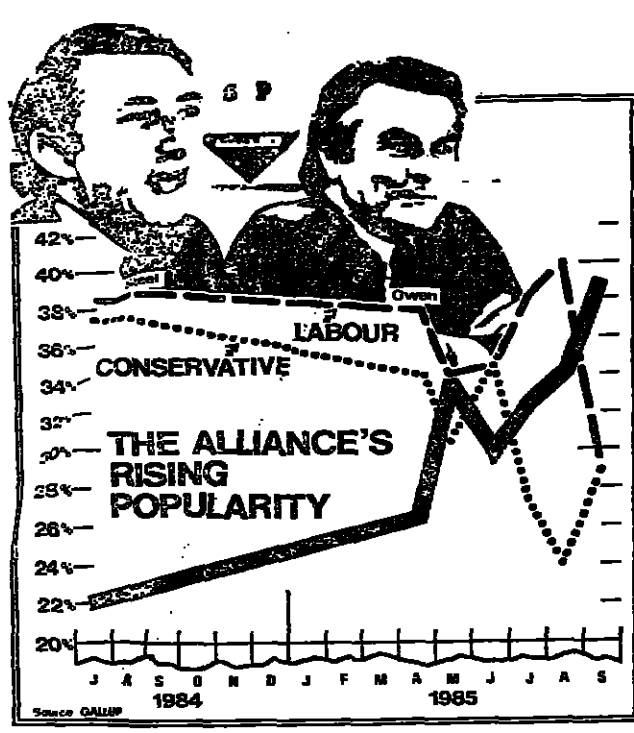
For the first time in 50 years the Liberals had a chance of power, he said. They must play to win.

The other thrust for power came from the newly-elected Liberal councillors, many of whom had been fighting local elections for years, if only to keep the party flag flying, and had congratulated themselves if they came second, yet who

The Social Democrats have learned from the Liberals' campaigning zeal

are now in positions of responsibility. There was a very strong sense that they thought that the leadership was too timid. The Alliance would not be going for a hung or what is now called a "balanced"—parliament, but for outright victory.

A strange twist came in the case of Mr William Wallace, an academic and Liberal parliamentary candidate, whose policy paper on "preparing for Government was leaked to the press on the eve of the SDP conference in Torquay. It says that the party is scarcely prepared at all to stand up to the charms of the establishment and the inner reaches of administration. Mr David Steel,



Source: Gallup 1984-1985. Martin Barnes

the Liberal leader, virtually dismissed him once the leak was known.

But in Dundee Mr Wallace emerged as something of a star, applauded even before he started to speak. He used to have rather a pedantic manner, by the Liberal News rally, he had become more of an orator.

His main point was that the leadership was not preparing for Government seriously

enough because it did not believe that overall victory was likely. And what would happen if the Alliance did win and they turned out to be just like any other administration? It would be the end of the last best hope of reasonable Government or so he says. Mr Wallace has done himself an end of good having been treated from villain into hero in the course of the week.

There are thorns as well as laurels to be sure. The Alliance is not nearly as radical in policy terms as it likes to pretend. For example both partners still hanker after some form of codified incomes policy though this is now referred to as a strategy.

Dr David Owen, the SDP leader, promised last week the introduction of an inflation tax as a reserve power, to be levied on wage settlements judged to be too high (to be judged by whom?). Mr David Penhaligon, the Liberal MP for Truro, the party's new economics spokesman and stand-up comic par excellence, went further and said that a prices and incomes strategy was at the root of everything. He did not elaborate.

Mr Steel's idea of an all-party conference to discuss the procedures in the event of a balanced Parliament after the election, was pure gimmickry and patronising gimmickry at that. One of his advisors said that the Queen was "scared stiff" at the prospect of having to choose whom to ask to form a Government and ought to be spared the embarrassment. It seems unlikely that the Palace is losing much sleep about it.

Contradictions abound. Mr Penhaligon who is also the party's new president attacked the old parties for repeatedly repealing each other's legislation, then said almost in an aside that the Alliance would reverse all the Tories changes in local government. He noticed no irony.

Not least, the Alliance is open to the charge of being naive about constitutional reforms. Possibly it is the hit tune of the time, though there is not much evidence of it.

The point about constitutional

reforms, that should never be overlooked is that it is exceedingly difficult to put through two Houses of Parliament, and gets in the way of other perhaps more urgent business. Besides, the introduction of proportional representation really the cure for British ills? There might be other reforms needed to go with it for instance changes to the House of Lords and the establishment of a fixed-term Parliament. One would like to see a much more considered statement of the Alliance view of the future of constitution, other than the blanket commitment to FR, and more open government.

Still, for the moment it is the Alliance that is making the running. It was probably rewarding for the Liberals to have held their assembly in Dundee, for they have struck another chord the revival of Scottish nationalism, with a small "n." Tory fortunes in Scotland are below the parapet. It is not inconceivable that the Alliance would pick up Conservative seats at the election, though partly at the price of having promised a separate Scottish Parliament. Again, experience should remind us how difficult that is to implement.

There is another factor, noticeable both at Torquay and Dundee. It is the way Mrs Thatcher's Government no longer gets much credit even when it has done well. The miners' strike tends to be remembered as an unfortunate blot and an attempt to impose too much responsibility on the police rather than as the defeat of Mr Arthur Scargill. Other parties want to claim the spoils of victory.

The political vocabulary has become stacked against Mrs Thatcher, too. Certain anti-Government references are almost bound to win applause. Lord Gower saying he could not afford to live in London on £33,000 a year. Mrs Patrick Jenkin saying that the family house might have to be sold, because her husband had been sacked from the Cabinet, the Prime Minister's own complaint about "wasting minutes."

Above all, the Government is repeatedly reminded that it turned down a no-strike agreement at the intelligence centre in Chittemham and has still not solved the problem. Comparatively small matters perhaps, but cumulative.

It is as if the idea has spread that an era is ending, and that it is time for someone else to take over, which is odd in a way because at the bottom all parties are talking about the same subject; the need to reduce unemployment, to promote decentralisation and to rely more heavily on micro-economic policies. It just seems that the Tories are going out of fashion.

## Lombard

## A blunt message from the U.S.

By Jonathan Carr in Frankfurt

Mr Richard Burt, the new U.S. ambassador to West Germany, has made a good start in his job. On the same day he presented his credentials to President von Weizsäcker in Bonn, Mr Burt flew on to pay his first ambassadorial visit to West Berlin.

The gesture has certainly gone down well with the Bonn Government and, not least, with the Berliners themselves. It seems to underline an undiminished American commitment to the freedom of West Berlin, and through that city to the defence of Western Europe as a whole.

It would indeed be nice to believe there had been no real change in the U.S. attitude—that whatever the friction within the Atlantic Alliance on particular issues, the European NATO partners can continue to rely on the same level of commitment by the U.S. But a conference on European-American relations, just held by Harvard University's Center for International Affairs, suggests that would be a rash assumption.

Much of the discussion among government officials, academics and others from both sides of the Atlantic was remarkably civil, even on touchy topics like trade protectionism and the U.S. budget deficit. But things turned nasty on the defence issue, with the Americans insisting they could not go on bearing a "disproportionate" share of the burden in men, money and weaponry indefinitely and the Europeans stressing they were doing all they could.

The debate became heated, then froze with each side stumped at the size of the gap separating it from the other. So what's new? Haven't NATO's history been marked by constant friction over "burden sharing" as well as by genuine crises such as France's decision to leave the military command structure? Yet the Alliance has survived and done the job it was meant to do, probably beyond the expectations of its founders.

That is true. But two points

emerging from the Harvard discussions were particularly worrying all the same. The first is that the American criticism was bi-partisan and came from people closely informed about the situation in Europe—indeed who in terms of their personal sympathies could be called "pro-European."

The second point, linked to the first, is that U.S. criticism is more fundamental than it used to be, and the passage of time seems likely to reinforce it. On the one hand the Americans see Western Europe four decades after war's end as well able economically speaking to take on a greater share of its defence burden. On the other, for the U.S. the relative importance of Europe has declined as its economic and strategic interests in Asia, the Pacific basin and Latin America have grown.

Of course that does not mean Europe can simply be ignored by the Americans—but rather that a growing discrepancy is perceived between the value of Europe to the U.S. and the size of the defence commitment assumed on its behalf.

Naturally the response to that is that "Europe" as such does not exist—only nation states struggling painfully towards some sort of union, perhaps political, perhaps just "economic." Some day, that reply does not go down too well in the U.S. these days. "That's your problem," one of the American conference participants said bluntly.

Out

lexity of the ted by the sals for plus- ne (Scps) radically that

## Letters to the Editor

Re leader? Of course, the resources from those in power, the rules and the general will will rock the boat. House of democracy means rule of the people, by people, for the people and judicial Party supporting a defendant that it conducts affairs on that same level which cannot be ed without periodic elections. see O'Shea chester Drive, NW4

a and Tina  
it out  
Mr S. Costell  
With regard to Mr P. TINA ("Tina's opposite or" September 13) it be of interest to recall equally on contrary, some years ago I discovered and sed TESSA (there exist a simple alternatives). E (beaucoup d'autres solus existent) a nestee past? Stephen Canell, Jrange Road, Wickham ops, Witham, Essex.

nall firms must ve customers

—Mary Berg  
—I find the Government's on the role of small busi- in job creation (Septem- 17) naive. Of course small resses are important. Of small businesses can jobs. But small busi- must have customers for toods and services. n tired of hearing that re many more small busi- in successful economies apion and Germany and re Britain only needs a small business sector to be useful. The reason why re more small businesses many and Japan is that re strong big business s in those countries to small firms can sell. The -maligned British motor- try buys from a wide of companies, many of a employ fewer than 200 le. Each of the six prin- car producers in Britain goods and services from een 1,000 and 13,000 small nessee Government can best- uryage small firms by ining strong, profitable omers for new companies. business opportunities are

created, someone will seize them. Mary Berg, (Chief economist), Society of Motor Manufacturers and Traders, Forbes House, Holkin Street, SW1.

Advertising and the BBC

From Mr R. Brooks.  
Sir,—Your correspondent's review (September 16) of the various submissions made to "the Peacock Committee" was a good summary of the external impacts of BBC advertising on the industry. A key question remains, which is this. Will advertising income enhance or degrade management systems which encourage and maintain its success?

Advertising income is uncertain in size and received after the production costs of the programmes are incurred. Currently the BBC receives an income agreed in advance of its production costs. Channel 4 currently enjoys a similar income stream from the ITV levy. These secure repaid reimbursement systems have encouraged management control systems and management philosophies which, in their own ways, have produced notable successes.

The ITV companies earn their crusts in an uncertain market place, receiving payments after the production costs are incurred. The recent 7 per cent gap between planned and actual income, together with the resulting production cutbacks, indicate that the accountants dominate output in the short term in a way as yet unknown at the BBC.

It is not yet clear what benefits will accrue to the BBC's management controls or management philosophies resulting from a mixture of secure and insecure income streams. The risks are of degraded outputs while the internal benefits appear increasingly limited.

Ray Brooks, Management Centre, University of Bradford, Elm Lane, Bradford, W. Yorks.

Convert 'invest' into 'result'

From the Chairman, BTR Sir—Well done Mr Blackford-Smith! (September 17) and the many other readers who came up with a truly BTR-style solution to the "word change" puzzle.

He has won—for himself the right to a free copy of the BTR 1984 report and, for our advertising consultants, their "positive response" bonus.

But we're not complaining—not are our shareholders. Having beaten us, why not join us? Owen Green, Silvertown House, Vincent Square, SW1.

The closure of collieries

From Dr R. Hudson  
Sir—Professor Myddelton (August 29) asks whether I seriously believe it would make economic sense to be keeping open today all the more than 3,000 British mines that were operating in 1913? This, of course, is a fairly meaningless question, on two counts. Some of those mines would have become genuinely exhausted of workable coal reserves over the intervening period and there is no doubt that under such conditions collieries would have to close. More fundamentally, the answer to such a question depends upon what one defines "economic" to be, what range of costs and benefits are included in the assessment. Professor Myddelton and I continue to differ deeply on this central issue.

There is a further dimension to this, however, that is crucial in the debate about colliery closures. It concerns the mechanisms through which collieries are reported to be uneconomic. As a report from this university reveals, a series of managerial decisions within the National Coal Board effectively transformed Hordoun, a long-life colliery with large reserves of high quality coal, into one with currently very limited reserves of two to four years duration. The NCB also claims that the colliery is unprofitable—although it refuses to release the most recent F23 statements for the colliery, which would show whether, even in its own terms, this is so. Far from collieries becoming uneconomic as a result of naturally occurring exhaustion of reserves or some hypothetical set of impersonal market forces, this report suggests that collieries can be and are made uneconomic as a direct result of managerial decisions. Having been made "uneconomic" in this way, the NCB then uses their "uneconomic" character as the reason for closing them. The evidence of the Hordoun case raises a whole series of questions about the mechanisms through which collieries become "uneconomic," even in the NCB's own terms, that are central to the debate about the past performance and future prospects of the nationalised coal industry. (Dr) R. Hudson, University of Durham, Science Laboratories, South Road, Durham.

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# FINANCIAL TIMES

Friday September 20 1985

**BELL'S**  
SCOTCH WHISKY  
**BELL'S**

## Brussels calls for mutual recognition of laws

By Quentin Peel in Brussels

THE EUROPEAN Commission has proposed that all the member states of the EEC grant mutual recognition to each other's laws affecting the free movement of people, goods, services and capital, pending completion of a genuine common market by 1992.

It is also calling for decision-making by qualified majority, instead of the present demand for unanimity, on virtually the whole range of issues still restricting the market.

The proposals were presented this week to the top-level officials drafting amendments and additions to the Treaty of Rome, the founding document of the Community.

In addition, the Commission has set out its plan to bring the fields of high-technology and environmental protection into the treaty.

The draft treaty articles drawn up in Brussels would provide a very flexible framework for all forms of technological co-operation, so that member-states could participate in any manner of combinations - what is known as "variable geometry".

The purpose behind the changes would be to allow the Community to participate in schemes such as Euratom - the French-inspired plan for research co-operation in fields like high-powered lasers and very large computers.

On the environment, the proposals would give the EEC the specific task of protecting the quality of the environment and human health and promoting a rational use of natural resources. Among the principles involved would be a commitment to promote preventive action and an insistence that the person or organisation causing pollution should pay for the damage.

The draft amendments are the first to be submitted to the committee of national representatives in Brussels, chaired by Mr Jean Dondelinger of Luxembourg, which has to report to the EEC foreign ministers for final decisions on treaty changes.

Most member-states have announced their intention of submitting other amendments, involving the decision-making process, the powers of the various European institutions, including the parliament and the Commission itself, and new policy areas.

The Commission has submitted its proposals in the form of new articles in the treaty rather than amendments to present articles, leaving the status of the existing rules on the internal market unclear.

It calls for the genuine common market to be established progressively by the end of 1992. The article calling for mutual recognition of regulations affecting people, goods, services and capital is presented as a safety net, giving the member-states an incentive to agree common rules.

The proposals are certain to be amended in discussion, possibly to insert a lot more detail into very general provisions. Moreover, there is still a wide measure of disagreement between the EEC on what actually requires treaty amendment.

## Australian tax reform package

Continued from Page 1

also be introduced from 1987-1988 to tax profits earned offshore in Australia, less a credit for tax paid elsewhere.

Personal tax rates will first come down from September 1 next year, with the second phase from July 1 1987, when rates will be 55 per cent, 40 per cent, 30 per cent and 24 per cent, with the tax-free threshold raised by A\$500 to A\$5,000. This will see the average income earner paying A\$15.20 less in tax each year.

Additional measures to offset the loss to revenue include adjustments to the wholesale tax rates and tighter controls or reduced benefits for film or farm investments.

## U.S. outlines plans for curbs on EEC steel

BY PAUL CHEESBRIGHT IN BRUSSELS

THE EUROPEAN Commission yesterday started the search for means to fend off U.S. demands for a substantial widening of an agreement holding back steel shipments to the U.S. market.

At talks in Washington, Commission officials heard for the first time the nature of a new steel trade restraint agreement, the Reagan Administration would like to have in place by the end of next month.

The U.S. wants a new agreement to encompass not only 10 products subject to control in an accord reached in October 1982 that expires at the end of this year. It also wants to bring in a further 17 products which, on the margin of that 1982 agreement, were subject to consultations in the event of higher shipments damaging to the U.S. industry.

Of those 17 items, semi-finished products have not so far been subject to restraint. The rest were grouped into 11 products subject to a temporary restraint agreement running from last month until the end of this year. The Commission has made clear that this temporary agreement should not be seen as a precedent for the future.

Officials in Brussels also said that the U.S. would like a new agreement to embrace pipes and tubes, so far subject to a separate restraint agreement which runs to the end of 1986.

The Reagan Administration would also like to bring in special steels. They were the subject of unilateral U.S. controls in July 1983 that prompted EEC retaliation in the form of higher duties and quotas on U.S. non-steel products. These measures run to the end of 1987.

At the Washington talks, the Commission took note of the U.S. demands but did not respond. The first reaction will come in another round of talks in Brussels next week. After that two further rounds are planned for October.

David Brown writes in Stockholm: SSAB, Sweden's state-owned commercial steelmaker, has succeeded in reversing two points of a three-point countervailing duty case brought by the U.S. Commerce Department on certain Swedish products.

The International Trade Commission has voted to reject a new duty of 8.77 per cent on hot-rolled coil and heavy plates, of which Sweden sold 139,000 tonnes worth some SKr 450m (\$53.1m) in the U.S. last year.

However, it has upheld a countervailing duty on cold-rolled coil and sheet products, of which Sweden sold 139,000 tonnes worth some SKr 240m last year. This brings the total duty to 14.9 per cent.

The group has not decided whether to appeal against the final

point before the Court of International Trade in New York.

SSAB officials have been lobbying fiercely in Washington to reverse the Commerce Department finding which, they claim, would have made profitable operations in the U.S. impossible.

The Swedish Trade Ministry attacked the decision early this month, saying it had "purely protectionist motivations".

Mr Harry Lundberg, the group's managing director, said: "This is a major success for SSAB." Another company spokesman said: "We expect now to continue selling most of these products, but at roughly unchanged levels."

The Commerce Department case was sparked by charges from U.S. Steel and other American producers that the SKr 8.38m in capital injections and loans received from the Swedish state in the early 1980s constituted a subsidy.

The Swedes have responded that the aid was within GATT norms and that their competitiveness stems from extensive rationalisation, modern production facilities and low raw materials and labour costs.

Ericsson, the Swedish telecommunications and information group, has won a two-year contract worth \$20m to supply fibre optic cable to Pacific Bell. The equipment will be supplied by the group's Kansas-based subsidiary, Ericsson Lightwave, in 1986-87.

## French bid to license smart-card technology to Japan

By Paul Betts in Paris

FRANCE is trying to sell its technology in "smart cards", containing microchips for use in banking and other electronic payment systems, to Japan.

M Roland Moreno, the French engineer who developed the French chip card technology, claimed yesterday that several leading Japanese companies were interested in acquiring the licence to manufacture "smart cards".

Mr Moreno suggested that the talks were advanced. Among the Japanese companies interested in the French technology are Casio, Hitachi, Mitsubishi, Toshiba and Dai Nippon.

An eventual deal could involve the construction in France of a Japanese "smart card" manufacturing plant. France has usually tried to persuade foreign investors to set up manufacturing facilities in the country as part of any technology co-operation or licensing agreement.

France has achieved an unquestionable lead in "smart card" technology. Bull, the state-owned computer group, is supplying 12.4m "smart cards" between now and the end of 1988 to the French Carte Bancaire group.

Thomson, the French state electronics group, meanwhile confirmed yesterday that it had signed an agreement with Olivetti and Ascom, the U.S. personal computer company controlled by the Italian concern, to collaborate on a new range of personal computers and develop a European standard for personal computers.

The French company has long sought a major collaboration venture with another European electronics company to enable it to compete against U.S. and Japanese manufacturers. It has also campaigned to establish a European standard in personal computers to challenge the Japanese and American standards.

## U.S. chocolate makers seek sweet revenge

By Nancy Dunne in Washington

U.S. CHOCOLATE manufacturers, saying they are fed up with "sweet-talking Japan," may join the semiconductor industry in asking President Ronald Reagan to impose restrictions on Japanese imports in an effort to get market access for their product.

Negotiators from the U.S. Trade Representative office are meeting with their Japanese counterparts this week in Washington in an effort to resolve American complaints over the 20 per cent Japanese tariff on chocolate.

Meanwhile the industry's trade organisation, the Chocolate Manufacturers Association of the U.S., is studying the possibility of filing a 301 trade case, which, if successful, gives the President the authority to restrict imports from those countries found to "unreasonably restrict" their markets.

Chocolate has been under discussion for months, along with wood products, telecommunications, beef and citrus, as American negotiators have sought market openings in Japan. However, the industry was dismayed when chocolate was excluded from Prime Minister Yasuhiro Nakasone's action programme announced on July 26.

U.S. manufacturers have asked Japan to match the American 7 per cent tariff, a move they say can be easily instituted because of the strength of the Japanese industry in its home market.

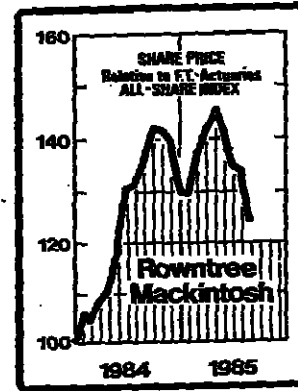
Japanese confectionery manufacturers hold a 97 per cent share of the domestic market, and 10 companies supply 90 per cent of that chocolate, they say.

An industry consultant complained that the Japanese "refuse to make the politically unpopular choices" while President Reagan and Congress are expected to refuse relief for the U.S. textile and footwear industries.

Mr Richard O'Connell, president of the chocolate manufacturers, said that his group had worked hard marketing American chocolate in Japan and had won acceptance by the Japanese consumer. But the Government's continued resistance to a revision of the tariff is "a first class demonstration of Japan's continuing protectionist trade policy," he said.

## THE LEX COLUMN

# Food for thought from Rowntree



The reporting season of the main UK food manufacturing companies has not been a happy period, and Rowntree Macintosh duly rounded it off on a dead note with reported profits before tax down 8.1 per cent (at £20.1m) for the six months to mid-June. The market took little interest; pleased the results were not worse, it marked the shares up 11p to 373p, where they occupy that twilight zone of semi-plausible bid speculation that has been their territory since late 1983.

The City needs no reminding that Rowntree (no less than United Biscuits or Cadbury Schweppes) is adept at its home businesses: the UK confectionery market falls into three equal parts that change only temporarily, if rather viciously, with the successful introduction of a new sweet. If there is a message from this reporting season, it is that the industry's expansion into the New World has yet to match its frontier expectations: reported U.S. profits, shorn of the translation gains of the 1981-84 period, are looking embarrassingly naked.

Changing to average exchange rates, as Rowntree did last year, merely deprives stockholders of the trading opportunities presented by regular revisions of forecasts.

Of course, a 6 per cent drop in Rowntree's North American trading profits could be ignored except that it echoes the experience of so many others, from Dalgety to Unilever, and the City, which is ready and willing to stump up for the acquisition of second-division, low-growth, cash-generative U.S. businesses (such as US's Californian olives this week) might reflect on Rowntree's experience with Tom's.

Rowntree seems at Cadbury for taking on the likes of Hershey and Mars in mainstream U.S. confectionery; but if Tom's has to take price rises on the mute opposition of vending machines, one wonders where these vaunted U.S. niche markets are. Anyway, Rowntree seems no better off than Cadbury in a competitive Canadian market - let alone, of course, in continental Europe. In the main U.S. food markets, the most conspicuous UK player of substance - Unilever - has found that even such a splendid acquisition as Keebler can get itself embroiled in a crippling expensive battle with the giants for market share.

Nor will it be immune to competition. Offer is soon to publish its decision on allowing Mercury access to BT's network. To the extent that Mercury can choose to service only the most profitable lines, the BT may end up both reducing prices and losing market share. So while the company is putting in as creditable a performance as it can, in the longer-term the shares may react to circumstances beyond BT's control.

Underlying costs have been kept well down, which has allowed the impressive growth in both inland and international calls to feed almost straight through to the bottom line. Some of this growth, however, must be cyclical rather than structural, and it is not hard to envisage the effect of a downturn in the economy on a business like BT with fixed costs. The stock is by no means as defensive as some investors might assume.

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## UK Labour Party plans tough taxes on foreign investment

BY IVOR OWEN IN LONDON

AN INCOMING British Labour government would impose a harsher regime on pension funds and other credit institutions being taken into public ownership to form the basis of the new National Investment Bank.

Expressing a personal preference, Mr Hattersley envisaged the new body being superimposed on the existing Investors in Industry organisation, a commercial loan bank partly-owned by the retail clearing banks and the Bank of England.

His moderate tones and repeated assurances brought a predictable response from Mr Norman Tebbit, the Conservative Party chairman, who renewed the charge he made earlier in the week that contributors to pension schemes would be "robbed" through their money being used for forced loans to the National Investment Bank.

Mr Hattersley described the proposed change in the tax treatment of capital invested abroad as simple and "just" and denied that a reduction in the level of foreign investment necessarily involved a reduced rate of return.

He claimed that actuarial evidence demonstrated that yield from

British investment was as high as the foreign return.

Absolute security would be guaranteed to that portion of the repatriated capital which was invested in the National Investment Bank. Deposits with it would be underwritten by the Bank of England and have the same security as government stocks. They would receive a rate of interest not lower than that which was currently the average rate in the market.

Mr Hattersley argued that the effects of capital returning to Britain would be to strengthen sterling and enable the Government to avoid a policy of high interest rates.

The National Investment Bank would make loans at preferential rates of interest to viable projects, but less than 10 per cent of its investment would be below market rate levels.

Mr Hattersley confirmed that individuals who invested excessively in foreign assets, whether property, bank deposits or securities, would also lose some of their existing tax exemptions. But he insisted that individuals with a holiday home abroad would not be affected by the change.

## Palestinians give warm welcome to Thatcher

BY ROGER MATTHEWS IN AMMAN

MRS Margaret Thatcher, the British Prime Minister, received the first popular reception of her Middle East tour yesterday when she came close to being mobbed by enthusiastic crowds at a Palestinian refugee camp outside Amman, the Jordanian capital.

Thousands turned out to cheer Mrs Thatcher as she toured the camp on foot, visiting several homes, kissing babies and shaking numerous hands. Security men had to battle to keep back the crowds, and one of her bodyguards later admitted that the walkabout had nearly run out of control.

At a meeting with community leaders of the 64,000-strong camp, Mrs Thatcher, looking flushed and animated, said that having seen the conditions under which they were living she could only marvel at their cheerfulness.

The visit to the camp, perhaps significantly situated on the main

road to Damascus, came after further talks with King Hussein.

King Hussein is pressing for more positive British support for his peace initiative, launched last February, and there are indications that London might be preparing to distance itself from U.S. Middle East policy.

Throughout this week's visit to Egypt and Jordan Mrs Thatcher has been slightly shifting her ground on the critical issue of Palestinian representation at future peace talks. She is also looking for an international framework for peace negotiations which might satisfy Jordan while excluding the Soviet Union.

She appears increasingly convinced that the main wing of the Palestine Liberation Organisation (PLO) is sincere in its desire for a negotiated settlement of the future of the West Bank and Gaza Strip occupied by Israel since 1967.

## World Bank expects to boost lending

Continued from Page 1

with conditions designed to improve the economic policies of borrowing countries rather than to finance specific development projects. Such loans are expected to account for between 15 and 20 per cent of its operations in the 1985-87 period with nearer 10 per cent in the late 1970s. The U.S. is understood to have become less sceptical about policy-based lending.

Disclosing details of where its funds are spent, the bank says that at the end of 1985 more than 65 per cent of its disbursements and those of the International Development Association (IDA) were spent outside the borrowing country. But during 1985 developing country suppliers "have become more effective in winning contract awards," receiving 45 per cent of foreign procurement disbursements compared with 25 per cent up to 1981.

Chocolate has been under discussion for months, along with wood products, telecommunications, beef and citrus, as American negotiators have sought market openings in Japan. However, the industry was dismayed when chocolate was excluded from Prime Minister Yasuhiro Nakasone's action programme announced on July 26.

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Mr Richard O'Connell, president of the chocolate manufacturers, said that his group had worked hard marketing American chocolate in Japan and had won acceptance by the Japanese consumer. But the Government's continued resistance to a revision of the tariff is "a first class demonstration of Japan's continuing protectionist trade policy," he said.

The company maintains it was legally entitled to take this action because the grey market cars were modified by organisations outside the control of BMW.

Unofficial importers claim they can save customers up to \$4,000 on the \$16,400 BMW 318 at the bottom of the range and more on more expensive models.

BMW insists, however, that the savings, after conversion is paid for, are not significant and that the resale value of the grey market cars is lower than for models sold through its 430 authorised dealers in the U.S.

The company offers a three-year or 30,000 miles warranty in North America, far ahead of the one-year or 10,000 miles warranty for most European markets.

Of the 71,000 BMWs registered in the U.S. last year, about 4,500 entered through the grey market, according to the company. However, this year the total is expected to jump to about 8,000, or 10 per cent of the 80,000 cars BMW hopes to sell in the U.S. in 1985.

## World Weather

Area	C	F	Area	C	F
Amsterdam	22	72	London	22	72
Antwerp	21	70	Paris	22	72
Athens	27	81	Rome	23	73
Bombay	29	84	Frankfurt	25	77
Buenos Aires	29	84	Geneva	24	75
Calcutta	31	88	Heidelberg	22	72
Canton	28	82	Madrid	22	72
Cebu	28	82	Moscow	16	61
Colon	28	82	Norfolk	16	61
Hankow	28	82	Osaka	22	72
Hong Kong	28	82	Shanghai	22	72
Kobe	28	82	Singapore	28	82
London	22	72	Tokyo	22	72
Lyons	22	72	Yokohama	22	72
Manila	28	82			
Medan	28	82			
Perth	28	82			
Rangoon	28	82			
Seoul	22	72			
Singapore	28	82			
Taipei	28	82			
Tientsin	22	72			
Yokohama	22	72			

Headings at mid-day yesterday:  
C-Clear D-Drizzle F-Fair P-Partly B-Bad S-Sun  
SI-Snow T-Thunder

## Bovis Construction wins £70,000 building contract.

"Would you kindly repeat that - left a few noughts off have we?"

"No mistake. During 1984 and 1985 we've also been appointed for projects costing £103,000, £50,000, £120,000, £100,000, £250,000..."




**CANNING**  
CHEMICALS  
METALS  
ELECTRONICS

## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Friday September 20 1985

**TAYLOR  
WOODROW**  
  
TEAMWORK IN ENERGY  
WORLDWIDE

U.S. CUSTOM SEMICONDUCTOR MAKER PUSHES AHEAD WITH EXPANSION PLANS

## LSI Logic plugs into Europe

BY JOHN DAVIES IN FRANKFURT

STEP BY STEP, the ambitious plans of LSI Logic, the U.S. based semiconductor company, are being pushed ahead in Europe and Asia.

As part of its global strategy, LSI Logic selected Brunswick in West Germany earlier this year as the site for a DM 150m (\$93m) plant to make custom and semi-custom chips by 1987.

More recently, it linked with Kawasaki Steel in setting up a joint subsidiary to build a similar \$100m semiconductor plant in Japan by mid-1987.

In addition to its U.S. operations, these moves will give LSI Logic strong regional bases from which to build up its already fast-growing business.

LSI Logic was started up in 1980 by Mr. Wilfred J. Corrigan, formerly chief executive of Fairchild Camera and Instruments, to specialise in logic devices to meet individual requirements of customers rather than standard chips. It quickly gained a dominant position in the market for gate arrays, a basic building block for computer logic circuits.

The group's sales revenue rose 143 per cent to \$84.5m last year, while sales in the first half of this year at \$44.1m were up 81 per cent on the comparable period a year earlier.

While some standard chip manufacturers have run into problems with the recent slowdown in sales, markets for custom and semi-custom chips have held up relatively well. LSI Logic is pressing on with its plans to meet what it expects to be strongly rising demand.

Mr Robert Blair, president of LSI Logic's UK-based holding company for Europe, said that "ground-breaking" work for the Brunswick factory would start in the first quarter of next year. LSI Logic opted for Brunswick after closely looking at Wales as a possible site.

The Brunswick plant, including water fabrication, assembly and testing, would employ up to 300 workers, Mr Blair said.

He said that LSI Logic was also planning to open more design centres in West Germany and other countries to provide software and other specialised support for customers to help them develop integrated circuits for their own requirements.

In addition to its design centre at Bracknell in England, it opened a design centre in Munich last year, was about to open one in Düsseldorf, and would open one in Stuttgart early next year. Others would be set up in Paris, Stockholm, Scotland and Israel. "We must have de-

sign centres near customers" he said.

In its three-pronged global strategy, LSI Logic has set up regional holding companies in the UK for Europe and in Japan, alongside the U.S. company, with its headquarters in Milpitas, California.

Executives indicated that the European holding company might be launched on the stock markets in London and Frankfurt within a year or so, although the decision would depend partly on market considerations.

The U.S. group's strategy has been to seek local acceptance in Europe and Japan by already opening up its regional companies to outside investors through private placements. Outsiders held just over 20 per cent of the European company and about 30 per cent of the Japanese company.

Among the shareholders in LSI Logic Europe is the West German venture capital concern, WFG Deutsche Gesellschaft für Wagniskapital - which is owned by the "big three" commercial banks (Deutsche, Dresdner and Commerzbank) and by the Westdeutsche and Bayerische Landesbanken.

Herr Karl-Heinz Fanslow, WFG's chief executive, said the venture capital concern had acquired about 500,000 shares and was the

fifth largest investor in LSI Logic Europe.

Herr Fanslow said that this stake reflected WFG's new policy of diversification by investing abroad. It had also made some investments in the U.S. he said.

In the difficult Japanese market, LSI Logic has been making strenuous efforts to obtain local help in becoming entrenched.

As chief executive of its Japanese affiliate it succeeded in attracting Mr Katsuo Yawata, who already had a strong local profile as a senior executive of Japan's NEC Corporation for 26 years. LSI Logic's partnership with Kawasaki Steel will also speed up its breakthrough in the Japanese market, according to Mr Corrigan.

Kawasaki Steel, with sales of \$4.9bn in its business year to March 31, has joined LSI Logic in forming a company called Nihon Semiconductor which will produce silicon wafer and semi-custom chips under licence from LSI Logic. The work force is expected to reach about 250 by 1988.

While the initial cost of the Japanese plant is put at about \$100m, total investment in the operation there could reach \$200m by the end of the decade, according to LSI Logic.

Lenzing reported a successful year in 1984 paying out an 11 per cent dividend on share capital of Sch 210m. Its turnover was Sch 4.6bn up almost 18 per cent on the previous year. Turnover this year is expected to reach about Sch 5bn, some 80 per cent of production is exported.

The last two years have been exceptionally good for the company, although it is now facing more difficult international market conditions as well as having to make substantial investments to meet increasingly tight environmental controls. These are expected to cost the company at least Sch 1.5bn during the next four years.

### Bond corporation offer extended

BOND Corporation Holdings of Perth has extended until February 18 its AS1.2bn (US\$820.2m) bid for Castlemeane Tooltips, the Australian brewing group of which Bond said yesterday it now owned 86.6 per cent, Our Financial Staff writes.

The "shogun" market - non-pan bond issues launched on the Tokyo domestic market - is expanding and two deals were launched yesterday. New South Wales Treasury is raising \$100m through a seven-year, 10 1/2 per cent deal priced at 100 1/2 and led by Yamashita Securities. Meanwhile another Australian borrower, Victoria Public Finance Authority, launched a \$500m seven-year deal through Daiwa Securities. This pays 13 1/2 per cent and is issued at 99 1/2. Fees on both deals total 1.8 per cent. A Canadian dollar deal could be the next new currency launched there, with Quebec the likely borrower.

In the D-Mark market BHF Bank led a DM 150m issue for Österreichische Elektrizitätswirtschaft, the Austrian power utility. Terms were fixed at a 10-year life with a 6 1/2 per cent coupon and par issue price. The issue was trading around 98 1/2 yesterday, in a weaker market where secondary market prices fell by around 1/2 point.

In the Swiss franc market, apart from the World Bank's issue, UBS set final terms for the Sfr 100m 10-year issue for Portugal at a 6 per cent coupon as indicated but with a 100 1/2 issue price.

The secondary market was unchanged on average in low turnover. International bond service, Page 24

## Richardson Vicks new share plan blocked

By Our New York Staff

UNILEVER, the Anglo-Dutch group, yesterday won a round in its fiercely contested \$1.3bn takeover battle for Richardson-Vicks, the U.S. skin and health care group, when the U.S. courts temporarily blocked Richardson's plans to issue new voting rights stock.

A federal judge in New York issued a temporary restraining order against Richardson's plans to issue new preferred stock, in the form of a dividend to existing shareholders - a key part of the Connecticut-based group's hastily assembled and highly complex anti-takeover defence.

Judge Richard Owen noted he was issuing the temporary restraining order, which had been sought by Unilever in the immediate wake of Richardson's unveiling of the takeover defence, on the basis of law and "common sense."

The ruling helped spur very heavy trading in Richardson-Vicks stock yesterday morning and helped fuel renewed speculation on Wall Street that Unilever might succeed in its bid, perhaps with a sweetened offer.

Richardson's stock was unchanged at \$49 a share at lunchtime with 2.5m shares changing hands. Judge Owen noted that the new preferred stock had not been approved by Richardson-Vicks' shareholders and that the company's by-laws had not been changed to provide additional voting rights to existing shareholders.

The judge set a hearing for next Thursday on a move by Unilever to obtain a preliminary injunction against Richardson-Vicks taking steps to thwart its tender offer. Unilever has offered \$56 a share for Richardson-Vicks, if the company's board approves the offer and \$48 a share if it does not.

## Pieroth sales to show impact of wine scandal

BY RUPERT CORNWELL IN BONN

PIEROTH, the biggest West German wine merchant and a leader in direct wine sales to the public, is bracing itself for a prolonged slump in sales as a result of its involvement in the devastating scandal over Austrian wines doctored with the chemical diethylene glycol.

At the same time, Herr Kuno Pieroth, the firm's chief executive, announced that Herr Klaus and Herr Dieter Pieroth, two other members of the family in senior management posts, were resigning, while up to 150 of the concern's 3,800 workforce would have to lose their jobs.

In financial terms, the damage caused by the scandal will see a cut this year of between DM 50m (\$17.3m) and DM 60m in Pieroth sales, compared with the DM 640m

turnover registered in 1984. The withdrawal of contaminated wines marketed by the company alone will have cost DM 30m to DM 40m. Pieroth will therefore show a loss this year, despite having operated profitably until the scandal broke in early July. Herr Peter Winter, a new director, estimated yesterday that it would not be until 1988 that sales returned to the level of last year.

Pieroth was doubly implicated in the affair in that not only did it market some purely Austrian wines sweetened with the poisonous diethylene glycol but that some of its German wines were improperly blended in its cellars with contaminated bulk wine from Austria.

The "black list" of dangerous wines published this summer by the West German health authorities contained 32 Pieroth wines.

The judicial investigation into possible breaches of the country's wine laws at Pieroth are still in progress. But Herr Winter declared that whatever the outcome, the company had already decided to strengthen its internal control mechanisms, and impose stricter checks on wines delivered to its cellars.

Herr Kuno Pieroth apologised for the way in which the company had attempted to "play down" the extent of the affair. "We accept our overall responsibility towards our customers and the general public," he declared.

In addition to the redundancies, more than 200 employees face short-time working from October

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## SEL to start VCR production in Italy

BY JAMES BUXTON IN ROME

STANDARD Elektrik Lorenz, the West German arm of IIT, is to start manufacturing video-recorders in Rome in December. SEL has set up a joint venture with the Italian state-owned company Ristrutturazione Elettronica (Rel).

The plant, Italy's first for the manufacture of VCRs, will employ about 450 people and output will rise from 50,000 units in 1986 to full production of between 200,000 and 250,000 annually.

Italy has so far proved to be one of the weaker markets for VCRs in Europe, and only 600,000 have been sold to a possible 18m households. However, SEL believes total sales this year should reach 200,000, double the level of 1984, and that in the next 10 years the market will absorb 6m to 7m VCRs.

The new joint venture, called Vidital, will produce the Eurocorder 3946, an SEL product aimed at the

middle range of the market. Vidital is owned 51 per cent by SEL and 49 per cent by Rel. Its capital will amount to L.8bn (\$4.2m) and Rel will make a soft loan of L.30bn to the new company. For the first five years Vidital will have to pay interest on the loan at only 15 per cent of prime rate.

Rel was established in 1982 to breathe new life into the Italian consumer electronics industry after several companies got into serious difficulties in 1979-80. It is involved in a new colour television manufacturer named Seleco, and in a scheme for the manufacture of car radios involving Pioneer and the Italian company Autovox.

Vidital is at present recruiting factory workers. A number of these are likely to be former employees of Voxson, a company now under the control of a government-appointed receiver.

## Banks unhappy with Baldwin reorganisation

By Our Financial Staff

OBJECTIONS have been made in a U.S. Federal Bankruptcy Court to the proposed reorganisation plan for Baldwin United by eight banks which claim they are owed about \$560m.

Manufacturers Hanover Trust, which filed the objection, said that in 1982 the banks lent the financial services group, now operating under Chapter 11 of the U.S. Bankruptcy Code, \$384m. This was used to help purchase MGIC investment, a mortgage insurance company. Mr Joel Zweibel, a lawyer for Manufacturers Hanover, said the reorganisation plan did not provide for any exact amount to be paid to the banks. Instead, Baldwin's plan calls for major creditors to receive a combination of cash notes and stock that will be valued at 45 to 55 cents on the dollar.

## Taubman raises \$650m

By Paul Taylor in New York

MR ALFRED TAUBMAN, the U.S. property developer and chairman of Sotheby Holdings, the London-based fine art auctioneers, has raised \$650m through a major institutional refinancing deal using his stake in 17 regional shopping centres, valued at \$2bn, as collateral.

News of the refinancing deal prompted speculation on Wall Street that Mr Taubman, who has been expanding his business interests rapidly in recent years including the \$130m acquisition of Sotheby's two years ago, might be preparing for another major acquisition.

Under the terms of the refinancing deal, two major U.S. pension funds, General Motors and AT&T, which have lent the Taubman group \$600m, will have an option to sell to become a 50 per cent limited partner in Taubman Realty, a limited partnership formed to ensure the refinancing. The equity option can be exercised after 1987, meanwhile the Taubman group will continue to manage the properties, said to be among some of the best regional shopping malls in the nation.

By structuring the deal as a refinancing with an equity option Wall Street experts noted that the Taubman group will have succeeded in realising some of the equity built up in the shopping centres without incurring any substantial capital gains liability.

## Sterling loan deals for two UK companies

By Peter Montagnon in London

TWO more British companies, Harrison and Crossfield and W.H. Smith, are arranging loan facilities in the sterling bankers acceptance and short-term advances market. Both deals are led by Baring Brothers.

Harrison and Crossfield, the overseas trading concern, is raising £130m over five years through a facility designed to refinance its existing debts at lower cost. Terms of the deal, of which £110m is committed by underwriting banks, allow funds to be raised through the issue of sterling acceptances or dollar or sterling bank advances.

The facility carries an underwriting fee of 1/4 per cent. The maximum commission on acceptances is 20 basis points, the same as the maximum yield on advances.

W. H. Smith is paying a slightly higher underwriting fee of 15 basis points for its £150m facility which is to finance its recent purchase of the Elson chain of newsagents and gift shops in the U.S.

The higher fee reflects the fact that the facility is relatively long for the sterling market at seven years. Of the total £150m is committed by underwriters.

Maximum commission on sterling acceptances sold under the facility is 30 basis points for the first four years rising to 25 basis points thereafter. Maximum margins over London interbank offered rate (Libor) are the same for dollar or sterling bank advances.

## Runaway success for Vienna flotation of Lenzing shares

BY PATRICK BLUM IN VIENNA

THE demand for shares in Austria's Lenzing AG, one of the world's leading producers of viscose and modal fibres, issued on the Vienna stock exchange for the first time yesterday, exceeded twice the value of the company's Sch 245m (\$12m) nominal capital, according to Österreichische Länderbank which holds a majority holding in the company.

Shares traded at over four times their nominal value and were snapped up rapidly by eager investors. Altogether shares with a nominal value of Sch 45m representing about 18 per cent of Lenzing's share capital are being offered to the public. Only part of these were offered yesterday, with some shares held back for trading in the next days by the two main shareholders Länderbank and Creditanstalt Bankverein.

Until yesterday Länderbank held about 62 per cent of the shares in the company's nominal capital and Creditanstalt 33 per cent, with the remaining shares held by smaller investors. The two banks are reducing their shareholding to just under 51 per cent for Länderbank and 26

per cent for Creditanstalt. Länderbank said yesterday that more shares in the company may be sold next year.

This is the first new share issue on the bourse this year and there was some excitement in the usually subdued trading hall of the Vienna bourse as investors waited for the quotation price to come up on the screens. Applause followed the announcement that Sch 100 shares were trading at Sch 420. The issue also makes bourse history since it is the first to be quoted in schillings per share rather than per cent movements, as is traditionally done. From next January all share quotations will be in schillings per share.

There has been strong international interest in the shares with calls from London and other trading centres, banking sources say. This latest share issue and another due today for Jungbunzlauer, an Austrian biotechnology group, whose shares will also be placed in London, have spurred activity on the Vienna bourse which has seen prices rocket in the past 18 months.

### EUROBONDS

## Abbey National issues two-tier sterling floater

BY MAGGIE URRY IN LONDON

THE ABBEY NATIONAL became the third of the UK building societies to launch a Eurosterling floating rate note yesterday, tapping the market for an initial £150m with a further £100m available to be sold after April 1986.

Lead manager Samuel Montagu set the interest rate at 1/4 per cent over three-month London interbank offered rate (Libor), the same as for Halifax and Nationwide's deals, with the same commissions of 40 basis points. The maturity is longer at 15 years, but investors have a put option after seven years. The bonds were bid at 98.65, the level where co-managers own them.

The World Bank launched its expected jumbo zero coupon issue in the Swiss franc market, led by Morgan Guaranty (Switzerland).

The redemption value is Sfr 800m with a life of 30 years. Issue price is 118.89 to give a yield to maturity of 6 1/4 per cent. Some traders thought this a touch low for the maturity but Morgan Guaranty points out that with a zero investors do not need to worry about re-investing coupons.

Zero offer greater volatility than fixed rate bonds and against the background of a strong monetary policy, inflation in Switzerland is falling, says Morgan Guaranty. The World Bank is a frequent borrower in Switzerland, however, and investors have plenty of choice of coupon paying issues.

In the Eurodollar sector fixed-rate bonds weakened slightly again with traders now looking to today's U.S. third-quarter GNP figure to judge the state of the economy.

Ford Motor Credit was brave enough to launch a deal ahead of

BNF Bank bond average			
Sept 19	Previous	High	Low
105.060	105.242	105.417	99.840

the figure. The \$100m issue matures in January 1996, giving a short first coupon. The coupon rate was set at 11 per cent and issue price at par by Goldman Sachs. Fees total 2 per cent and in early trading the bonds were around 98 1/2.

The Municipal Finance Authority of British Columbia launched a \$50m issue in the morning through Credit Commercial de France. This is likely to find buyers among retail rather than institutional clients. The coupon is 11 1/2 per cent, with a par issue price, for 15 years. Then the coupon can be refunded for five more years with investors having a put option. Fees are 2 1/4 per cent and the bonds were trading comfortably within that discount.

A big buyer was said to have come in for the UK floater and the price moved up to 98.80 yesterday, encouraging other floaters to move up also.

Great American First Savings Bank, a California savings and loan association, launched a \$100m seven-year FRN which is backed by Ginnie Mae and other U.S. government agencies, giving the bonds a AAA rating.

The institutional investors who buy floaters do not object to the registered form the backing requires. The interest rate was set at 1/4 per cent above six-month Libor and,

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## INTL. COMPANIES &amp; FINANCE

## New products help Sony to lift sales by 12%

BY YOKO SHIBATA IN TOKYO

SONY, the Japanese electronics group, drew benefit in its third quarter to July from sales of new product lines such as compact disc players and the recently developed 8mm format for video cassette recorders (VCRs).

Demand for these aided a 12.6 per cent growth in overall consolidated sales to ¥349.4bn (\$1.4bn) against the same period last year.

Comparative net profits were affected, however, by a ¥4bn special credit last time, reflecting the sale of shares in Sony Magnescale, a subsidiary. The net earnings were 9.2 per cent

lower at ¥73.8bn, and at the pre-tax level they were also down, at ¥37.1bn compared with ¥40.3bn.

Operating profits, by contrast, were up ¥1.9bn to ¥35bn. Strong sales in the U.S., up 13.6 per cent to account for 36 per cent of the total turnover, and in Europe, up 21.4 per cent to account for 6.6 per cent of the total, pushed up Sony's overseas sales by 16 per cent to account for 74.2 per cent of overall sales. Domestic sales, meanwhile, rose only 2.5 per cent.

Strong sales of the 8 mm VCRs, accelerated by the wider

introduction of 8 mm video to the world market, nonetheless failed to recoup dwindling sales of VCRs in its existing range. This resulted in a 0.4 per cent drop in turnover of the video equipment sector, which represents 34.9 per cent of the total turnover.

For the full year, Sony expects to maintain value sales in the sector by stepping up monthly production of 8 mm VCRs from the current 130,000 sets a month to 150,000.

Full-year consolidated net profits are forecast at ¥7.5bn, up 5 per cent, on projected sales of ¥1,400bn.

## INI sells Spanish travel agency

By Tom Burns in Madrid

SPAIN'S public sector holding company, the Instituto Nacional de Industria (INI), has sold the travel agency Viajes Marsans.

The sale of Viajes Marsans, which is the oldest travel agency in Spain and has a 5 per cent stake in the domestic tourist market, was considered a test of INI's commitment to privatising selected assets in the face of opposition from trade unions and the left wing of the governing Socialist party.

A mid-week cabinet decision approved the purchase of Viajes Marsans by Trapsator, a fast-growing travel company, founded in 1971, which has so far concentrated mainly on bus tours. Marsans, which has 44 offices in Spain and a further 11 outside, was absorbed by INI in 1984 when it began to lose money heavily.

The company's losses last year stood at Pta 456m (\$2.65m) after INI had injected some Pta 56m over the past five years to refloat it.

Trapsator paid Pta 907m for outright control of Viajes Marsans.

Next on INI's privatisation schedule is the group's chain of luxury hotels, known as Entursa, which is separate from the Parador network of state hotels owned by the Tourism Secretariat.

Three Entursa hotels, which are state monuments in their own right, the Reyes Católicos in Compostela, the San Marcos in Leon and La Maravilla in Ceuta, are to be absorbed by the Parador network, but INI has invited bids for nine other Entursa establishments.

Among possible buyers for Entursa hotels, which include the Alfonso XIII Grande Luxe in Seville, are the Spanish group Sol, which earlier this year bought the Hotusa chain from the expropriated Rumasa group and the Italian group Ciga.

## Monier shows strong growth for year

By Our Financial Staff

MONIER, the Australian building products group in which Redland of the UK has a stake of some 46.6 per cent, yesterday announced a 38.7 per cent rise in net profits to A\$81.04m (U.S.\$21.2m) for the year to June and a one-for-10 scrip issue.

The bonus will rank for the maintained final dividend of 5.5 cents a share, a payment which leaves the total for the year unchanged at 11 cents. A one-for-10 scrip was also made at the same time last year.

The earnings advance was achieved on a 25.3 per cent rise in sales to A\$669.5m, and was further assisted by extraordinary credits of A\$3.15m. This brings the attributable result to A\$84.19m compared with A\$25.17m.

For the current year, the group said non-residential construction in Australia was expected to remain strong, offsetting any decline in housing starts. In North America, which accounted for 23 per cent of 1984-85 profits, its roofing and resources businesses were expanding.

Australian National Industries (ANI), the diversified industrial group, lifted net profits 18 per cent in its year to June, to reach A\$46.04m, on sales which moved up 8 per cent to A\$1.1bn. The dividend for the year totals 19.2 cents a share against 16.5 cents.

ANI, which has interests including engineering, metals, and vehicle retailing, has in recent weeks set in place a US\$125m revolving underwriting facility, which will allow it to issue U.S. dollar Eurobonds and domestic paper.

In the latest year, a higher tax bill of A\$9.5m against A\$4.7m was partially offset by an A\$2.1m dip in depreciation charges to A\$21.4m.

## Big improvement at Syme boosts Fairfax results

BY LACHLAN DRUMMOND IN SYDNEY

JOHN FAIRFAX, the Australian media group, pushed up net earnings by 40 per cent, to A\$43.04m (U.S.\$29.4m) in its June 30 year after a substantial increase in the contribution from David Syme and Co, its Melbourne publishing offshoot.

The improvement at Syme, Publisher of The Age newspaper, and by the group's Sydney newspapers — which include the Sydney Morning Herald and the Australian Financial Review — more than offset a second-half decline from its television interests and lower returns from radio and magazines.

Syme, in which Fairfax moved from 84 per cent to 98 per cent ownership by the year-end, lifted its net earnings from A\$4.73m to A\$70.03m to provide

37 per cent of pre-majority net profits.

Syme benefited from a 30 per cent rise in classified advertising volume, while volumes at the Sydney-based newspapers rose 12 per cent. Fairfax's Sydney and Brisbane television interests were hit by softer advertising volumes in the second half as well as higher programme costs.

Total revenues were up 20 per cent from A\$585.5m to A\$715m with pre-tax profits ahead 50 per cent from A\$52.2m to A\$78.5m. Interest charges were A\$15.9m against A\$14.7m.

A two-for-seven bonus issue is proposed with new shares ranking for the 7.5 cents final dividend, producing an equivalent total on year-end capital of 15.54 cents against an adjusted 10.71 cents.

## Myer Emporium pushes earnings ahead by 17%

BY OUR SYDNEY CORRESPONDENT

THE Myer Emporium has produced a 17 per cent increase in annual net earnings to A\$50.8m (U.S.\$34.5m), its swan song as an independent force in the Australian retail market.

The group will soon be wholly owned by G. K. Coles, whose A\$1.1bn takeover offer closes today.

Myer attributed the improved results for its August 4 year to its recent re-organisation and said it was positioned for significant long-term benefits.

The company is expected to earn perhaps A\$60m for the current year, with steady and substantial increases in future.

Myer increased market share for the period, with turnover up 19 per cent to A\$3.47bn. It

won the extra share without great loss to net margins, which dipped from 1.49 per cent to 1.46 per cent.

However, the latest net result benefited from a reduction in tax from A\$38.3m to A\$34.4m. Directors said the pre-tax slippage resulted from extremely competitive conditions, as well as markdowns in winter clothing after unusually mild weather in the southern areas of Australia.

After excluding the effects of store openings and closures in the latest year, sales rose by 7 per cent and profit by 12 per cent.

The latest result was after a A\$1.4m fall in interest charges to A\$78.4m while depreciation was A\$5.7m higher at A\$49.1m.

## Firestone closures to cost \$100m

By Our Financial Staff

FIRESTONE Tire and Rubber, the second largest U.S. tyre company, expects restructuring of its North American tyre operations to result in pre-tax charges of about \$100m against earnings for fiscal 1985.

The company plans to eliminate excess tyre manufacturing capacity by closing its plant in Albany, Georgia, and ending production of car and truck tyres in Des Moines, Iowa, where it intends to consolidate its agricultural tyre production.

For the whole of 1983-84, Firestone's net earnings were \$102m.

## CCB Mortgage funds frozen

AN ALBERTA court has ordered a freeze on the deposits of the Edmonton-based CCB Mortgage Investment Corporation for 45 days to give the corporation time to try to solve liquidity and other problems.

The corporation's difficulties were prompted by the recent failure of the Canadian Commercial Bank, Edmonton. CCB Mortgage is owned mainly by pension funds. Canadian Commercial Bank has a minority interest in the corporation and has acted as its adviser.

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## THE REPUBLIC OF FRANCE

In accordance with the terms and conditions of the Notes, interest is hereby given that for the three month period from 19th September 1985, the Notes will carry a rate of interest of 11 1/4% per annum. The relevant interest payment date will be 16th December 1985. The coupon amount per £100,000 will be £14.58 payable surrender of coupon No 8.

Hambros Bank Limited Agent Bank

## NEW ISSUE

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

19th September, 1985

NIPPON COINCO CO., LTD.

NIPPON COINCO CO., LTD.

(Kabushiki Kaisha Nipponcoinco)

(Incorporated with limited liability under the Commercial Code of Japan)

U.S. \$20,000,000

3 1/4 per cent. Convertible Bonds 1992

Issue price 100 per cent.

Nomura International Limited

Dai-ichi Kangyo International Limited

Daiwa Europe Limited

Banca della Svizzera Italiana

Banque Indosuez

Banque Paribas Capital Markets

Handelsbank N.W. (Overseas) Ltd.

Lombard Odier International S.A.

The Taiyo Kobe Bank (Luxembourg) S.A.

Yamaichi International (Europe) Limited

This announcement appears as a matter of record only.

3

Bergen Bank A/S

(Incorporated in the Kingdom of Norway with limited liability)

NOK 40,000,000

Depository Certificates due 1990

Kuwait International Investment Co. s.a.k.

Merrill Lynch Capital Markets

June 1985

## NOTICE OF CALL AND REDEMPTION

To the Holders of

The Bank of Tokyo, Ltd., Portland Branch

(Incorporated with limited liability in Japan)

US\$3,000,000 Callable Negotiable Floating Rate

Certificates of Deposit due October 7, 1986 (the "Certificates")

Notice is hereby given that, pursuant to the provisions of the Certificates, The Bank of Tokyo, Ltd., Portland Branch ("the Bank") will pay the outstanding principal amount of the Certificates identified below in full on October 7, 1986, the next interest Payment Date, together with the interest accrued to that date. Payment will be made against presentation and surrender of said Certificates at The Bank of Tokyo Trust Company at 100 Broadway, New York, NY 10005. The Certificates being called are as follows:

Issue Date	Number of Certificates	Principal Amount of Certificates	Aggregate Principal Amount
April 7, 1983	3	\$1,000,000	\$3,000,000

The Bank of Tokyo, Ltd., Portland Branch, 411 SW 6th, Portland, Oregon, 97204



CREDIT FONCIER de FRANCE  
U.S. \$60,000,000  
Guaranteed Floating Rate  
Notes due 1990

For the six months September 19, 1985 to March 19, 1986 the Notes will carry an interest rate of 8 1/4% per annum with a coupon amount of U.S. \$221.54. The relevant interest payment date will be March 19, 1986. Listed on the Singapore Stock Exchange.  
By: Bankers Trust Company  
Singapore Branch  
Reference Agent

## NOTICE TO THE HOLDERS OF

DANBA SECURITIES CO. LTD.

(Delaware Shoken Kaisha Kaisha)

5 1/2% Convertible Bonds

Due 1996 (the "1996 Bonds")

and

5 1/2% Convertible Bonds

Due 1996 (the "1996 Bonds")

Pursuant to Condition 5(c)(viii) of the Terms and Conditions of the above-mentioned Bonds, notice is hereby given as follows:

1. On 15th September 1985, the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to the shareholders of record as of 30th September 1985 in Japan, at the rate of 0.50 new shares for each share held.

2. Accordingly, the conversion price at which the 1996 Bonds and the 1996 Bonds may be converted into shares of Common Stock of the Company will be adjusted effective as of 1st October, 1985, Japan time. The conversion price in effect prior to such adjustment was Yen 441.6 for the 1996 Bonds and Yen 458.9 for the 1996 Bonds, and the adjusted conversion price will be Yen 223.7 for the 1996 Bonds and Yen 445.5 for the 1996 Bonds.

DANBA SECURITIES CO. LTD.  
By: The Bank of Tokyo  
Trust Company  
as Principal Paying Agent

Dated September 20, 1985



Kingdom of Spain

U.S. \$375,000,000

Floating Rate Notes Due 2005

Holders of Notes of the above issue are hereby notified that for the first interest Sub-period from 20th September, 1985 to 21st October, 1985 the following will apply:

1. Interest Payment Date: 20th March, 1986
2. Rate of Interest for Sub-period: 8 1/2% per annum
3. Interest Amount payable for Sub-period:  
US\$ 73.19 per US\$ 10,000 nominal  
US\$ 1,829.86 per US\$ 250,000 nominal
4. Accumulated Interest Amount payable:  
US\$ 73.19 per US\$ 10,000 nominal  
US\$ 1,829.86 per US\$ 250,000 nominal
5. Next Interest Sub-period will be from 21st October, 1985 to 21st November, 1985.  
Agent Bank  
Bank of America International Limited

U.S. \$20,000,000

Floating Rate Subordinated  
Bearer Participation Certificates 1990

Issued by The Law Debenture Intermediary Corporation Limited evidencing entitlement to payment of principal and interest on an advance made to

Den norske Creditbank (Luxembourg) S.A.  
repayment of which is guaranteed on a subordinated basis by

Den norske Creditbank

DnC

In accordance with the provisions of the Certificates, notice is hereby given that for the three month interest period from 14th September, 1985 to 14th December, 1985 the Certificates will carry an interest rate of 8 1/4% per annum. The interest amount payable on the relevant Interest Payment Date which will be 14th December, 1985 is U.S. \$21.64 for each Certificate of U.S. \$1,000.

Credit Suisse First Boston Limited  
Agent Bank

## FINANCIAL TIMES

is proposing to publish a Survey on the

## UK BUILDING INDUSTRY

on Thursday, November 7 1985

Advertising copy date for this Survey is  
Thursday, October 24 1985

For further information please contact:

William Clutterbuck

Advertisement Department

Financial Times, Bracken House

10 Cannon Street, London EC4A 3DF

Tel: 01-248 8000 Ext. 4143



MALAYSIA

US\$600,000,000

Floating Rate Notes due 2015

For the six month period 15th April 1985 to 15th October 1985 the amount payable per US\$10,000 Note will be US\$429.63. The relevant interest payment date will be 15th October 1985

By: Bankers Trust Company, London  
Agent Bank





## TECHNOLOGY

## Setting a faster pace in computer graphics

**Geoffrey Charlish on a design aid which claims to offer outstanding speed and power**

THE ART of designing with screen, keyboard and computer has taken another step forward with the emergence in Europe of a workstation which is claimed to be 100 times faster than any competing unit on the market.

It comes from a Californian company called Silicon Graphics, which recently opened offices in Newbury, Berkshire. The company, which moved into profit a year ago, has raised more than \$33m of venture capital since it was started by Dr James Clark, an ex-Stanford University professor. The product is a stand-alone engineering workstation with abilities that few in industry will have seen so far on such a compact unit.

For less than \$50,000, the IRIS workstation can produce

animated images of the kind that might be seen on a full scale flight simulator costing more than \$1m. A recent London demonstration produced a view you could see from the cockpit of an aircraft landing and taking off while others came and went.

Dr Clark believes that, with the cockpit mock-up and instrumentation, it will be possible to make a full colour flight simulator acceptable to smaller regional airlines at a price of about \$100,000. The company has already sold IRIS to Singer for a system called Microflight.

For designers, including engineers, architects and TV graphic artists, IRIS allows powerful origination and manipulation of all kinds of image with immediate interaction and high levels of design productivity.

The secret lies in several very large scale integrated (VLSI) chips developed at Stanford and now used under licence by Silicon Graphics. Two in particular—the "geometry engine" and the "geometry accelerator"—have enabled the company to offer a stand-alone workstation which combines interactive, immediate graphics facilities with

networking if required.

IRIS, it is claimed, offers very quick response graphics for a fraction of the cost of doing the same thing on a system of mainframe-based graphics terminals.

Response time is seen as increasingly important in engineering circles. A recent IBM study quoted by Dr Clark showed that a reduction from 1.5 to 0.5 sec in the time for modified pictures to appear on the screen results in a four-fold increase in the user's design productivity.

By bringing a dozen of the geometry engine chips to bear, the system can process an astonishing 44m pixels (fundamental picture elements) every second, or about 70,000 of the TV raster lines that make up the picture.

It deals simultaneously with colour, changes, dimensional changes in 3D representations of objects, and animation.

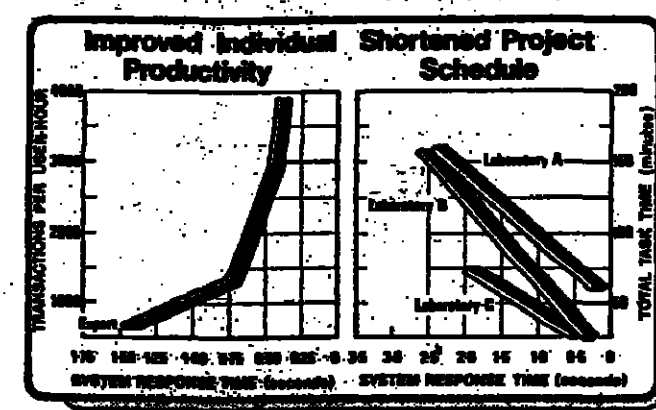
Dr Clark says the achievement is based on an approach that others in the information equipment industry will have to adopt: acquisition of leading edge knowledge followed as soon as possible time by commitment to very large scale

integration of all the circuits.

After time at Stanford and a spell at Evans and Sutherland, a leading U.S. graphics company, Dr Clark and his team felt they knew exactly what to commit to chip form. They then made the chip production marks in-house, collaborating closely with one of the new "silicon foundries" companies which produce chips in relatively small volumes to design tools provided by the customer.

Dr Clark is not alone in believing that these "application specific integrated circuits" (ASICs) will assume greater, and greater significance in the electronics industry. To gain a competitive edge with their products, designers will increasingly ignore standard chips (except in high volume consumer goods) and design their own instead to give precisely the performance they need.

Hence Dr Clark thinks his kind of high-speed design product will be much in demand, if only to get to the market place first.



activity will be made available under a "geometry partners" programme. This covers mechanical engineering design, molecular modelling, in chemistry and biology, the graphics arts and animation, various kinds of simulation (including animated robot workstations and factory layouts), and electronic circuit design.

More than 30 application software suppliers are on the company's list and the aim is to develop new applications on a collaborative basis, as well as

supplying existing packages. Silicon Graphics already has some volume users including Ford, Boeing, and General Motors. The company has 300 customers in the U.S. who have purchased three to five workstations on average. Only a dozen or so have so far been sold in the UK, but the company aims to make European sales account for about 20 per cent of the total within three years.

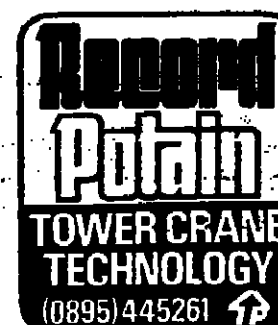
The company's growth is impressive. It shipped its first



Dr James Clark, the founder of Silicon Graphics

products in October 1983 and in 1984 achieved sales of \$13m. The expected sales for 1985 are \$30m.

Silicon Graphics is operating in a boom market. According to Dataquest, the market researchers, spending on computer design worldwide topped \$3bn last year and are expected to exceed \$13.8bn by 1988.



## Standard computer links urged

**BIG OPERATORS** of "value added network services" (VANS), special services like electronic mail offered over the telephone network, should be required to implement Open Standards Interconnection, says the largest grouping of computer users in the UK.

Open Systems Interconnection is a set of standards which means that any make of computer equipment should be connectable to any other. Supported by the British Government and by most computer manufacturers, OSI has proved slow to implement because not all the standards are fully defined yet and because most manufacturers have their proprietary connection standards.

The National Computer Users' Forum, representing 22 of the principal computer users associations in the UK, says all major VANS operators should conform to OSI within 12 months of British Standards Institute Drafts for Development being available.

## IBM offers converters

IBM has made it easier for users to create large, high-availability computer networks through the release of a number of converters which make it possible to attach IBM and non-IBM ASCII devices to IBM computer systems.

ASCII, the American Standard Code for Information Interchange, which simply defines how alphanumeric characters are handled in the computer language of binary digits, is used in a wide range of conventional computing systems but not IBM host processors. So the new converters translate the ASCII characters and IBM computer languages.

## Dounreay aims for a key reprocessing role

APPLE-GREEN solutions rich in plutonium will begin to gurggle through glass columns this autumn, inside what British nuclear engineers believe may be the world's biggest glove box for isolating a dangerous operation.

On this all-glass rig they will study new ways of separating plutonium and uranium in a pulsed plate column. With its help, they hope to write a design code for pulsed columns for the new reprocessing plant proposed for the Dounreay Nuclear Power Development Establishment of the UK Atomic Energy Authority.

The idea is that the pulsed plate column will provide a deep enough understanding of the hydrodynamics of the process to allow them to bypass any pilot-plant stage before building the new European plant. This rig alone has cost about £650,000. Its first test is to test the flow of the thermal oxide reprocessing plant (Thorp) under construction at Sellafield, Cumbria.

The rig is a central feature of a £6m fuel cycle development laboratory for fast reactor fuel

the UKAEA is commissioning. According to Owen Pugh, assistant director responsible for reprocessing at Dounreay, nothing like it exists anywhere else in the six-nation European fast reactor club.

It has the flexibility to handle the quite different designs of fast reactor fuel used in Britain and France and will be able to process the intensely radioactive fuels taken to high burn-ups in Europe's fast reactors.

Last spring the British Government sparked controversy by declaring its support for a British nuclear industry bid to play host to the reprocessing plant which the fast reactor club members—Britain, France, West Germany, Italy, Belgium and the Netherlands—foresee will be needed in the late 1990s to reprocess spent plutonium fuel from perhaps four full-scale demonstration fast reactors developed by the club.

Before Britain joined the club, France already had plans for its own plant. It still has its but in the ring, and urgently needs such a facility because it

is just starting up its 1,200 Mw Superphenix 1 demonstrator, and hopes soon to start building Superphenix 2.

Britain's case for hosting the reprocessing plant rests on two main pillars. One is that the club will not be a club if

**David Fishlock on the UK Atomic Energy Authority's £6m fuel cycle development laboratory**

France has all the main facilities—and reprocessing is unquestionably a key one. A more equitable solution might be for France to proceed with Superphenix 3 as a six-nation project, for West Germany to follow with its fast demonstrator reactor and a factory for fast reactor fuels, and for Britain to build the last of the demonstrator reactors and a reprocessing plant which can cope with all four.

The second pillar of Britain's case for the European Demonstration Reprocessing Plant (EDRP) is the technical one. While France certainly has the lead in fast reactor engineering, Britain is the only club member with experience of reprocessing fast reactor fuel, undiluted, and returning plutonium to the fast reactor. This means that Britain has a considerable experience of fuel contaminated with the higher isotopes of plutonium, which present different and difficult problems both in the chemistry of reprocessing and in handling the fuel.

Last year, a design study and cost estimate was prepared jointly by the UKAEA and British Nuclear Fuels for a fast reactor reprocessing plant large enough to service the European demonstrator reactor. The fuel cycle costs work out "considerably lower than those previously used for generating cost assessment purposes and confirm the low fuel cycle cost potential of the fast reactor," the UKAEA says.

The idea is that the plan will be built and owned by BNFL as part of the European club's

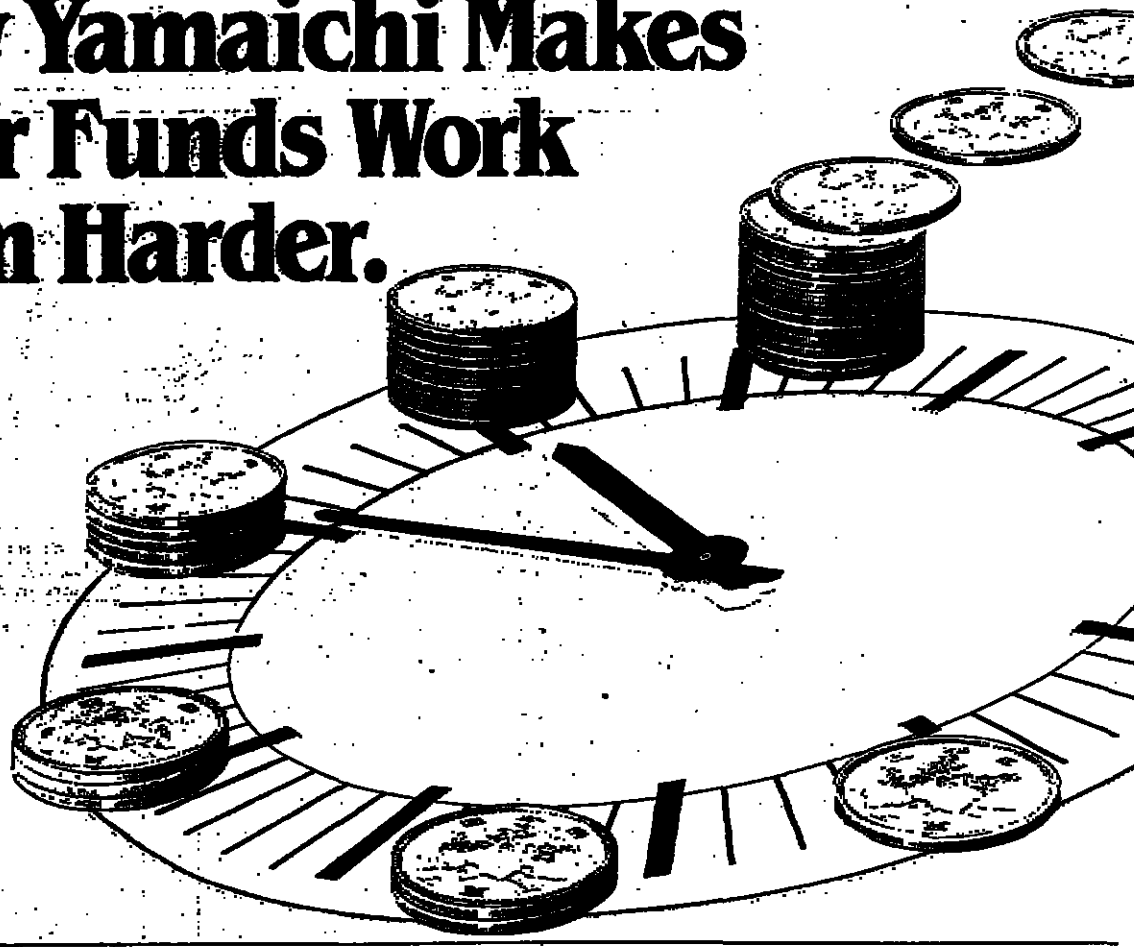
joint facilities, but will be operated by the UKAEA.

The outline design is based on a plant ten times as big as the present one, to reprocess about 70-80 tonnes a year of plutonium fuel. The cost is put in the region of £200m.

The main rival is France, which is just completing TOR (Traitement Oxydes Rapides), its equivalent of the present Dounreay reprocessing facility, at Marcoule, site of its 250 Mw Phenix prototype fast reactor. But TOR, expected on-stream next year has extra experimental facilities not available at Dounreay. France already has an outline design for the EDRP, which it calls MAR-600, also intended to serve four big fast reactors.

The French have made it plain that they intend to compete strongly for a project which since only one plant will be needed until well into the next century—could give the host nation an important technological lead. Britain cannot even start to negotiate with its European collaborators until Dounreay has planning permission.

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## UK COMPANY NEWS

## BT facing £200m capital spending cut

BY JASON CRISP

British Telecom's planned £200m capital expenditure programme this year may be reduced by up to £200m because of late deliveries from the suppliers, according to Mr Douglas Ferryman, the finance director.

The company's first quarter figures published yesterday show a small fall in spending on both telephone exchanges and transmission equipment even though BT is undertaking a major programme to modernise the network.

"Spending has not got off to the sort of start we would have liked. The cash is available, the will is there and it is in the budget," said Mr Ferryman.

The main problem is the modernisation of the trunk transmission network has passed its peak. BT spent £170m on exchange equipment in the three month period down £4m on transmission equipment and at least £30m less than expected. This is largely because of delays in System X, the new family of digital exchanges made by Plessey and GEC Telecommunications.

BT's pre-tax profits amounted to £445m for the first quarter

ended June 30, 1985, a 30 per cent improvement on the same period last year. After allowing for a reduction in interest payable of £38m—a result of the capital reconstruction in August to prepare BT for its flotation—this represents a 27 per cent improvement.

Sir George Jefferson, the chairman, stated yesterday: "The results for the first quarter show that British Telecom's growth continues to prosper. We are continuing to strive for further improvements in efficiency and in our services. The outlook for the year continues to be favourable."

Operating profits rose by £59m to £512m largely because of a strong growth in business particularly in the highly profitable international calls. Pre-tax profits were boosted by a £24m increase in interest receivable from short-term investments as a result of BT's current strong cash flow.

Investments rose from £218m at June 30 last year to £267m at the same date in 1985. There was a positive cash flow of £200m. The net debt to equity ratio at June 30 was 57 per cent.

Turnover for the quarter topped £2bn for the first time at £2.1bn, an increase of 17 per cent over the same period last year. As usual the strongest growth came from international calls which were up 15 per cent. Inland calls increased by 8 per cent.

Operating costs rose 10 per cent, depreciation charges rose 17 per cent to £201m and staff costs were up by 3 per cent to £714m.

The fall in staff was only 400 during the quarter a significantly lower level than the 6,000-6,500 annually that was achieved in the last three years. BT refused to make any predictions on staffing levels for this year but it was likely to be less.

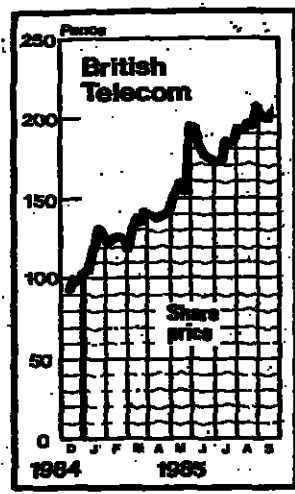
Other operating costs of £446m rose 13 per cent on the same quarter last year. This was particularly high because of advance currency changes on BT's investments in satellite consortia such as Intelsat and Intelsat. This affected costs by £14m which would otherwise have only risen 9.5 per cent, said BT. Payments to overseas telecommunications operators rose 11 per cent to



Sir George Jefferson, chairman

£159m.

BT's limited breakdown of its activities shows that turnover from rentals rose 7.3 per cent to £582m. Turnover from telephone calls was up by 12 per cent



£1,094. Telex showed a particularly strong growth with turnover rising 19.7 per cent to £91m. Sales and other operating income was £169m, up 11 per cent. See Lex

## Agreed bid by Cookson for Frank Horsell

By Martin Dixon

COOKSON GROUP, the fast expanding metals and industrial chemicals company, yesterday announced an agreed £48m takeover bid for Frank Horsell Group, a printing industry supplies company, which only two months ago unveiled plans for a Stock Exchange listing.

Leeds-based Horsell, which has been quoted since 1979 on the over-the-counter market made by Granville and Co., manufacturers and suppliers of plates, chemicals and equipment for the printing industry, its most important product is range of pre-processed aluminium plates for offset lithography.

Cookson is also involved in the manufacture of pre-processed lithographic plates. In the UK, through its Cookson Fry division and in the US, through its recently acquired 50 per cent stake in Advance Offset Plate of Massachusetts.

Cookson said that its greater financial resources and international trading network would help develop Horsell's business to meet the increasing demand for its products, and exploit overseas markets more effectively.

However, Cookson is paying some 27 per cent more than Horsell's over-the-counter market capitalisation earlier this week, and well in excess of the price Horsell could have achieved through a listing of the shares.

The offer is £44.4 Cookson ordinary for every 10 Horsell ordinary. On the basis of Cookson's closing price last night of 329p, down 3p, Horsell's ordinary shares are valued at 653p and the ordinary share capital at £38.7m. Cookson is offering 19 of its shares for every 10 Horsell preferred ordinary, valuing them at 339p and the total at £5.04m.

There are cash alternatives of 606p for the ordinary shares and 493p for the preferred.

The offer has already received irrevocable acceptances covering 66.4 per cent of Horsell's voting capital. Much of that came from the family trusts of the Horsell family, which has run the company for the past century.

Frank Horsell, 74, has been in charge of the company since 1962. He has seen dramatic growth in recent years, with pre-tax profits rising from £11.5m in 1982 to £35.5m last year. Horsell's pre-tax profits have grown at an average annual compound rate of 26 per cent over the past five years and totalled £2.7m in the year to March.

## Rowntree lower at £20.5m but UK profits rise 13%

ALTHOUGH UK profits showed a 13 per cent increase, overall pre-tax profits of Rowntree Mackintosh dropped from a record £22.3m to £20.5m in the 24 weeks to June 15, 1985, reflecting intense competition worldwide.

Mr Kenneth Dixon, the chairman, says that first-half profits were below the board's earlier expectations. However, the board remains confident that the strategies being pursued will support the continuing growth of the group.

The shares rose 11p yesterday to close at 373p.

The net interim dividend is being raised from 3.5p to 4p 50p share—last year's total was 11p on record £74.5m pre-tax profits.

UK profits in the half year rose by £1.5m to £20.5m (£203.9m). The UK confectionery business increased margins and profits as cost benefits from the capital investment programme came through.

Sales volumes were down, but initiatives planned for the autumn will strengthen the company's position in the market place, Mr Dixon states.

Sun-Pat maintained its steady progress, with sales volumes and profits growing in the first half. Sooner Foods' new products helped the business to achieve another good half year's trading.

North American profits slipped from £11.2m to £10.5m, on high sales of £153.5m (£119.5m). Tom's Foods' sales continued to grow, although the phasing of price increases left the first half profit lower. In Canada, Toronto's Mackintosh Canada suffered from difficult market conditions.

For the year as a whole, the company is expecting higher profits from North America, before taking account of an added contribution from the Original Cookie Company.

Sales in Italy and Holland were very strong, but elsewhere in Europe, group companies felt the effect of intensified pressure



Mr Kenneth Dixon, the chairman

from both competitors and distributors, and European losses doubled to £2.8m, from £1.4m (£21.4m) turnover.

Australian profits improved to £0.6m (£0.5m) on sales down £0.5m to £24.1m, with the Australian business maintaining its progress towards higher levels of profitability.

In the rest of the world, profits fell from £6m to £4.8m on turnover of £33.2m (£40m). The result reflected a difficult environment for the group's UK exports, while the effect of the weakening rand masked a strong trading performance by the South African company.

The impact of currency movement on the comparison of the two half years is not significant. Interest payments for the first 24 weeks were up £0.5m to £5.6m. After a reduced tax charge of £4.8m (£5.4m) attributable profit showed a decrease from £16.9m to £15.7m. Stated earnings per share were 8.4p, compared with 10.6p.

See Lex

## Rain aids growth for Owners

SUNSEEKERS going overseas helped Owners Abroad Group, tour operator, to achieve substantially higher pre-tax profits, up from £15,000 to £225,000, in the six months to June 30, 1985. In the period, the group carried a record 360,152 passengers, while easily beat the previous record of 244,606 set last year.

At comparisons, say the directors, are based on a combination of in-group tour operating activities and the aviation division's seat wholesaling activities. Load factor achieved was 87.4 per cent.

The board says these results are particularly impressive, bearing in mind the depressed state of the travel industry during the first half of 1985.

Due to the seasonal nature of the holiday industry, profits are mainly earned during the second half. The inclement weather in the UK in the summer months produced a boom for holidays abroad.

The resulting increase in bookings, which has been accompanied by substantially less discounting than in recent years, should lead to a successful second half, say the directors.

A combination of factors make Mr N. Scott, the chairman, confident for 1985. Among them, the successful integration of the various tour operators acquired by the group, the poor UK weather during this summer, and good advance indications of demand to the aviation division.

Group turnover in the opening half rose from £30.92m to £44.73m.

The company's shares are traded on the USM.

## Laporte 23% ahead at £27m

Laporte Industries (Holdings) is confident that 1985 will be another year of "substantial growth."

Pre-tax profits are up 23 per cent to £27.3m in the six months to June 30, 1985, although sales are slightly lower at £176.2m (£181.3m). The corresponding period for 1984 did, however, include a significant contribution from the group's pigment business, sold last September.

The interim dividend is raised 2.4p per share (adjusted) to 3.2p per share, on the capital increased by the recent scrip issue, from earnings of 12.5p per share (9.1p).

Mr R. M. Ringwald, chairman, says that the mood of confidence in the group remains strong, with most of the operations performing well. In particular, results from the two principal manufacturing regions, the UK and North America, are ahead of expectations and the worldwide interior business continues to thrive.

The group has also maintained its healthy cash position and a strong balance sheet. In the UK, demand for organic products has been reasonably good but sales of building chemicals have not performed as well as expected, nor have sales in the UK to the electronics industry been buoyant.

In the U.S., developments have been particularly strong with good first half contributions from new and established businesses in pool and spa chemicals, wood treatment and building chemicals. Recent acquisitions in Australia have strengthened the group's position there and established business sectors within Abal Leman and Bleakley have been further developed.

Prospects for chemical distri-

bution and earths manufacturing operations in the Far East, which are still at an early stage of development, are favourable though it will be some time before the benefits show through.

In Western Europe the French electronics business, Soprelec, enjoyed a particularly good first half while the position in absorbents was strengthened through the acquisition of the remaining shares of Mines de Gador in Spain. This company is the largest producer in Spain of foundry and civil engineering bentonites and the only Spanish producer of bleaching earths.

Since the beginning of the year, Laporte has purchased Oil-Dri's European operations manufacturing and marketing earth products in West Germany.

The Interco companies have shown a major improvement in the first half of the year with the U.S. business achieving a greater advance in profitability than in 1984. Interco in Australia has also produced a fine set of half year results, while profits in South America and the U.K. are ahead of last year.

Acquisitions in the U.S. include two pool chemical manufacturing companies and Mineral Research and Development Corporation, which specialises in the production of a range of inorganic chemicals and timber treatment products in the U.S.

The chairman points out that Laporte's strategy of balancing its dependence on capital intensive business and of developing a broad and carefully selected range of key operations on a worldwide basis is paying handsome dividends. It also makes

the group resilient to any sharp economic changes.

A breakdown of the figures shows that Laporte UK contributed £9.2m (£10.5m) of the £27.3m (£31.1m) in profit before interest of £2m (£700,000). The share of results of related companies was boosted by an increase from £8.2m to £11.2m in the contribution from Interco. After tax of £10.1m (£9.7m) and minorities of £200,000 (£100,000) the net profit was £17m (£12.4m).

Comment

With all the profit forecasts around the 20m mark there were few surprises in Laporte's results. The main feature is that last year's first half included at least £8m from the titanium dioxide business sold later in the year; the gap left by the absence of this contribution has been covered by a combination of interest received on the cash, trading profits from the new acquisitions and a very strong contribution from Interco.

The prospects remain a little tricky to assess: Laporte has achieved a 30 per cent compound growth over the last five years but the company which investors are looking at today is a very different one from that of 1980. On one view, Laporte has got rid of a highly cyclical, capital intensive commodity business and replaced it with a high-quality, less cyclical and less capital intensive spread of businesses with higher growth potential. However, there are still those who remain to be convinced that it is a long-term growth animal. If the momentum is maintained this year the group could achieve £30m, putting the shares, up 3p to 318p yesterday, on a prospective p/e ratio of 12.

## Distillers profit still rising

By David Goodhart

MR JOHN CONNELL, chairman of Distillers, which faces a possible hostile bid from the Argyll Group, yesterday told the company's AGM that the results for the first five months of its 1985-86 financial year have maintained the strong trend of the first quarter.

On the basis of these results and in the knowledge of the various changes in group structure and operations, your board is optimistic about the outcome of the current year," he said.

Referring to press speculation about an Argyll bid he said that Distillers had had discussions on trading arrangements with the Argyll Group in recent months. "In the ordinary course of business," these talks appear to have involved the sale of Distillers' drink products to Argyll shops. "These discussions have not taken place on the basis of any bid for your company," he added.

On the strength of market speculation that Distillers are on the point of making a role reversal bid for Argyll, the retail group's share price hit a high of 345p yesterday, but closed 3p up at 332p.

Distillers share price also rose 10p to 335p. The profits company is known to be looking at a bid for the retail group to a bid.

Mr Connell also told the meeting that the continuing programme of reorganisation had meant the directors responsible for each of the four business sectors (whisky, whisky exports, white spirits and food) reporting direct to the chairman. That meant the Board's Management Committee, in effect an executive committee, will be disbanded as from October 1.

He added that "this is a natural sequence to the strategic changes which I started introducing after I took up office in 1983."

Mr Connell said Scotch whisky exports in the first five months were 17 per cent up on last year and "we are confident that the year as a whole will show a healthy increase in our export volumes over the previous year."

The benefits of the new UK marketing organisation were also said to be beginning to show in the volume recovery achieved for sales of Scotch in the home market.

## Linden Corporation

The Financial Times stated on Wednesday that Linden Corporation was not believed to own any London hotels apart from the Plaza Hotel. A. J. Hotels International points out that apart from its 50 per cent interest in Linden, it operates five other London hotels.

SPONGE HOLDINGS, houseware distributor, industrial filter manufacturer and printer, recorded a pre-tax loss of £78,000 in the four months to April 30 1985 compared with a profit of £71,500 in the six months to June 30 1984. Group sales were down to £738,000 (£1.79m). Lessors a share were 10p against earnings of 0.35p. There is no interim dividend (the 1984 total was 0.1p).

MANLEY ESTATES' offer for Esoteric Club (1985) has become wholly unconditional. The offer will remain open for acceptance until further notice.

## BOARD MEETINGS

The following companies have notified same board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

Interim: Boddingtons Breweries, Camellia Investments, Energy Recovery Investment, Falcon Industries, Farmover Inc, SCUSA, Thomson Organisation.

Final: Andersons, Northern Industrial Improvement Trust, Michael Peters.

FUTURE DATES

Interim: Hunting Petroleum Services	Oct 9
Newbold and Burton	Oct 26
Ranchman (Malawi)	Oct 28
Silkestone Lubricants	Oct 28
Sunlight Electronics	Oct 28
T & S Stores	Sept 30
Young and Co's Brewery	Nov 15
City of Aberdeen Land Assoc	Sept 24
FIL	Sept 20
Westland Distillers	Oct 21
Precious Metals Trust	Oct 22
Reine Industries	Oct 22

DHOCITSALATEM  
LENWOTREVLISE  
LSEKOVETCGNLR  
IXNCCAITATAF  
HLEMDUNLOPOZS  
NEMAULILAMREP  
RNIHARTILCONA  
OTCALHANSENGT  
CBTRASUGNACEE  
ILFGKSSUMMERS  
POYLLOPYTTERP  
KCYUHI FLEXFKG

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## UK COMPANY NEWS

# Pound's strength trims Brown Boveri recovery

THE CONTINUING improvement by Brown Boveri (Holdings) was limited in the first half of 1985 by the strength of the pound. Taxable profits improved by 6 per cent but the company says the rise would have been 14 per cent if the rates had been constant at the level of the end of 1984.

On turnover up by 4 per cent from £24.83m to £25.72m pre-tax profits were £3.51m against £3.31m. From earnings per share of 3.2p (3.3p) an unchanged interim dividend of 1p is being paid by this industrial process control and measurement group.

Last year there was a total payment of 2.5p from pre-tax profits of £7.50m.

Mr E. Bielinski, chairman, says that the rising pound mainly affected the profits in Australia, Italy and South Africa. All three produced results in their own currencies similar to the first half of 1984.

He adds that orders continued to progress at a satisfactory level and the current order book is substantially higher than at the same time last year, with

reasonably good distribution throughout the group.

Sales were below expectations mainly because of currency translation but also because of the phasing of some major contracts.

Market penetration in the U.S. continued to develop in the period and improved manufacturing efficiency largely offset the effects of the pound.

The operating surplus came out at £4.41m (£5.98m) and the pre-tax figure was struck after depreciation charges of £1.27m (£1.40m) and net interest payments of £1.33m, up from £1.18m.

With taxation little changed at £1.20m (£1.20m) and minority interest an unchanged £114,000 net profit came out at £2.11m, against last year's £1.9m.

Ordinary dividend absorbed a same again £681,000, leaving the balance taken to reserves at £1.46m, a rise of £204,000 on the comparable half year.

Mr Bielinski says that as further steps are taken to improve productivity, coupled with the continuing programme of introducing new products, he is confident that the group will make

further improvements in its performance in the second half.

The group, based in Luton is 54.5 per cent owned by BBC Brown Boveri of Switzerland.

**Comment**

Perhaps BBK has deliberately taken a pessimistic line on foreign exchange rate to achieve its 6 per cent increase in sterling pre-tax profits. That would fit in with the market's earlier expectations of 54m for the half year but for the group's own admission that the advance in local currencies was only 14 per cent — which seems a particularly poor showing.

In fact given the performance of the Australian dollar, South African rand etc it is difficult to see how the difference is only 6 per cent. Anyway the result lags well behind that of Eurotherm — there is a product overlap of around 40 per cent — and if the best BBK can achieve is 59m pre-tax this year then it is easy to see why Eurotherm's p/e stands on a few points premium.

At 90p BBK's prospective multiple is 10x, which looks high enough.

## Cost control helps Wm Morrison to rise 52%

Wm Morrison Supermarkets has achieved a 52 per cent increase in pre-tax profits in the half-year to August 3, 1985, making £7.19m, against £4.72m in the comparable 27 weeks.

The directors of this Bradford-based group are lifting the interim dividend to 0.25p against an adjusted 0.25p. Total dividends in 1984-85 amounted to an adjusted 1.6, on profits of £11.73m.

Stated earnings per 10p share this time are ahead at 4.16p (2.85p), after tax of £3.34m (£2.27m).

Stringent control of labour and overhead costs and a much reduced level of new store costs has led to a greatly improved operating margin — up from 3.12 per cent to 4.26 per cent, the directors state.

The developments at Killingworth, near Newcastle, and at Rotherham are nearing completion and new supermarkets will open on October 22 and 29 respectively.

The board is aware of the advantages afforded by new technology and consequently will open both with the latest electronic point-of-sale scanning equipment.

In-store bakeries, similar to those operated successfully at Kelgley and Darvall, and shortly to be introduced at Grantham, will also be a feature of these new stores.

The Killingworth store will also have a petrol filling station and at Rotherham there will be a garden centre, which is a new venture for the group.

In addition construction work at supermarkets in Blackburn and Dukinfield will commence shortly and both will be open within 18 months. They say that details of a further four sites will be released shortly confirming the group's commitment to continued expansion.

On turnover up from £182.83m to £173.43m, raw materials and consumables charges were higher at £143.63m (£137.66m), but staff costs were little changed at £12.77m (£12.06m), while other operating charges reached £6.44m (£5.58m).

From an operating profit of £7.39m (£5.06m) the pre-tax result was struck after the effect of other income of £78,000 (£2,000), and lower interest payments of £271,000 (£355,000).

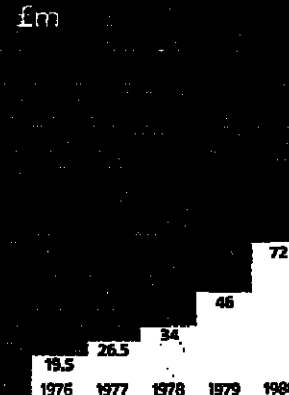
**Comment**

Wm Morrison, in spite of a good first half, is looking just a little nervous about the rest of the year. The good results were underlined by a rise in the operating margin by more than two points to 4.26 per cent of sales.

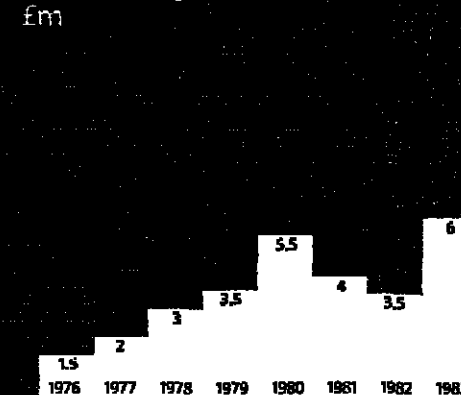
In the second half almost two-thirds of the supermarket group's capital spending is due (£12m of the year planned total of £17m); there will be two outings, adding 80,000 sq ft to the existing 800,000 sq ft. These will add to costs and make it hard to sustain the margin increase.

What could really undo the smooth progress, however, is an Asda promotional campaign rumoured to be starting in about three weeks. In the past Morrison's shares have proved to be fairly volatile and their current rating may have them at full stretch. For on an expected £15.2m a year the year the shares at 184p up 8p are on a prospective multiple of 18x with a 48 per cent tax change. The downside risk appears high, especially if profit taking is followed by a major Asda onslaught.

## Sales 1976-85



## Pre-tax profit 1976-85



# CONTINUING GROWTH FOR UNITECH

## Report on 1984-85

Sales in the year ended 1st June 1985 exceeded £200 million for the first time.

Profit before tax increased by 15% to £15.0 million.

Dividend A total dividend of 5.635p per share is recommended, an increase of 15%.

## Our prospects

Orders and sales for the first two months of the current year are ahead of last year. However, although the electronics industry has strong growth characteristics in the long term, it is subject to significant cyclical movement, and currently the supply of electronic components is in surplus. Compared with the rapid expansion in the last two years we would expect at best only moderate growth this year. To date the cycle has largely followed the pattern of previous cycles and the Group is now well placed to participate fully in the expansion phase when it returns.

Peter Curry, Chairman

If you would like a copy of the Annual Report please write to the Secretary, Unitech plc, Phoenix House, Station Hill, Reading RG1 1NP.

# UNITECH

plc

A group of companies principally engaged in manufacturing and marketing electronic components and equipment.

## Laidlaw up slightly at £394,000

Laidlaw Group, USM-quoted Ford main dealer, reported a slight increase in pre-tax profits from £386,000 to £394,000 in the first half of 1985, on a turnover 1.1m lower at £39.49m, reflecting a small drop in Ford's share of the market.

First quarter sales and profits had shown a substantial increase on the same period last year, but in the second quarter, the company says Ford launched a different form of sales incentive which was much less successful — both Ford market share and dealer profitability were reduced.

However, July and August have seen a very large market for company products and management figures indicate profits ahead of budget. This makes the company hopeful for a satisfactory second half year's trading.

The reorganisation at the company's large dealership at Strathclyde was completed early in the year and much improved profits are looked for in the next few months. All other dealerships and particularly the contract hire and leasing company performed acceptably.

The interim dividend is unchanged at 1.1p net and the board intends to recommend a final at least the same as last year's 1.4p. Stated half-year earnings per 10p share dropped from 4.5p to 2.5p.

After tax of £154,000, against £100,000, the net balance was down by £145,000 at £240,000. The interim absorbs £24,000 (same) leaving a retained surplus of £146,000 (£281,000).

JOVE INVESTMENT Trust had a net asset value of 51.1p (51.38p) per income share and 29.74p (29.67p) per capital share as at August 31, 1985. Gross revenue for the six months was £886,798 (£846,721) and the interim dividend is higher at 2.5p (2.31p) net.

## Offer for sale values AMS Inds. at £28.5m

BY LUCY KELLAWAY

THE FULL prospectus for an offer for sale of shares in AMS Industries is published today.

Barclays Merchant Bank is offering 7.5m shares at 65p, representing 25 per cent of the company, which is valued at the offer price at £28.5m. Eighty per cent of the shares being sold are at present owned by the company's founders, 33-year-old Mr Mark Crabtree and 32-year-old Mr Stuart Neilson.

Following the flotation, they will each own 37.5 per cent of the shares. The remaining 20 per cent will raise £797,000 in new money for the company after expenses of £317,000.

Last July AMS had been poised to come to market, when the issue was pulled at the last minute as the equity market turned sour. While conditions are now judged to have improved, the issue price is lower than that envisaged first time around.

AMS designs and manufactures digital sound processing equipment to the professional audio and broadcast industries. The company also makes powerful hand held computers, which last year accounted for about 16 per cent of turnover.

The company was founded in 1976 when the first audio sound processor was developed. Since then it has built up a range of sound processors, which sell for an average £5,000 each.

The equipment converts an audio signal into computer language in which form it is manipulated and enhanced, before being translated back into an audible sound. Thus the processors can make one voice sound like several, change the speed, pitch or tone of a sound, and synchronise sound and vision for television.

Exports last year accounted for 50 per cent of turnover, and in 1984 and 1985 AMS won a Queen's Award for Export Achievement.

Profits have grown from less than £20,000 in 1980 and 1981 to £1.9m in the year to November 1984 on a turnover of £3.5m. In the current year profits are forecast to be not less than £3m on sales of £5m.

Based upon the forecast, the shares are being offered on a prospective price-earnings ratio of 15x after a tax rate of 41 per cent. The yield is forecast at 1.8 per cent.

The applications list will open on September 26, and dealings are expected to start on October 4.

**Comment**

Putting a price on a company like AMS is no easy matter. Not only are there no quoted companies to compare it to, it is so young that the track record is of limited use in determining further growth potential. To make matters worse, the whole digital audio industry is in its infancy, and although all are agreed that digital is a rapidly growing area, it is anyone's guess whether AMS will be able to perpetuate the strong start it has made in the market. In its favour is the high quality of its products, which have earned it an excellent reputation with its customers, and the emphasis it places on innovation. Because it supplies a highly specialised professional market it is protected to some extent from competition from the U.S. and Japanese giants. For the time being its customers do not appear to be price sensitive, but to conclude that margins of 60 per cent can be sustained indefinitely would be dangerous. But if all goes according to plan, AMS's young founders may well live to regret selling their shares so cheaply.

# British TELECOM

## FIRST QUARTER RESULTS 30 JUNE 1985

	1985	1984
Turnover	£2,005m	£1,812m
Operating profit	£512m	£453m
Profit before taxation	£443m	£319m
Profit attributable to ordinary shareholders	£245m	£204m
Earnings per ordinary share	4.1p	3.4p

■ Turnover up 11%

■ Profit before taxation up 27%\*

■ Earnings per ordinary share up 17%\*

■ Outlook for year remains favourable

\*After adjusting for changes in capital structure in 1984



The unaudited figures above are extracts from the interim report, a copy of which may be obtained by telephoning 0345 010707 (local call charges only) or Bristol (0272) 276153, or writing to Investor Relations Office, British Telecom Centre, 81 Newgate St, London EC1A 7AJ. For daily information on the British Telecom share price, dial Shareline on one of the numbers given below. London 01-246 8022 Birmingham 01-246 8056 Edinburgh 031-447 0333 Glasgow 041-248 4400 Liverpool 051-488 0797 Manchester 061-248 8050 Belfast 0232 8030 Bristol (0272) 215444 Cardiff (0222) 8037 Leeds (0532) 8038

## Chairman's statement

# Horobeefontein Gold Mining Company Limited

An Anglovaal Group Company

Incorporated in the Republic of South Africa

Reg. No. 1973/2000

## Future earnings mainly dependent on exchange rates; low-grade gold recovery plant planned — Mr Basil E. Herscov

A 15.8 per cent increase in the average gold price received during the year, together with substantially higher non-mining income and uranium profits, more than offset marginally lower gold production and higher operating costs. As a result, pre-tax profit increased by 24 per cent to R335.5 million from R270.5 million. Taxation, however, increased by 47 per cent to R121.5 million from R144.6 million. After taking into account a loan levy refund of R6.4 million and capital expenditure and loan repayments of R35.1 million (1984 — R46.4 million), earnings amounted to R94.3 million (1984 — R82.7 million) equivalent to 84.2 cents per share (1984 — 73.8 cents per share). Dividends totalled 80 cents per share (1984 — 72.5 cents per share).

Despite an increase in mill throughput of 23 000 tons to 3 083 000 tons, gold production decreased from 30 510 kilograms in 1984 to 30 126 kilograms. Unit cost escalation was held to 9.44 per cent due to the changes outlined below and a decreased development rate.

Considerable effort continues to be directed towards maintaining the higher production level achieved in 1984 and effecting economies in operating costs. In line with this policy it was decided to concentrate stoping operations as far as practicable and also to rationalise shaft utilisation. Accordingly, No. 8 shaft, together with part of the production area which it served, was put onto a care and maintenance basis and the production tempo at Nos. 5 and 6 shafts was increased. A higher development rate will be required to maintain the increased production levels necessary to replace the stope faces at No. 8 shaft and to support the higher level of exploratory development work, particularly in the area to the south-west of No. 8 shaft. One of the effects of concentration is to reduce grade flexibility with resultant fluctuations in grade. This occurred in the past year and the recovery grade decreased from 9.9 grams a ton in 1984 to 9.76 grams a ton.

Capital expenditure during the year of R33.1 million (1984 — R44.9 million) was incurred mainly on high-priority items such as the sinking and equipping of No. 6 north shaft, employee accommodation, ventilation, electrical plant and equipment, and the surface railway system. Work commenced on the sinking and equipping of No. 8 north shaft in February 1985. This shaft should be commissioned early in 1986 at a total cost of some R52 million. During this financial year capital expenditure, currently estimated at about R30 million, will continue to be restricted to high-priority items. Expenditure during each of the following two financial years will be substantially higher following a decision in principle to proceed with the establishment of an additional gold recovery plant. When commissioned the plant will treat low-grade ore from surface accumulations, waste-washing plants and sorting operations. It will also enable the exploration, mining and treatment of in situ low-grade ore sources to be pursued. The plant will have a design capacity of approximately 120 000 tons per month and will cost approximately R135 million in July 1985 terms. Various methods of financing this expenditure are under consideration.

During the latter part of 1984 the mine entered into a Recognition Agreement with the National Union of Mineworkers in respect of category 5 to 8 surface workers and all monthly-paid Black staff (6.2 per cent of the total labour force). It is only in these categories that the union has significant representation. A brief illegal strike by certain Black employees occurred during September 1984, the workers alleging that management was deliberately delaying the recognition of the National Union of Mineworkers. Employees returned to work after two days. At the end of April 1985, following a three-month period of unsettled labour relations, an illegal strike occurred and 2 861 employees were dismissed. The strike had been preceded by boycotts of canteens and liquor outlets and disruptions of normal working procedures which threatened the maintenance of discipline on the mine. The Company subsequently agreed with the National Union of Mineworkers to employ on a preferential basis those who had been dismissed as and when vacancies occurred and if applicants met the employment criteria for such vacancies.

There is an acute shortage of skilled manpower in the country and in the industry. In terms of the Mines and Works Act, Blacks and Asians are ineligible to occupy certain skilled and supervisory positions in the production, engineering and other technical service processes. It is against this background that the industry has been striving to change the definition of a "scheduled person" by the removal of racial discrimination from the definition, thereby permitting the advancement of Black and Asian employees into skilled occupations and management. The Company is committed to resolving this issue through negotiations at industry level.

Grade, and thus gold production, will continue to fluctuate as a result of the concentration of mining; however, the average grade for the current year should approximate that of last year. In the longer term, the average grade is expected to trend downwards with minor variations from year-to-year. Despite continuing efforts to effect economies, working costs will inevitably continue to rise following wage increases granted in the industry and as a result of the increasing rate of exploratory development and of general cost escalation. However, the value of the rand against the U.S. dollar remains the principal factor that will influence eventual earnings and hence dividends.

*Basil Herscov*

Basil E. Herscov D.M.S.  
Chairman

3 September 1985

The annual general meeting of members will be held in Anglovaal House, 56 Main Street, Johannesburg at 11h00 on Tuesday, 15 October 1985.

FT 5260





## CAIXA GERAL DE DEPÓSITOS

PORTUGAL

### ACTIVITY OF THE CAIXA GERAL DE DEPÓSITOS

In 1984, as in previous years, the effects of restrictive monetary measures continued to be felt, though there were some signs of abatement in the second half of the year.

The Advisers of the Ministry of Finance and the Plan, of 20th June, laid down the following alterations to the policy as regards interest rates and obligatory reserves:

- Fixing of the maximum interest rate for term deposits of 181 days to one year at 25%.
- Permission for banks to establish their own interest rates for sight deposits, notice deposits and other term deposits.
- Reduction of 1% in the interest rates for credit operations for periods of up to one year.
- Reduction of the obligatory average liquidity ratios to 12%, 8% and 6% for deposits of up to 180 days, 181 days to one year and terms of more than one year, respectively.

The non-consolidated liquid assets of the CGD at the end of 1984 totalled about 932 million contos, thus showing an increase of 191.5 million contos, or +25.9%.

On the same date deposits amounted to 721.7 million contos, representing a growth of 183.2 million (+25.5%) in relation to 1983, a figure that must be regarded as considerable, even taking account of inflation.

Credit granted, in terms of outstanding balances, as at 31st December reached a total of 557.9 million contos, which was an advance of 115.9 million, or 26.2%, which was higher than the increase of 21.8% attained in 1983.

During the course of the year, 25 new agencies were opened, bringing the number of the Caixa's own dependencies at the service of thrift all over the country, up to 325.

\* 1 conto = 1,000 escudos

### DEPOSITS

Last year the deposits portfolio stood at 721.7 million contos, representing a progress of 34% in relation to 1983 and the highest since 1976 (+35.8%). In absolute terms, this increase amounted to 183.2 million contos, of particular note being term and savings deposits, whose expansion corresponded to a rate of 37.4%, in the amount of 145.8 million contos. This figure accounted for 79.6% of the total growth of deposits and denoted an intensification of the weight of term deposits in the deposits portfolio of the CGD, with a consequent aggravation of the costs of liabilities operations.

DEPOSITS AS AT 31.12.84			
Thousands of contos and percentages			
Balance	Growth in relation to 31.12.83		
Sight deposits	103,553	21,839	+26.7%
Obligatory deposits	82,705	15,593	+23.2%
Term deposits	535,491	145,816	+37.4%
Total	721,749	183,248	+25.5%

Among the term deposits, those for "up to one year" continued to register greater progress, and in 1984 they increased by 52.8% (+69.7 million contos), a growth that was similar to that of the previous year and accounted for about half of the overall increase of these resources.

This shows an increasing preference for the shorter term deposits, anticipated mobilization of which involves less loss than those of longer terms.

The number of deposit accounts in the Caixa Geral de Depósitos at the end of the year was nearly 8 million, with an increase of 815 thousand, 75% of which were term deposits.

### ASSETS OPERATIONS

(Thousands of contos and percentages)

ASSETS OPERATIONS			
Thousands of contos and percentages			
Balance	Growth in relation to 31.12.83		
Real estate credit	231,775	41,885	+21.9%
Credit to Industry and Exports (b)	201,320	51,427	+25.5%
Credit to General and Local Government	51,974	4,790	+9.2%
Credit to Public Services Corporations	40,865	8,687	+21.2%
Credit to Agriculture and Fisheries	20,830	2,129	+11.4%
Other Operations	11,138	5,197	+46.5%
Total	557,902	115,915	+26.2%

(a) Before deduction of provisions

(b) Includes credit to Public Corporations

### CREDIT OPERATIONS

Assets operations of the CGD in 1984 rose to the noteworthy figure of 770 million contos, with an advance for the year of 191.2 million, or +24.8%. "Loans" increased by 115.9 million contos, as against 79.1 million in 1983, thus representing a rate of growth of 26.2%.

"Applications in national credit institutions" registered a considerable increase in its balance, owing to intensified operations by the Caixa as a supplier of funds on the interbank markets, in particular the Interbank Securities Market, this being largely due to reduction of the obligatory minimum liquidity ratios. The balance of these applications, which is residual, in 1983 represented only 3.2% of the total assets operations, but in 1984 rose to 10%.

For direct development of economic activity, financing operations were contracted last year in the amount of 198.3 million contos, representing an increase of about 20 million over 1983. The modest rate of this growth (+11.2%) was due both to the economic and financial policy measures that were implemented as regards the degree of indebtedness of the administrative and entrepreneurial public sector, which resort mainly to the Caixa, and also to the generalized fall-off in investment, thus leading to a considerable retraction in the demand for financial resources.

By sectors, it was "Agriculture and fisheries" and "Mining and manufacturing industries" that showed the most marked slowing down in terms of expansion of new operations, while credit for purchase of self-owned housing, with 32.7 million contos of new operations, practically regained its 1982 level, after an accumulated reduction in 1983.

### CREDIT GRANTED AS AT 31.12.84

Thousands of contos and percentages			
Thousands of contos and percentages			
Balance	Growth in relation to 31.12.83		
Real estate credit	231,775	41,885	+21.9%
Credit to Industry and Exports (b)	201,320	51,427	+25.5%
Credit to General and Local Government	51,974	4,790	+9.2%
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Other Operations	11,138	5,197	+46.5%
Total	557,902	115,915	+26.2%

(a) Before deduction of provisions

(b) Includes credit to Public Corporations

### RESULTS

Profits for the year were 8.2 million contos, which was a slight improvement over 1983 (+128,000 contos). The difference between the rates of growth for costs and earnings, however, went down from 7% to 3.9%, this being largely due to the increased earnings from larger applications of resources on the interbank markets, mainly in the second half of the year.

On the costs side, the increase was 51.9%, of importance being the cost of liabilities operations, mainly consisting of interest paid to depositors, which accounted for 87.2% of the overall costs of the "Operation Account".

Earnings rose to 156 million contos, which was 48.1% higher than the previous year and shows that in spite of difficulties there was a considerable improvement in the rate of progress (+42.9% in 1983). The net worth, before deduction of the State's participation in the year's profits, stood at 64.1 million contos, or 26.6% higher than in 1983, of note being the increase in reserves by 9 million contos.

### BREAKDOWN OF ASSETS OPERATIONS

(Thousands of contos and percentages)

BREAKDOWN OF ASSETS OPERATIONS			
Thousands of contos and percentages			
Balance	Growth in relation to 31.12.83		
A. Government lending	477.4		
B. Banking industry	198.9		
C. Mining and manufacturing industries	197.4		
D. Agriculture and Fisheries	38.9		
E. Electricity	84.7		
F. Transport and communications	33.9		
G. Social work	19.9		
H. General and local administration	28.4		
I. International services and financial institutions	85.4		
J. Commerce	42.7		
K. Other operations	82.2		
Total	770.9		

### SUMMARY OF THE BALANCE SHEET AS AT 31.12.84

Thousands of contos

Thousands of contos			
Thousands of contos			
1983	1984	1983	1984
<b>LIQUID ASSETS</b>			
Credit Granted	438,424	548,467	
Applications in National Banks	17,476	77,128	
Bonds, Shares and Quotas	26,707	28,490	
Applications of Consigned Resources	48,924	37,874	
Accounts Receivable	36,677	59,827	
Other Operations	6,094	8,988	
FIXED ASSETS	14,293	21,592	
SUNDRY ACCOUNTS	90,243	85,544	
Total	740,394	931,861	
<b>LIABILITIES</b>			
DEPOSITS AND PAYMENT ORDERS	538,501	721,749	
CONSIGNMENT RESOURCES	3,189	6,764	
OTHER RESOURCES	48,979	37,902	
ACCOUNTS PAYABLE	36,275	30,467	
SUNDRY ACCOUNTS	8,332	7,122	
PROVISIONS FOR SUNDRY RISKS	57,948	63,522	
RESERVES	17,268	19,059	
PROFITS FOR THE YEAR	27,856	36,896	
	8,943	8,169	
Total	740,394	931,861	

In view of the continuing weakness in the market, the group has begun to streamline operations to reduce costs.

Beyond this year, the company's policy of broadening the scope of its operations encourages the board to remain optimistic about longer-term prospects.

Stated loss per 10p share was 0.06p (2.47p earnings), but the interim dividend is held at 0.25p.

The chairman says the company's coating and access services divisions have been hardest hit, although the offshore platform maintenance activities have continued to perform well.

Ramco is continuing to develop its tubular services with four profitable plants now operating in the UK.

An extraordinary charge of £240,000 in the half-year figures represents the amount written off in the books of Thomson Welding on its recent acquisition by Ramco.

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## UK COMPANY NEWS

### Staffs. Potteries down 8% to £1m as margins fall

Staffordshire Potteries (Holdings), a manufacturer of ceramic tableware, housewares and giftware, based in Stoke-on-Trent, recorded pre-tax profits down 8 per cent to £1.02m in the year to June 30 against £1.11m last time.

Mr Bill Bowers, chairman, blames the shortfall on capacity restraints at the May Park division, now overcome by additional capital spending of £350,000, and higher interest rates.

In spite of the group reducing borrowings by £250,000, he says, interest charges rose by £49,000, reflecting an average annual interest rate 2.7 per cent higher than in the previous year.

Group sales, however, increased by 12.3 per cent to £23.13m (£22.85m), with rises in both home and export markets.

The final dividend is 2p a share, making a total of 3p, against a single payment last year of 2p.

Mr Bowers says that the group has taken longer than hoped to recover from the recession, but its order book is beginning to reflect its policy of enhancing the perceived value of its products by innovation and good design.

The success of this policy will require continued emphasis on well-established, longer term programmes to improve our products and reduce quality related costs.

The board's overriding objective will continue to be reduced borrowing, he says.

Operating profits were down marginally to £1.56m (£1.6m). Interest charges were £39,000 (£40,000) and tax took £310,000 (£317,000). There was an extraordinary credit of £130,000 (£200,000 debit), which represents a provision for closure no longer needed.

Earnings a share basis were 9.5p (14.8p) and fully-diluted 7.3p (11p).

In the Royal Winton division, margins have been under pressure, says Mr Bowers, mainly because of the complexity of some new product concepts, now overcome, and labour costs above budget, because of seasonal demand.

Closer forward planning and co-operation with customers is now enabling the division to operate at optimum levels, he says.

Commenting on the outlook for the group, Mr Bowers says that August now accounts for more than a fifth of annual new car registrations and once again proved an excellent month for the group—both in terms of profits and sales volume.

Because profitability is influenced so much by the intense level of competition for market share in car sales between the principal manufacturers, it is difficult to predict the outcome for the second half of the year.

Mr MacGregor says the company is in good shape, however, with the group's strong cash position providing a strong base for continuing expansion of existing activities.

"Longer term, we remain optimistic and believe the group is better placed than for some time ago to take advantage of further expansion opportunities."

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## UK COMPANY NEWS

# Profit centre system seen as saviour of sausage maker

## New recipe for old ingredients

WEDNESDAY'S announcement of more than 500 job losses at Bowyers, the sausage and pie group, was the culmination of three months' intensive analysis by its new owners, Northern Foods.

But the rationalisation was a surprise. The Hull-based milk distributor and food manufacturer (turnover £127m) was not buying blind when it paid Unigate £21m for Bowyers in June, and some slimming had been expected.

Rarely can a company have had such a clear idea of what it was acquiring. Northern was already a direct competitor through its main meat group subsidiary, Pork Farms, sharing many of the same suppliers and customers. Pork Farms' relative success — it made £11m pre-tax profit on £12m sales last year — had also been attracting management talent from the ailing Bowyers.

Northern had been keeping a watching brief on Bowyers for several years and was thus able to time its bid perfectly.

For a long time our Pork Farms management had been warning us off but then quite suddenly their attitude changed," commented Mr Chris Haskins, deputy chairman of Northern.

Bowyers' recent history justified the earlier caution. Unigate, which bought Bowyers for £22m in 1973, never found a winning team and management turnover remained alarmingly high. There were six managing directors in the past 10 years.

Throughout the 1970s it was the second largest meat manufacturer in the UK but it faced stern competition from the largest, Unilever's Walford, which could rely on its parent's market muscle.

Despite strength in the South, Bowyers failed both to move up-market in the last few years and to exploit the shift to own-brand labelling by the big retailers. Last year it incurred a loss of £1.5m on sales of £15m.

Add to that the rise in pork prices earlier this year and the apparently knock-down price tag of £21m, split between £3m for the share capital and £18m of debt, begins to seem reasonable.

But why had Northern changed its mind about the famous old sausage company, founded in 1807? Partly because, as is often the case prior to takeovers, Bowyers had made a determined start on tackling some of its main problems.

Realising its overcapacity it closed the Liverpool factory in



Mr Nick Horsley, chairman of Northern Foods

In the aftermath of a takeover, how does a predator company go about integrating its new acquisition? David Goodhart looks at the case of Northern Foods, which has just announced major job losses at Bowyers, which it bought in June.

1983 and the recently-appointed managing director, Mr Roger Davenport, had made a promising start in reforming the company, according to Mr Haskins. Mr Davenport decided to try with Unigate and Mr Barrie Gardner has now taken over as MD.

The second, more nebulous, reason has to do with the growing confidence of Northern's own senior management in the meat business, which they entered in earnest only in 1978 when they bought Pork Farms.

Since then its net book value has risen from £2m to £50m and annual pre-tax profits have risen from £3m to £11m. More importantly, Pork Farms has successfully shifted emphasis from traditional hot and cold pies to fresh premium-priced products.

The emphasis on quality, cleanliness and product innovation has won it the loyalty of retailers such as J. Sainsbury.

Mr Haskins and Northern clearly believe a similar transformation can be effected at Bowyers. But first their attention has been fixed on the more conventional meat takeover concerns — rationalisation and the integration of Bowyers into Northern's management system.

Despite the unusually high quality of Northern's intelligence it was still pleasantly surprised at the state of Bowyers — a telling comment of the mutual ignorance in many take-over deals.

"The facilities are better than we expected and so are many of the people," said Mr Haskins. Northern inherited five factories (Plymouth, Sherburn, Witney, Amersham and Trowbridge), 3,300 employees and £118m turnover to add to its own Meat Group sales of £154m.

Overcapacity made at least one closure inevitable although some analysts were surprised that it was Amersham, which has been extending its range in dried products — where 483 jobs will go by next April. Mr Jack Crystal, finance director, explained that a lot more money would have had to be spent on Amersham than the other plants.

The remaining Bowyers factories are now being merged with the ten existing Meat Group units for administrative purposes, but the brands and their marketing will remain quite distinct.

Mr Crystal added: "Bowyers is a very strong brand name and it would be folly to drop it. There is also a geographic distinction, with Pork Farms stronger in the Midlands and Bowyers in the South West."

Retaining the distinct products will still allow for some savings. Joint buying should benefit in a few areas of duplication can be cut out; and two computer systems will not be needed. Additionally, Mr Haskins believes Bowyers working capital was £2m more than needed when they took over on July 1.

But it is the less easily quantifiable shift from Bowyers' orthodox cost centres to Northern's profit centre system that Messrs Haskins and Horsley see as the crucial long-term improvement.

The decentralisation implicit in profit centres has already led to a major cut at Bowyer's Trowbridge head office. 54 jobs will go. Bowyer's plants are also going through what Mr Crystal describes as an education process in the new system.

Under a profit centre regime

all 14 units in the Meat Group, for example, control all their costs, including those usually borne by head office, such as sales and marketing, and calculate their own profit figure as if an independent company. These are sent on to head office every Friday.

Cost centres tend to centralise more power in the self-perpetuating oligarchies at head office, said Mr Haskins. "With profit centres we get instant feedback on problems rather than discovering them weeks after they have blown up."

If a factory manager is responsible for more of his own costs he tends to keep them down. Profit centres, Northern believes, are thus good motivators. Through the high level of information people acquire about the business and their place in it, it also fits with Northern's progressive industrial relations policies.

There remains some uncertainty in Bowyers despite the latest announcement. Because of Northern's profit centre emphasis strongest support appears not surprisingly to have come from local management and most suspicion from Trowbridge. Discussions with the unions have only just begun in earnest.

Customers will also have to be assured that the 26 per cent of the £11m pie and sausage market, which the combined Meat Group now represents, is not going to split competition.

But the numbers are looking encouraging. Northern, which is undertaking an immediate £2m to £5m investment programme in plant and machinery,

is confident of taking the company to break-even this year. "We will then be looking for a £4m to £5m profit in 1986," according to Mr Haskins.

Most of the analysts are more optimistic. They are predicting an overall rise in Northern's profits next year from \$55.4m to \$73m and they expect a one-off profit of \$5m-\$6m from Bowyers before settling down to a slightly lower figure.

Longer term growth will remain, to an extent, dependent on the movement of pork prices, but also on Northern's ability to spread Bowyers out from its base in the south/south west and to diversify its products up-market along Pork Farm lines. If it succeeds Northern might be qualifying for the model small take-over of the year award.

A second article will look at the aftermath of Diana's takeover of Curry's.

JOX GOOD NEWS  
DEN CUP TOOTY FROO  
X NAKS WHEAT CRUNCHIES  
WALNUT WHIPS DRIFTER ROWNTREE'S JELLIES DAIRY BOX MINTOLA JAFFAS  
ATER BREAKAWAY ROWNTREE'S FRUIT PASTILLES AND FRUIT GUMS NIK NAKS WA  
KIT KAT MATCHMAKERS TOM'S GREAT AMERICAN SNACKS TOOTY FROOTIES BR  
ICKLES MUNCHIES TOFFO LION BAR BLUE RIBAND SUNRISE BROS CADDY PETTIS C  
OLA PAN YAN PICKLES DOUBLE CENTRE SUN-PAT PETTIS CRACKS REVE NOIR ESCAR  
HIES WEEK END CREAMOLA RILEY'S CRISPS SMARTIES ESCARGOTS DE BOURGOGNE  
IAGIC FOX'S GLACIER MINT CHOCO CROSSIES QUAI TV STREET YORKIE POLO BI  
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## 1985 Interim Report

Results in Brief	1985	1984
	£m	£m
Turnover	519.4	479.2
Trading Profit	29.1	30.4
Interest	8.6	8.1
Profit before Taxation	20.5	22.3
Taxation	4.8	5.4
Profit attributable to Rowntree Mackintosh plc before extraordinary items	15.7	16.9
Earnings per ordinary share	9.4p	10.6p

- \* Interim pre-tax profits reflect intense competition worldwide: the Board remains confident of future growth
- \* Interim dividend of 4.0p — up 11%
- \* UK profits up 13%
- \* UK confectionery margins benefit from cost-cutting measures
- \* Good volume gains in UK grocery and snack foods
- \* Encouraging progress by North American operations: difficult trading conditions in Canada hold back first half performance
- \* Mixed results from other international operations
- \* Record investment: capital expenditure of £75m expected for the year.

**Rowntree Mackintosh**

## Yule Catto falls to £4.9m

A DROP in its plantations' profitability is reflected in the fall from £6.25m to £4.89m in interim pre-tax profits of Yule Catto & Co, the other principal interests of which are in industrial chemicals and building products.

Lord Catto, chairman, reports that the yield per hectare of oil palm fruit at the Malaysian subsidiary was 37 per cent down compared with the first six months of 1984 and average prices for crude palm oil and rubber were 16 and 22 per cent lower respectively. The drop in the plantation's profitability was mitigated to an extent by the inclusion of income from Keraton Estate, which was acquired in July 1984.

Growth in the chemical division was hampered by less favourable exchange rates in converting overseas earnings and by the late commissioning of a new plant at Doverstrand, where problems have been experienced with a computerised process control system. Steps are being taken to improve the efficiency of the plant and a return to profitable operation is anticipated by the end of the year.

The building products division made good progress and should achieve higher levels of business for the full year.

Realisation of the investment in Coal Petroleum for £4.2m, group's already strong cash flow in March 1985, has boosted the group's already strong cash flow, with liquidity improving £11.9m in the first six months. In view of the sound cash position and high dividend cover, earnings per share are 11.0p (11.9p), the interim dividend is increased from 2.5p to 2.9p per share. Last year's total payment was 6.0p per share. Assets per share are up from 216p to 232p at June 30, 1985.

Turnover of the group was down slightly at £63.51m (£64.11m); tax was £1.97m (£2.03m) and after minorities of £649,000 (£681,000) the net profit was £2.27m (£2.43m).

### comment

Palm oil production and prices have delivered something of a blow to Yule Catto. Revenues in Malaysian dollar terms in this

half were only 37 per cent of that for the same period in 1984. While more palm oil will be produced in the second half (the rain gods were more kindly over Johore during the flowering season for this period's crop) the market does not expect prices to average more than M\$900 a tonne — 30 per cent down on the average price for the first half. In the chemicals division revenue cannot be expected from Doverstrand until 1986 due to delays in start up and bugs in the computer system. The shares have fallen away from the 250p region — the sector anyway has been under a marked downward performer of late — to 185p, down 17p, yesterday. Unlike some other plantation companies Yule Catto's share price is not supported by a good yield. Apparently the main share holders prefer it this way. Forecasts for the year have been trimmed sharply, down from £13.1m to around £11.2m. Until palm oil prices show consistent signs of rising the best that can be said is that the downside is limited by asset backing.

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## Merseyside problems hit Trinity

NUMEROUS PROBLEMS were encountered by Trinity International Holdings — formerly Liverpool Daily Post & Echo — in the opening half of the year and profits fell from £3.23m to £2.67m in the 26 weeks to June 28.

The company had foreseen at the end of last year that a heavy cost burden would fall on its Merseyside weekly newspapers as they were re-positioned in their markets and production relocated.

In the event, the sustained resistance of the National Graphical Association delayed and made more difficult these moves, which have not been effected, but inevitably at greater financial cost.

Together, these factors account for the group's half-yearly profits falling back from the 1984 record.

The directors say that for the rest of 1985 there is no hard evidence to suggest any major upturn in general business activity which could substantially improve first half performance of the company's paper-making and packaging or North American activities.

Even so, the company's recent heavy capital investment in improved technology and enhanced capacity in these sectors means it is better equipped than most to benefit from opportunities that may arise.

However, with no resurgence of the economy on Merseyside likely to return the company's daily newspaper profits to acceptable levels, its path to a secure future lies in reduction of the cost base and in more flexible attitudes to production. To this latter end, an advanced electronic single-keying system has been purchased for installation later in the year.

In papermaking and packaging, the installation of a new half UK tax was down from £574,000 to £573,000, and overseas tax was little changed at £480,000 (£482,000). Attributable profits came out at £1.32m (£1.48m), which included an extraordinary credit of £1.65m.

The interim dividend is unchanged at 4.5p, but stated earnings per 50p ordinary stock unit fell from 16.3p to 13.5p.

## Recovery at Amber Day continues

Amber Day Holdings, a retailer and manufacturer of clothes, returned to overall profitability in the year to May 25, in line with its expectations.

Pre-tax profits rose from £36,000 to £364,000 on turnover up to £9.38m against £8.81m. After tax of £87,000 (£81,000) net profits came out at £27,000, against a loss of £23,000.

The company says the results reflect the benefits of eliminating borrowing and the impressive performance of John Kent, an associate company, which contributed £248,000 (£173,000).

Operating profits were £280,000 (£295,000) with interest receivable £14,000 against £359,000 payable.

Earnings would have been even better, says the company, had not spring sales been affected by the miners' strike and poor weather. The same factors made for a slow start to the current autumn/winter sales.

But in recent weeks there has been an increase in demand for spring/summer ranges for 1986.

However, it says, until this improved trend is confirmed, preference dividends, last paid in April 1981, will not resume. Payment of ordinary dividends has also been suspended for four years.

There were no extraordinary items (£381,000), leaving attributable profits of £277,000 (£266,000). Earnings a 20p share were 0.43p against losses of 1.52p

## Wet summer boosts start to year for Protimeter

THE WET summer has been good news for Protimeter, the designer and maker of moisture measuring instruments. In the first two months of the present year the company reports an upsurge in orders for moisture meters from farmers, which has helped it have a good start to the year.

That follows another year of progress by the Buckinghamshire-based USM quoted company, in which turnover increased by 17 per cent and taxable earnings rose by 16 per cent.

In the year to the end of June 1985 turnover of £1.33m was £158,000 against £396,000 for the previous year. From earnings per 5p share up by 0.4p to 3.3p the board is recommending a final single payment of 1p, compared with 0.7p in 1983-84.

Mr Ernest Gobert, chairman, says that the substantial increase is intended to be an exceptional adjustment to bring the dividend cover down to an acceptable level.

He adds that good progress was made in the year. The increase in turnover and the development of new products was achieved at a slight cost to margins but increased prices reversed the trend towards the end of the year.

Several new products began to contribute towards the rise in sales, particularly the Protimeter Diagnostic Mk 111 and the Protimeter Digital Grainmaster.

During the year exports increased their share of turnover from 30 per cent to 35 per cent. A number of good export agreements were signed with organisations in Sweden, Holland, Germany and the U.S.

## Eni International Bank Limited

### U.S. \$200,000,000

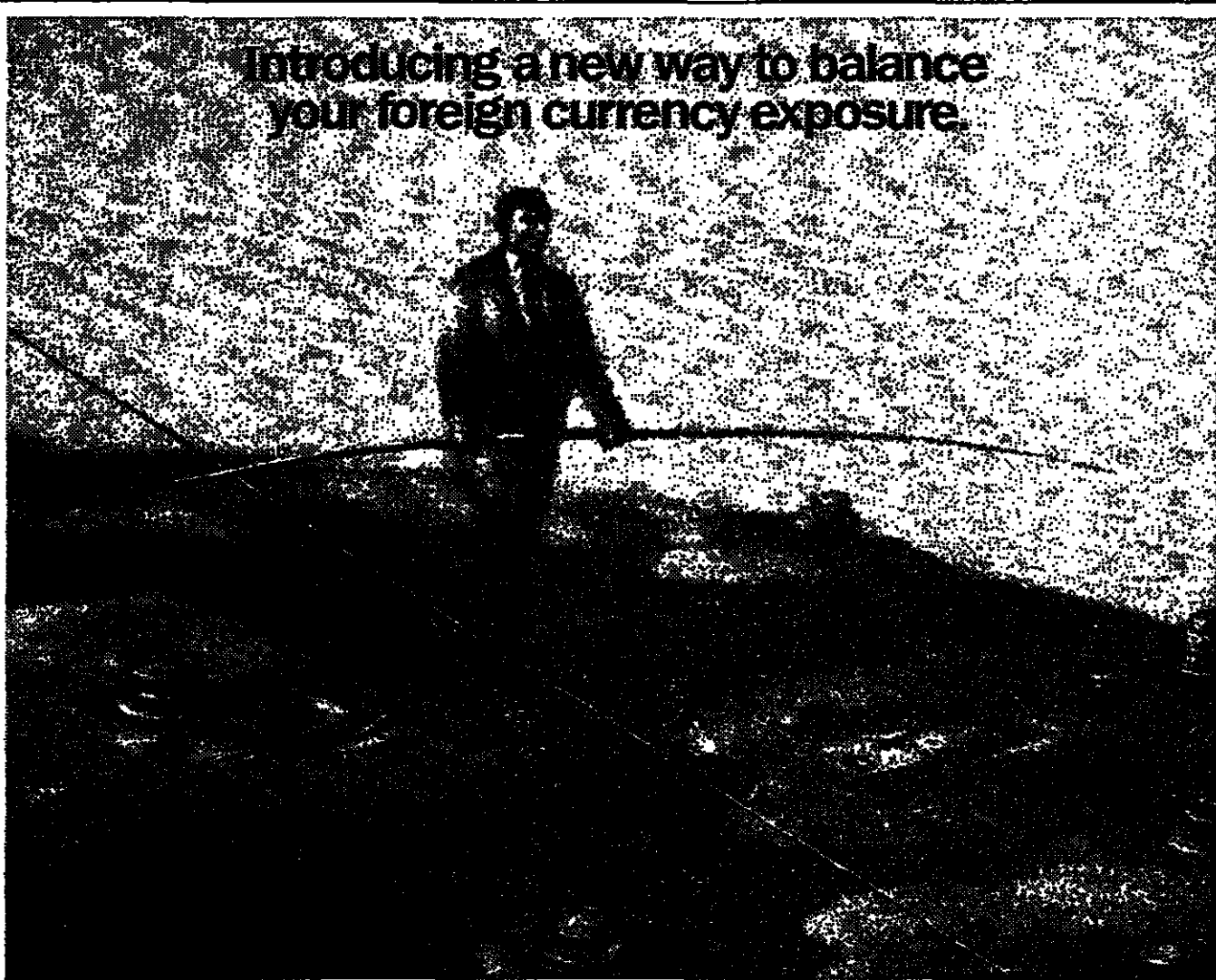
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Unconditionally and irrevocably guaranteed by Ente Nazionale Idrocarburi

In accordance with the terms and conditions of the Notes, the rate of interest for the interest period September 20, 1985 to December 20, 1985 has been fixed at 8 1/4% per annum. Interest payable on December 20, 1985 will be US\$210.12 per Note of US\$10,000.

Agent

Morgan Guaranty Trust Company of New York London Branch



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## UK COMPANY NEWS

## Hogg disposal may need approval

BY JOHN MOORE

Hogg Robinson Group, the international insurance broker, may need shareholders' approval to divest its important Lloyd's underwriting agency, Janson Green.

Mr Albert Wheway, the group chairman, said at yesterday's annual meeting that the board is conscious of its responsibility to secure the best offer on behalf of shareholders "who are aware of the time limit and restrictions imposed by the Lloyd's Act (of Parliament)."

"Your board will keep shareholders adequately informed and may need to seek shareholders' approval to the divestment," he said.

Like all Lloyd's insurance brokers, Hogg Robinson has to sever shareholding links, by July 22, 1987, with companies

managing the affairs of Lloyd's underwriting members in accordance with legislation passed in 1982.

Lloyd's has been forced to accept the requirement by Parliament, which identified potential and actual conflicts of interest in the existing Lloyd's structure. Over half of the 114 underwriting agencies affected have completed divestment arrangements.

But at Hogg Robinson delicate negotiations are underway with the management of the broker group and the management of Janson Green, one of the market's most influential underwriting agencies where the management is attempting a buyout.

Hogg Robinson is under pressure in negotiating a price which

is attractive for its shareholders. Moreover, the broking group only holds 20 per cent of the voting shares of Janson Green although it controls the non-voting shares.

The broking group is also in divestment discussions with its underwriting agency, Gardner Mountain and Capel-Cure Agencies.

At the annual meeting, Mr Wheway was asked whether he had considered including the underwriting members whose affairs Janson Green look after directly in any buy-out arrangement. He replied that the group had "considered a number of schemes" and that it was attempting to balance the interests of shareholders, the management of the agency, and

the underwriting members in the negotiations.

Regarding trading, he said that growth in the broking business which started last year was continuing. The group had made additional senior appointments which "further strengthened the management team in our broking business and we believe that this will lead to an improvement in our overall market share."

"On the other hand the continuing strength of sterling against other currencies will have an impact on our results and it is difficult to forecast the effect of this for the current year," he said.

Despite currency movements, he said "profits for the first few months are ahead on the corresponding period last year."

## BPCC climbs 14% to £11.4m

A 14 per cent profit increase was achieved in the first half of the year by BPCC, a subsidiary of the British Printing & Communication Corporation.

With the taxable result up from £10.02m to £11.43m, Mr Robert Maxwell, the chairman and chief executive, says "we are well on the way to becoming a leading international publishing and communications group."

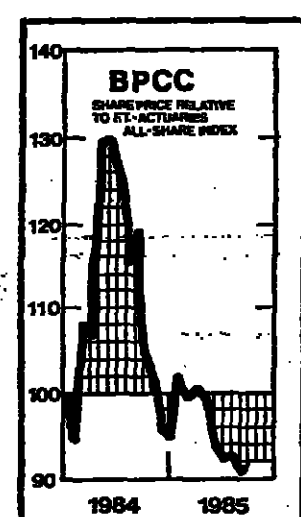
Turnover for the first six months of 1985 advanced from £12.65m to £12.81m, generating an operating profit of £15.35m against £14.64m. The bulk of BPCC's profits are earned in the second half of the year and copies printed through the autumn and Christmas periods.

Mr Maxwell says that good first half results were achieved in the magazine and catalogue division, where "earlier teething problems have been eliminated and we received the expected benefits from our new equipment."

Similarly, the Prepress Corporation, another area of heavy investment in new technology, again "improved its profitability, and can be expected to achieve further substantial progress."

The packaging and labelling operation also showed a significant improvement, he says, but expresses disappointment over delays caused by print unions in the rationalisation of Furnell & Sons. The delays "have caused a very substantial loss of profits in the period."

BPCC, which is a subsidiary of the Pergamon Group, is increasing its interim dividend by 33 per cent to 4p, although earnings



per share fell from 9.7p to 6.5p, reflecting the non-availability of group relief payments from the Pergamon Group which contributed £4m in the first half of 1984.

Mr Maxwell says the reorganisation of the group's plants, which represent 75 per cent of the country's gravure printing capacity, has been completed with a further reduction of 740 jobs.

At least two-thirds of the redundancies will have taken place by the end of this month. "This restructuring successfully completes the original survival plan (outlined four years ago) with the co-operation of all the print trade union," he says.

In addition to the labour and other cost reductions at Oshams-Sun Printers and Edwards, he says that "a substantial investment in pre-press and web-offset printing equipment has been made."

See Lex

## William Baird pushes up halfway profits by 16%

William Baird, clothing manufacturer and industrial insulation contractor, based in Glasgow, increased pre-tax profits by 16.5 per cent to £4.95m in the six months to June 30 against £4.25m last time, with both sectors making progress.

The interim dividend is raised by 0.7p to 7.7p per £1 share and the board intends to recommend a final of not less than last year's 10.5p.

Group turnover was up to £106.65m (£98.25m) and operating profits increased to £5.51m against £4.45m. This included £4.4m (£3.96m) from Baird Textiles, £1.54m (£1.05m) from Baird and Investment income of £571,000 (£446,000).

The increase in the turnover of Baird Textiles, a third of the clothes of which go to Marks and Spencer, reflects improved efficiency and output in manufacturing, says Mr T. D. Parr, chairman.

The strength of the product range was again an advantage, he says, enabling growth to continue in poor weather.

Darheim, which lifted turnover to £31.05m (£27.07m), extended its engineering, says Mr Parr, and work on large nuclear plant contracts remained at a high level.

Historically, he says, a high proportion of Darheim profit has accrued in the second half. The degree of advance in profits over the first half of 1984 reflects a changing pattern between the half-years in 1985 rather than a trend for the whole year, he says.

Pre-tax profits were struck after central administration expenses of £385,000 (£385,000) and interest charges of £1.44m (£1.04m). Tax took £1.22m (£1.25m), giving attributable profits of £2.67m (£2.97m). Earnings per share were 12.5p (£15.8p).

Given the performance of some textile companies the 12 per cent rise in operating profits of Baird's textile business is

acceptable if not quite as good as some outsiders had hoped for. The gloss on the results came from the engineering division, however, with a 47 per cent jump by Darheim. Even allowing for the fact that it was able to use pre-payments to good effect in the money market the rise is impressive. Though shareholders should resist the temptation to extrapolate the interim advance across the year. The business is becoming more diverse and less seasonal. All in all profits could come out around £15m pre-tax, a rise of 12 per cent, which leaves the prospective p/e at just over 7 (assuming a tax charge of 25 per cent). Bearing in mind that £25m of the £71.5m market capitalisation at 58p is represented by cash then the core business is valued at less than five times earnings. The shares are historically relatively cheap but if it goes on for much longer a predator must surely be tempted.

comment

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## COMPANY NEWS IN BRIEF

BTS GROUP, manufacturer and supplier of fast-fit accessories to the motor trade, performed ahead of budget in the early part of the year. Mr Alan Stote, chairman, told the annual meeting.

The expansion of the battery business was particularly gratifying, he said. The company remained confident of a satisfactory profit increase over last year.

FRIEDLAND DOGGART GROUP, manufacturer of semi-conducting equipment, injection and compression moulding and plastic toys, recorded pre-tax profits down to £725,000 (£1.1m) for the 24 weeks to June 16 on external sales of £5.77m (£6.15m). There is no interim dividend (£2.8p) in view of the recommended offer by M&E Electric the formal documents for which was posted yesterday.

WESTPOOL INVESTMENT Trust saw net profit for the year to April 30, 1985 rise from £1.35m to £1.69m on gross income of £3.04m (£2.62m). After tax of £755,000 (£504,000), earnings per share came out at 1.77p (£1.32p) or 1.47p fully diluted (£1.18p). A final payment of 1.17p makes a total for the year of 1.51p (£1.38p).

NORTON OPAX has exchanged contracts to acquire Whitworth Press, publishers of the series of "Country" magazines, from International Thomson Publishing, part of the International Thomson Group. Consideration is to be equal to the tangible assets of the business at September 30, 1985, which are expected to amount to £250,000, plus a payment of £250,000 in respect of goodwill. The purchase will be satisfied as to £200,000 by the issue of 227,719 new ordinary shares in Norton which will be replaced on behalf of the vendor

with investment institutions, and the balance in cash.

SELINCOURT, Stornoway has now acquired or received acceptances for a total of £6,282,942 Selincourt ordinary (93.1 per cent). The ordinary and preference offers remain open for acceptance until further notice.

MERCANTOIL, which supplies services and equipment to the offshore oil industries, has announced pre-tax profits of £290,000 for the six months to end-June 1985, compared with £241,000 for the year to December 1984. Turnover was £5.54m (£5.88m). The group has completed the acquisition of Associated Offshore-Onshore Services Plc.

WINTRUST's shareholders at the AGM were told by Mr George Spence, the chairman, that "I have every expectation that profits for the full year will be at record level."

ABERDEEN AMERICAN Petroleum Company, unquoted exploration company, saw pre-tax profits for the first half of 1985 increase from £407,000 to £566,000. Oil and gas sales rose to £441,000 (£303,000) but an increase in the costs of abortive exploration from £224,000 to £244,000 contributed to higher operating losses of £672,000 (£407,000). That was reduced by higher interest income of £116,000 (£18,000).

MAQUET & SOUTHERN'S sales to date this year were at a level comparable with last year, which included the pre-VAT boom, Mr Tom Duxbury, the chairman, told the annual meeting. The company's markets continued to show no signs of growth, while competitive pressures had resulted in lower margins.

## BANK RETURN

## BANKING DEPARTMENT

	Wednesday September 18 1985	Increase (+) or decrease (-) for week
Capital	14,283,000	2
Public Deposits	2,082,787,810	216,840,568
Bankers Deposits	747,508,760	17,779,845
Reserve and other Accounts	1,471,511,524	51,091,559
	4,385,481,594	264,689,476

ASSETS		
Government Securities	545,777,771	39,470,000
Advances and other Accounts	588,451,493	725,656
Premises Equipment & other Secs.	3,194,534,589	218,075,542
Other	5,564,045	4,000,000
	4,385,481,594	264,689,476

## ISSUE DEPARTMENT

LIABILITIES		
Notes in circulation	12,096,556,543	25,446,956
Notes in Banking Department	3,235,936	4,553,054
	12,100,000,000	30,000,000
ASSETS		
Government Debt	11,015,100	
Other Government Securities	1,604,000,000	227,496,655
Other Securities	10,480,078,405	267,496,655
	12,100,000,000	30,000,000

## TR pays £8m for Cass

BY FRANK KANE

Telephone Rentals, the communications group which claims to be second only to British Telecom in apparatus supply and service, yesterday announced an agreed offer for Cass Green, valuing the company at £7.5m.

Cass announced on August 6 that it was in negotiations with several unspecified other companies which could lead to an offer, and this prompted the group's shares as high as 205p at one stage. However, TR's all-share offer—three of its own ordinary 25p shares for every four of Cass's 10p ordinary—values Cass at 135p per share, exactly the opening price on August 6.

It is understood that other potential bidders were put off by the possibility of difficulties in the MiteL PABX marketing operation, which has incurred sizeable start-up costs. In the end, TR were the only buyers left in the field.

Mr Wilfred Cass, the group deputy chairman whose family holds a total of 68.7 per cent of

the shares and who have recommended the offer, said last night that he was "very comfortable" about the terms, and rejected suggestions that TR would acquire control at a knock-down price. He said, however, that there would not have been a deal if the large Cass shareholding was not pledged for it.

Mr Eric Cass, the chairman and chief executive who holds some 3.38m shares, or 58 per cent of the total, is to resign along with his brother on completion of the deal. This is in line with his stated intention to reduce his commitment to the company and provide for strong management succession.

TR said that the telecommunications activities of itself and Cass were entirely complementary, and the acquisition would provide it with an entry into the health care market, principally in emergency signalling in hospitals, residential homes and sheltered housing, which it considers will be of

"strategic importance" during the next decade.

Both companies also produced yesterday their interim results for the first half of 1985. Cass saw pre-tax profit slightly up from £487,000 to £488,000 in the period to June 30, on turnover down to £4.95m (£5.24m). The company decided to close down all the activities of the leisure division, and this has now ceased trading. Earnings per USM quoted share came to 5p (4.2p), and the dividend is held at 1.35p.

At TR, profits rose from £5.65m to £7.13m in the same period on turnover of £34.35m (£35.44m). Mr Gus Moore, group managing director, said that the rather disappointing result was due primarily to the overseas subsidiaries, especially in the Irish Republic and Australia. Overseas profits were down 25 per cent in sterling terms.

The interim dividend was raised from 2.25p to 2.5p on earnings down from 6.51p to 6.1p, and the company intends to recommend a final of 4.5p (4p).

## Jebsons losses at £8.8m

Jebsons Drilling, USM quoted supplier of offshore drilling units, incurred higher pre-tax losses of £8.8m in the first half of 1985, against £3.9m last time. Deficit per 25p share increased from 20.7p to 32.2p.

Turnover for the six months was £19.3m, against £17m in 1984, which included a lump sum payment of £2.3m by Petro-Canada. This was in respect of the early termination of the contract for the drilling ship Factorie 1 which was spread over the cancelled period of that contract—January 1 1984, to October 31 1984.

Although rig utilisation in the North Sea was in excess of 90 per cent for most of the first half, rates failed to increase due to the prevalence of short-term contracts coupled with a surplus of drilling rigs.

The company's semi-submersibles achieved a 94 per cent utilisation rate in the period and Factorie 1 was fully employed except for a one month period for a scheduled dry docking.

Giving an overall utilisation of 80 per cent as at mid-September, the company's three semi-submersible rigs are fully employed; Aladdin under its contract to December 1986 with BP and Shell, and the other two, BP and Shell, under contract to the North Sea. Factorie 1, which recently completed a job for Shell Tundex in Malta, mobilising for another short-term programme for the company expected to commence on or before September 28 1985.

In early June, a new loan arrangement was agreed in principle with the banks. It recognises the current depressed state of the offshore drilling market and significantly reduces near-term debt service requirements.

The company says its cash position is healthy and it can therefore continue to operate from a secure financial base. Gross losses were £2.7m (£0.6m). Pre-tax results were struck after ad valorem expenses of £1.5m (£1.5m), exchange losses £1m (£0.7m) gains and net interest charges of £3.2m (£2.2m). Tax credits were £2.2m (£2m) and minorities accounted for £1.5m (£1.3m).

## Aurora share plan

Aurora, the Manchester-based engineering group, has published details of the proposed consolidation of its two share classes.

The consolidation is intended to correct the anomalous current situation whereby 97 per cent of the group's total equity is held in the form of preferred ordinary shares.

The scheme, which is to be put to an extraordinary meeting on October 9, involves the conversion of the 9 per cent preferred ordinary 10p stock into ordinary 10p shares.

If approved, the company intends to pay a net interim dividend of 0.5p next month and a final dividend of 0.45p next May. It also intends to adopt current "progressive" dividend policy.

On these forecasts, the aggregate dividend receivable by a preferred ordinary holder for the current year would be at least 1.2p.

## BASE LENDING RATES

ABN Bank	11 1/2%	Heritable Bank	11 1/2%
Allied Bank	11 1/2%	Heritable Gen. Trust	11 1/2%
Allied Irish Bank	11 1/2%	John Samuel	11 1/2%
American Express Bk.	11 1/2%	C. Hoare & Co.	11 1/2%
Henry Aschbacher	11 1/2%	Jefferies & Sharnett	11 1/2%
Amro Bank	11 1/2%	Johnson Mathew Bkrs.	11 1/2%
Associates Cap. Corp.	12%	Knowles & Co. Ltd.	12%
Banco de Bilbao	11 1/2%	Lloyds Bank	11 1/2%
Bank of America	11 1/2%	Edward M. Jones & Co.	12 1/2%
Bank of Canada	11 1/2%	Meghraj & Sons Ltd.	11 1/2%
Bank of India	11 1/2%	Midland Bank	11 1/2%
Bank of Scotland	11 1/2%	Morgan Grenfell	11 1/2%
Bank of Spain	11 1/2%	Mount Credit Corp. Ltd.	11 1/2%
Bank of Siam	11 1/2%	National Bk. of Kuwait	11 1/2%
Bank of the South	11 1/2%	National Bk. of London	11 1/2%
Barclays Bank	11 1/2%	National Westminster	11 1/2%
Banque Paribas Ltd.	12 1/2%	Northern Bank Ltd.	12%
Banque de Paris	11 1/2%	Norwich City Trust	11 1/2%
Brit. Bank of Ind. East	11 1/2%	People's Trust	12 1/2%
Brown Shipley	11 1/2%	PK Finance Int'l (UK)	12%
CL Bank Nederland	11 1/2%	Provincial Trust Ltd.	12 1/2%
Canada Permanent	11 1/2%	R. Raphael & Sons	11 1/2%
Cayser Ltd.	11 1/2%	Roxburgh Guarantee	12%
Cedar Holdings	12%	Royal Bank of Scotland	11 1/2%
Charterhouse Japhet	11 1/2%	Royal Trust Co. Canada	12%
Choulatons	11 1/2%	J. Henry Schroder Wagg	11 1/2%
Citibank N.A.	11 1/2%	Standard Chartered	11 1/2%
Citibank Savings	12 1/2%	Tatler	11 1/2%
City Merchants Bank	11 1/2%	United Bank of Kuwait	11 1/2%
Clydesdale Bank	11 1/2%	United Bank of London	11 1/2%
C. E. Coates & Co. Ltd.	12%	Westpac Banking Corp.	11 1/2%
Comm. Bk. N. East	11 1/2%	Whiteway Ltd.	12%
Consolidated Credits	11 1/2%	Williams & Glyn's	11 1/2%
Continental Trust Ltd.	11 1/2%	Yorkshire Bank	11 1/2%
Co-operative Bank	11 1/2%	Members of the Accepting House	
The Cyprus Popular Bk.	11 1/2%	Commas	
Duncan Lawrie	11 1/2%	6.50% - 9.00% - 1 month	
E. T. Trust	12%	6.50% - 9.00% - 3 months	
Exeter Trust Ltd.	12%	6.50% - 9.00% - 6 months	
Financial & Gen. Sec.	11 1/2%	6.50% - 9.00% - 12 months	
First Nat. Fin. Corp.	13%	Call deposits £1,000 and over	
First Nat. Sec. Ltd.	13%	6% - 21-day deposits over £1,000	
Robert Fleming & Co.	11 1/2%	6.25%	
Robert Fraser & Pzns.	12 1/2%	Mortgage base rate	
Grindlays Bank	11 1/2%	See Provincial Trust Ltd.	
Guinness Mahon	11 1/2%	Demand deposits 6%	

## Pargesa Holding SA GENEVA

## Notice is hereby given to shareholders of an Ordinary Shareholders' Meeting

to be held on Tuesday October 1, 1985 at 11.30 A.M. at the Head Office of BANQUE PARIBAS (SUISSE) S.A. 2 Place de Hollande, Geneva (Switzerland)

## AGENDA:

1. Report of the Board of Directors, presentation of the Financial Statements for the fiscal year ended June 30, 1985, and the Auditor's Report.
2. Discussion, approval of said Reports, and proposals to allocate the net profit.
3. Release and discharge of the Board of Directors.
4. Resignations from and appointments to the Board of Directors.
5. Appointment of the Auditor.
6. Increases of capital.
  - a) Resolution to increase the capital from SF 787,500,000 to SF 792,000,000 by issue at par of 45,000 new registered shares of SF 100 each and resolution of the registered shareholders to renounce to exercise their subscription rights.
  - b) Confirmation of the subscription for the shares and payment in full to the Company of the proceeds of the capital increase.
  - c) Resolution to increase the capital from SF 792,000,000 to SF 891,000,000 by issue at par of 90,000 new registered shares of SF 100 each and by issue at par of 90,000 new bearer shares of SF 1,000 each, reserved to the present shareholders, in the proportion of one new share for each eight shares held.
  - d) Confirmation of the subscription for the shares and payment in full to the Company of the proceeds of the capital increase.
7. Amendment of articles 5, 23, 33 and 34 of the statutes.

Shareholders may obtain entry cards to the Shareholders' Meeting at the BANQUE PARIBAS (SUISSE) S.A., UNION DE BANQUES SUISSES, SOCIETE DE BANQUE SUISSE and CREDIT SUISSE, from September 20 until 12 noon on September 30, 1985, depositing their shares or a receipt for such deposit with another bank.

The Annual Report, including the income statement, the balance sheet, the Auditor's Report, the proposals by the Board of Directors regarding the allocation of the fiscal year's net profit as well as the proposed amendments to the statutes, are available to the shareholders from September 20, 1985, at the Head Office and the subsidiaries of the aforementioned banks.

Geneva, September 18, 1985

For the Board of Directors

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## Financial Times

## URBAN RENEWAL SURVEY

Tuesday  
October 8th  
1985

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## FINANCIAL TIMES CLWYD SURVEY

FRIDAY  
OCTOBER 11, 1985

For further details contact:  
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## JUST RUBBER COVERED ROLLERS

## JUST RUBBER plc

(Incorporated in England under the Companies Acts 1948 to 1967 and re-registered under the Companies Act 1985) Number 969967

Placing by

Quilter Goodson Company Limited  
of £1,875,000 Ordinary Shares of 10p each at 62p per share

Authorised

£900,000

Share Capital

In ordinary Shares of 10p each

Issued and to be

issued fully paid

£750,000

Just Rubber specialises in offering a comprehensive and speedy rubber covered roller service to a wide range of industrial users. The Company covers, repairs, and re-covers customers' rollers in a variety of in-house produced rubbers and manufactures complete rubber covered rollers, including the core, for supply both to the user of the roller and to machine manufacturers.

Application has been made to the Council of the Stock Exchange for the grant of permission for the whole of the issued and to be issued share capital of Just Rubber plc to be dealt







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## COMMODITIES AND AGRICULTURE

## EEC fights back in grain sales war

BY IVO DAWNAY IN BRUSSELS

THE EEC has acted swiftly to fight off further cut-price U.S. grain sales to North Africa or the Middle East by raising sharply the minimum guaranteed export subsidies available to traders.

The move follows the U.S. sale of 500,000 tonnes of wheat to Egypt under its so-called BICERPS export bonus scheme and comes amid rumours of another imminent deal with Algeria.

By lifting the so-called dross ceiling—the subsidy permanently on offer for export sales—from Ecu 41 to Ecu 55 (\$42) a tonne, the European Commission is attempting to match the prices for soft red winter varieties available from the Americans.

The failure of an Algerian sale to materialise and the clear escalation of the subsidy-war

depressed prices yesterday pushing Chicago rates down marginally to \$94 a tonne and Rotterdam's to \$182.

As the current EEC intervention rate stands at around Ecu 179.4, the Ecu 55-a-tonne subsidy is aimed at keeping European producers competitive in traditional North African markets. But the trade now fears that the size of the U.S. sale to Egypt will all but rule out further substantial orders in that particular market for the time being.

EEC producers and traders are alarmed that heavy stocks of the price squeeze may encourage buyers to stay out of the market in anticipation of further falls. The Soviet Union, for example, still has 1.1m tonnes remaining out of the 4m tonnes it agreed to buy from the U.S. this year.

Other grain exporting

nations are also said to be feeling the pressure. A U.S. offer to the Yemen, also under the BICERPS programme, has been viewed as unwarranted aggression in a market usually reserved for the Australians.

Since July, there have been complaints from the trade that insufficient subsidy-support from the Commission is losing the EEC its normal rate of sales. Certainly compared to the early success of last year, these are down.

At the end of August, only 1m tonnes of wheat were committed against 4m at the same time last year. Though sales of 500,000 tonnes of four were an improvement, a similar quantity of barley compares poorly with 4m tonnes last year. These are now said to be picking up.

Overall, however, the outlook is looking as bleak for sellers as it is cheery for buyers. At

## Preussag falls into line with zinc price cut

By Our Commodities Staff

PREUSSAG of West Germany yesterday belatedly followed Metallgesellschaft's lead in dropping its zinc price by \$50 to \$780 a tonne.

The move had been widely expected and had little effect on prices on the London Metal Exchange where three-month, high-grade metal closed down \$5.50 at \$317.50 a tonne.

Other major producers supplying the European market, notably Australian and Canadian groups, who have yet to drop their European prices are now expected to follow suit.

Nevertheless, the fact that the current round of price cuts has so far taken three weeks and is still complete highlights the strain which falling zinc market prices have placed on the zinc producers' informal agreement to move together in setting the European producer price. In the past the producing companies have usually taken Metallgesellschaft's lead and changed prices within days of each other.

Output cuts have also so far failed to raise the price of zinc which is used extensively in making galvanised iron sheet. Yesterday the Japanese smelters became the latest to announce production cuts. They intend to reduce output in the six months to March 1986 to 5 per cent below that of the preceding half-year.

The Japanese blamed low prices and an expected drop in exports, mainly of galvanised iron sheet.

The sheet accounts for some 40 per cent of Japanese zinc use and about 40 per cent of the sheet is exported.

They said the smelters operated at an estimated 74 to 75 per cent of their combined 1m tonnes annual production capacity in the six months ending September 30 this year.

An official with one major zinc smelter said domestic zinc prices are now lower than several years' production costs but did not name the companies concerned.

## Producer move sends nickel to 1½ year low

BY STEFAN WAGSTYL

NICKEL PRICES on the London Metal Exchange dropped sharply yesterday on reports that some nickel producing companies had stopped buying in the market.

The price of nickel fell \$180 on Wednesday's unofficial close of \$3,400 a tonne before recovering later to finish at an unofficial closing price of \$3,225.50 a tonne, the lowest level for 18 months.

Traders said speculators holding metal sold heavily to cut their losses while others pushed prices down further by entering contracts to sell at the new low level. "There was a bit of a panic," said one.

Some traders blamed the fall on reports that nickel producers, primarily the Canadian company Falconbridge, had stopped buying metal. Falconbridge denied that it had shifted its position in the market in recent days. However, it said that it had done market since the end of June.

"You could say that our presence has been sorely missed," it said.

The LME nickel market was

very thin, so the effects of buying and selling on prices were magnified "in the extreme." LME stocks were only a small fraction of the world annual consumption of over 500,000 tonnes, said Falconbridge.

Nickel prices have been weak for most of this week after the LME announced on Monday that its stocks of the metal had risen to 240,000 tonnes, when a fall had been widely expected.

Yesterday's price drop took nickel below the psychologically-important level of \$2 a pound. Traders said the timing could be significant since major producers and consumers are currently negotiating contracts for supplies for the last quarter of 1985.

Meanwhile, nickel producers—who have struggled to improve profitability in the past two years, often after bearing heavy losses in the early 1980s—continue to drive to cut costs. This week, Canada Inc., the world's largest nickel group, announced plans for 1.7% voluntary redundancies at its Sudbury mines.

## Way clear for EEC beef deal with Soviets

By Ivo Dawnay

MARKET MANAGERS at the European Commission yesterday authorised a 20 per cent price cut for special sales of beef for export to allow a substantial contract with the Soviet Union to go ahead.

The agreement is understood to have been tailored for Jean Baptiste Dumeng's Inter-Agra company to complete a 175,000 tonne deal with Moscow.

The price for the meat—mainly from old stock long in Community intervention stores—will be reduced by about a fifth from the Ecu 1,400 a tonne floor currently established.

Technically, the option to buy beef at this rate is open to all buyers. But there are doubts as to how many other contracts might be landed.

The new sale terms were presented as a unique opportunity by Commission officials last night. But there are doubts as to how many other contracts might be landed.

## Euro-MPs reject chocolate scheme

By Our Commodities Editor

EFFORTS TO liberalise trade in chocolate in the EEC suffered a setback yesterday, when a European Parliament committee rejected a proposal from the European Commission for new chocolate standards which would permit manufacturers to use less cocoa in their products than at present.

The Parliament's environment and consumer protection committee adopted, by a substantial margin, a report from a French deputy arguing that the Commission's plan would lower the quality of chocolate produced in the Community.

The outcome of yesterday's debate was being closely watched by chocolate manufacturers, particularly in Britain, and by cocoa producing countries, which fear that the Commission proposal would sharply reduce the amount of cocoa consumed in Europe.

## Hides sales suspended

BY ANDREW GOWERS

BRITAIN'S £100m trade in ox and cow hides is likely to be plunged into confusion next month, following a decision by England's three selling centres to suspend their fortnightly public auctions.

Representatives of the auction centres, Leeds, Manchester and Birmingham, met unanimously at a meeting in Sheffield last week to suspend auctions for the time being from October 1, as a result of diminishing use of them by the trade, and of their failure to agree on establishing a single national market.

Ten years ago, 75 per cent of hides sold in England are

estimated to have gone through public auction. That figure has now declined to around 25 per cent, according to Mr R. Wood, a Sheffield hide merchant and chairman of the Midlands Area Sales Association. "That is getting to be a ridiculous situation," he said yesterday.

Instead of selling through public auctions, many buyers and sellers are now fixing deals by private treaty, with prices apparently based on those quoted at the auctions. In addition, the three centres have been unable to agree—either between themselves or with a sales background—on a single auction centre to reflect the contraction in business.

## Making a living in a 'dead' market

FOR THE past couple of years, financial contracts have increasingly looked like the belle of the U.S. futures industry ball, with agricultural markets forced into the role of neglected wallflower.

But despite the shift, there are still a few brokerage firms around to prove that all that glitters is not necessarily silver.

Blunt, Ellis and Lowi (BEL), a regional securities, corporate finance and futures brokerage headquartered in Milwaukee with 73 offices spread throughout the Mid-West, is one such company. It is an anomaly in the business, nearly all of its business is done in agricultural commodities, and it is profitable.

This is in marked contrast to a series of other firms which, in search of greener pastures, have plunged headlong into the financial markets, and thence into oblivion. BEL believes that such fast-money fads are not conducive to the construction of a solid long-term business.

Now a subsidiary of Kemper Financial Services, the New York-based diversified conglomerate, BEL, was founded in 1928, in another era when the spectre of depressed farm income was already stalking the fields of U.S. agriculture. Now it boasts sales ranging from \$50m to \$75m a year.

The profit potential for brokerage serving the agricultural futures markets was considered virtually boundless during the inflationary 1970s. Today few brokerages are interested in catering to the depressed agricultural sector, believing that these markets hold no promise for future growth. However, according to Mr Peter Pfeffer, BEL's vice president for commodities, profitability has merely shrunk within more "reasonable" limits. "What you have to remember is that most of that

Continuing his series on the U.S. brokerage industry our Chicago correspondent reports on a firm which did not jump on the financial futures bandwagon



the financials have increased in volatility and popularity, but this doesn't mean that the agricultural should be cashed in. There is a market share out there, and it wouldn't be wise to abandon it," he says.

In contrast to the now moribund Commodity Services and DLJ Futures, BEL did not jump ship when the immediate market winds shifted. What it did instead was allocate more resources towards financials than it had previously while maintaining its significant market commitment to grains. Furthermore, the firm makes sure that its personnel are capable of handling the changed markets. This philosophy is

reflected in BEL's training programme. Each broker candidate must endure an intensive 13-week training course covering all aspects of futures brokerage. Survival brings a six to 12 month probationary period on the field. The training costs average \$25,000 per candidate.

The typical candidate is about 30 years of age or over, has a history of economic success, a sales background, and a proven record of experience and knowledge in the chosen futures market.

Mr Pfeffer underlines the importance of each qualification. "Those in their early twenties, by and large, don't yet have the perspective to understand that dessert comes last, and that the real business is until very recently was getting a college degree, so the experience isn't there. Of course, there are exceptions."

The criteria "sales background" and "economic success" can mean different things, says Mr Pfeffer. "Sales experience doesn't mean an extensive record of fast-tracking, pushy customer conquests. What we look for is a pattern of long term customer satisfaction and confidence. Also, economic

success means the ability to successfully manage one's finances, whatever the amount."

Unlike Refco, Drexel, DLJ and others that pay high salaries to attract talent from competitors, or to acquire the firms themselves, BEL prefers to develop its own capabilities. "It comes down to the three C's—capital, commitment and consistency." Mr Pfeffer says. "We have a solid core of professional, long service staff and a philosophy of providing continued service to our traditional customers. Eighty of our 300 brokers do most of the business for the company."

BEL's management says the problem with today's firms and the individuals who compose them is that they show more interest in maintaining ever-increasing quarterly earnings or furthering immediate personal ambitions than in warranted. Instead, BEL fosters a corporate environment which emphasises team work, stresses long-term objectives and places the welfare of the firm ahead of the star player. The result, it claims, is a loyal, skilled and knowledgeable workforce. "In the shorter run, the latter may not be as materially rewarding, but in the long haul it pays off for all concerned," said one executive.

The corporate record seems to bear out these beliefs. Since the commodity market was formed in 1973 only six of its support staff have departed. All of the brokers and specialists hired at that time remain. Financially, BEL's gross operating income and total revenue are up 29.2 per cent and 32.5 per cent respectively from the same period last year, apparently solid growth for a firm maintaining a commitment to what others consider a dead market.

Previous articles in this series appeared on August 14, August 15, and September 11.

## LONDON MARKETS

COFFEE FUTURES values yesterday resumed the decline which they started on Wednesday afternoon, ending the recent rally. The November position, which at one stage on Wednesday reached \$1,740 a tonne, ended the day \$10.50 down at \$1,729.50 a tonne, reflecting a firmer tone in sterling and the continued absence of significant developments from the International Coffee Organisation in London. The talks on export quotas for the 1985-86 coffee year, which will continue next week, paused yesterday so that progress so far could be assessed. The cocoa futures market was also easier, in line with the overnight tone in New York, but the decline was contained, dealers said, LME prices supplied by Amalgamated Metal Trading.

## BASE METALS

## ALUMINIUM

Unofficial + or -  
Official closing (am): Cash 225.5 (1,012.5-7), three months 1,031.5-2 (1,025.5-7), settlement 1,028 (1,017).  
Final cash close: 226.5.  
Turnover: 32,576 tonnes.

## COPPER

Unofficial + or -  
Official closing (am): Cash 89.2 (886.8), three months 1,015.4 (1,021.3), settlement 892 (888).  
Final cash close: 892.5.  
Turnover: 65,000 cents per pound.

## LEAD

Unofficial + or -  
Official closing (am): Cash 228.5 (226.5), three months 228.5-7 (230.5-7), settlement 228.5 (228.5).  
Final cash close: 228.5.  
Turnover: 15,000 tonnes. U.S. spot: 18.5/20 cents per pound.

## NICKEL

Unofficial + or -  
Official closing (am): Cash 8,170.2 (8,171.2), three months 8,170.2 (8,171.2), settlement 8,170.2 (8,171.2).  
Final cash close: 8,170.2.  
Turnover: 1,200 tonnes. Straits tin: 118.56 (118.74).

## ZINC

Unofficial + or -  
Official closing (am): Cash 815.7 (822.5), three months 815.7 (822.5), settlement 815.7 (822.5).  
Final cash close: 815.7.  
Turnover: 8,000 tonnes. U.S. Prime Western: 41.4/47.5 cents per pound.

## GOLD

Gold sales \$14 an ounce from Wednesday's close in the London bullion market yesterday to finish at \$319.37. The metal opened at \$319.37 and traded between a high of \$317.37 and a low of \$319.37. Trading volume was quite light and comprised mainly position squaring ahead of today's 5.5m share GNP cash estimates.

## GOLD BULLION (fine ounce) Sept 19

Close \$316.5-317 (317.37/317.37).  
LME Sept 19: \$316.5-317 (317.37/317.37).  
Mint's Sept 19: \$316.5-317 (317.37/317.37).  
Airtel's Sept 19: \$316.5-317 (317.37/317.37).

## GOLD AND PLATINUM COINS

Krugger \$231.53/1 (232.9/232.9).  
Krugger \$189.4/154 (189.4/189.4).  
Krugger \$231.53/1 (232.9/232.9).  
Krugger \$189.4/154 (189.4/189.4).  
Krugger \$231.53/1 (232.9/232.9).  
Krugger \$189.4/154 (189.4/189.4).

## SILVER

Silver was fixed 3.25p an ounce higher for spot delivery in the London bullion market yesterday at 444.25p. U.S. cash equivalents of the high level were spot \$20.25, up 0.25c from 20.00c, up 0.25c from 19.75c, up 0.25c from 19.50c, up 0.25c from 19.25c, up 0.25c from 19.00c, up 0.25c from 18.75c, up 0.25c from 18.50c, up 0.25c from 18.25c, up 0.25c from 18.00c, up 0.25c from 17.75c, up 0.25c from 17.50c, up 0.25c from 17.25c, up 0.25c from 17.00c, up 0.25c from 16.75c, up 0.25c from 16.50c, up 0.25c from 16.25c, up 0.25c from 16.00c, up 0.25c from 15.75c, up 0.25c from 15.50c, up 0.25c from 15.25c, up 0.25c from 15.00c, up 0.25c from 14.75c, up 0.25c from 14.50c, up 0.25c from 14.25c, up 0.25c from 14.00c, up 0.25c from 13.75c, up 0.25c from 13.50c, up 0.25c from 13.25c, up 0.25c from 13.00c, up 0.25c from 12.75c, up 0.25c from 12.50c, up 0.25c from 12.25c, up 0.25c from 12.00c, up 0.25c from 11.75c, up 0.25c from 11.50c, up 0.25c from 11.25c, up 0.25c from 11.00c, up 0.25c from 10.75c, up 0.25c from 10.50c, up 0.25c from 10.25c, up 0.25c from 10.00c, up 0.25c from 9.75c, up 0.25c from 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## CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar stalls ahead of GNP

The dollar was confined to a narrow trading range yesterday in the absence of any incentive to take out fresh positions ahead of today's GNP figures. The U.S. third quarter GNP flash estimate is expected to show a rise of between 3 per cent and 3.5 per cent and has become such a focal point that other factors assumed a secondary level of importance. Economic statistics released included personal income, which was much in line with expectations and consumer spending which was a little below market forecasts. The latter may have accounted to some extent for the dollar's weaker trend in the afternoon. Early trading saw the U.S. unit retreat from opening levels as selling developed in London. The trend was reversed as U.S. centres came in as buyers before slipping away once more. The dollar closed at DM 2.9010 down from a high of DM 2.9240 and DM 2.9030. It was also weaker against the Swiss franc at Sfr 2.3830 from Sfr 2.3880 and £242.00 compared with £242.10. It was lower against the

French franc at FF 8.8450 from FF 8.86. On Bank of England figures, the dollar's exchange rate index was 141.1 from 140.6. **STERLING** — Trading range 1.2375 to 1.2385. August average 1.2375. Exchange rate index 81.1 unchanged from Wednesday but up from a morning low of 80.7. The six months ago figure was 74.6. Sterling remained on the sidelines but recovered from the day's lows as the dollar retreated. It also showed further gains.

## EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	% change from 1984	% change from 1983	% change from 1982
Belgian Franc	44.0200	+0.38	+0.38	+1.5428
Dutch Guilder	5.3606	-0.74	-0.74	+1.4921
French Franc	6.5596	-0.74	-0.74	+1.4921
Italian Lira	1.3600	-0.74	-0.74	+1.4921
Spanish Ptas	166.6383	-0.74	-0.74	+1.4921
Portuguese Escudo	200.4824	-0.74	-0.74	+1.4921
Irish Punt	7.8756	-0.74	-0.74	+1.4921
Swedish Krona	4.6633	-0.74	-0.74	+1.4921
Denmark Krone	4.6633	-0.74	-0.74	+1.4921
Finland Markka	5.9457	-0.74	-0.74	+1.4921
Yugoslav Dinar	23.6370	-0.74	-0.74	+1.4921
Czech Koruna	166.6383	-0.74	-0.74	+1.4921
Slovak Koruna	166.6383	-0.74	-0.74	+1.4921
Hungarian Forint	200.4824	-0.74	-0.74	+1.4921
Romanian Lei	166.6383	-0.74	-0.74	+1.4921
Bulgarian Lev	166.6383	-0.74	-0.74	+1.4921
Greek Drachma	200.4824	-0.74	-0.74	+1.4921
Turkish Lira	166.6383	-0.74	-0.74	+1.4921
Israeli Sheqel	166.6383	-0.74	-0.74	+1.4921
Japanese Yen	166.6383	-0.74	-0.74	+1.4921

Changes are for Euro, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

## POUND SPOT—FORWARD AGAINST POUND

Sept 19	Day's spread	Close	One month	% Three months
U.S.	1.2325-1.2440	1.2400-1.2410	0.38-0.38c pm	3.26
Canada	1.2325-1.2400	1.2387-1.2471	0.44-0.44c pm	2.57
Norway	1.2325-1.2400	1.2325-1.2400	0.44-0.44c pm	1.04
Belgium	78.10-78.15	78.50-78.60	22-15c	5.83
Denmark	14.02-14.11	14.10-14.11	24-20c pm	2.76
Finland	2.28-2.31	2.28-2.294	0.50-0.50c pm	1.04
W. Ger.	1.237-1.243	1.238-1.2393	2-2-1/2c pm	7.14
Portugal	2.28-2.31	2.22-2.25	85-80c	-12.21
Spain	2.28-2.31	2.22-2.25	85-80c	-12.21
Italy	2.297-2.317	2.293-2.310	1 lire pm 4-1/2	-1.15
France	1.2325-1.2400	1.2313-1.2416	1-1/2c	-0.85
Netherlands	1.2325-1.2400	1.2325-1.2400	1-1/2c	-0.85
Sweden	11.25-11.31	11.25-11.43	3-4-0c 4-1/2	-4.20
Switzerland	1.2325-1.2400	1.2325-1.2400	1.27-1.28y pm	-4.02
Austria	1.2325-1.2400	1.2325-1.2400	1.27-1.28y pm	-4.02
Switz.	3.13-3.20	3.13-3.20	1-1-1/2c pm	6.81

\*Belgian rate is for convertible francs, financial franc 78.20-79.00.







**"Recent Issues" and "Rights" Page 40.**  
**(International Edition Page 40)**

This service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom for a fee of £800 per annum for each security.



# LONDON STOCK EXCHANGE

## MARKET REPORT

### Equities regain composure after four-day decline

#### British Telecom's figures please

#### Account Dealing Dates

\*First Declared Last Account  
Dealings Date  
Sept 2 Sept 13 Sept 22  
Sept 16 Sept 26 Sept 27 Oct 7  
Sept 30 Oct 10 Oct 11 Oct 21

London equity markets regained composure yesterday having previously drifted nervously lower for four consecutive trading sessions on crude oil price worries. Confidence was restored by the resilient performance overnight on Wall Street and British Telecom's better-than-expected first-quarter profits.

The volume of overall business was nevertheless still moderate but, with buyers in the ascendancy throughout the day, widespread gains were recorded. Stock in various blue chip industries was very often in short supply after the institutions' brief foray on Wednesday and this resulted in some exaggerated price movements.

Oil shares took the previous day's technical improvement a stage further with sentiment receiving a boost by reports that Saudi Arabian oil production, which jumped to more than 2m barrels per day earlier this month, has since fallen to around 2m barrels per day. Properties were popular following publicity given to stockholders Phillips and Drew's review of the sector. Elsewhere, takeover speculation revived with Argyl Group a prominent feature behind press suggestions that Distillers may launch a bid of 400p per share.

Allied Lyons, meanwhile, fell initially on fears that the planned Australian tax changes would deter a bid from Elders but later recovered to close well above the day's lowest level.

The gradual improvement in sentiment was amply demonstrated by the performance of the FT Ordinary Index which extended an initial 3.5 gain at the 10.00 am calculation to one of 7.0 to 1,007.8 at the close.

The paucity of business transacted in conventional Government securities was reflected in closing price lists which showed scant alteration from overnight levels. Despite a takeover performance of sterling on foreign exchange markets, buyers were reluctant to commit funds ahead of today's important economic data from the U.S. - the "ash" GNP third-quarter estimate.

Index-linked issues, however, did show to advantage on consideration of current inflationary trends and gains here ranged

Improvement of 5 to a 1985 peak of 27.2p. Hambro, up 20 on Wednesday after speculative buying, reacted from an initial firm level of 177p to close a net 5 easier on balance at 165p in sympathy.

Composites made the running in Insurances. Royals led the way with a rise of 17 to 325p, while improvements of 9 and 10 respectively were seen in GRE, at 682p, and Sun Alliance, at 455p. Elsewhere, Legal and General improved a few pence more to 675p after comment on the interim results.

Allied Lyons, dull initially amid thoughts that changes in the Australian taxation structure could inhibit Elders' intended consortium takeover approach, rallied from the day's low of 165p to finish only 4 off on balance at 273p.

The Building sector presented a generally firm appearance. Blue Circle met with renewed support at 523p, up 7 while Rugby Portland Cement, half-time due on September 30, gained a penny to 123p. Barratt Developments, a firm market on Wednesday following a broker's recommendation, added a couple of pence more to 102p; the annual results are due next Tuesday.

Taylor Woodrow firmed 5 to a year's high of 470p, but RMC again lacked support and shed 6 to 354p. Elsewhere, Mag-shed Beick put on to 284p following speculative buying in a restricted market, while Countrywide continued firmly at 305p, up 6. F. J. C. Lilley was unsettled by news that its jointly-owned company Baxter Fell International had run into trouble with its £130m Algerian contract and dipped to 60p prior to closing 3 cheaper on balance at 63p.

ICI fluctuated narrowly prior to closing a shade dearer at 650p, while Laporte closed 3 firmer at 315p following the satisfactory interim results and confident statement. Among other Chemicals, Leigh Interests put on 6 to 90p following a broker's circular.

Leading retailers continued to trade in subdued fashion and only Burton, 5 dearer at 508p, made any appreciable headway. Woolworth, which revealed interim results on Wednesday, dipped 15 to 455p as short-term operators unwound speculative positions. In contrast, secondary Stores returned to the limelight and provided a host of note-worthy features. Over Overseas, 40 to 435p as takeover chatter revived; rumours were circulating that Claydon Properties had sold its strategic stake in the company. Buyers also returned for Indiewear retail chain Martin Ford which advanced 7 to a new peak of 54p, and for J. Heyworth, another 7 to the good at 285p.

Clearers rally  
Clearing banks rallied in sympathy with the general trend. NatWest moved up 6 to 635p and Lloyds recovered 5 at 408p. Elsewhere, Royal Bank of Scotland encountered revived speculative support and closed 6 dearer at 260p, while Prudential continued to reflect takeover hopes with a fresh

FINANCIAL TIMES STOCK INDICES									
	Sept 19	Sept 18	Sept 17	Sept 16	Sept 15	Sept 14	Sept 13	Sept 12	Year ago
Government Secs	83.19	83.56	83.56	83.56	83.56	83.56	83.56	83.56	80.15
Fixed Interest	88.56	88.56	88.56	88.56	88.56	88.56	88.56	88.56	85.29
Ordinary	1007.8	1000.8	1002.7	1007.7	1011.8	1014.0	1014.0	1014.0	868.2
Gold Mines	306.5	316.4	316.4	317.4	317.4	317.4	317.4	317.4	288.1
Ord. Div. Yield	4.78	4.75	4.74	4.74	4.71	4.69	4.69	4.69	4.80
Earnings, Yld. Ratio	11.57	11.69	11.63	11.58	11.54	11.52	11.44	11.44	11.44
P/E Ratio (med)	10.70	10.58	10.58	10.70	10.70	10.70	10.70	10.70	10.90
Total Dividend (25p)	20.78	20.78	20.78	20.78	20.78	20.78	20.78	20.78	19.51
Equity turnover	371.34	316.57	287.28	330.58	307.48	308.34	308.34	308.34	308.34
Equity bargains	17,037	17,037	17,037	17,037	17,037	17,037	17,037	17,037	17,037
Shares traded (m)	200.9	164.4	172.0	245.7	160.2	184.7	184.7	184.7	184.7

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# CANADA



Prices at 3pm, September 19

**Continued on Page 43**



## AMEX COMPOSITE PRICES

**Prices at 3pm, September 19**

Stock	Dir	P/E	Stk	High	Low	Close	Change	Stock	Dir	P/E	Stk	High	Low	Close	Change	Stock	Dir	P/E	Stk	High	Low	Close	Change	Stock	Dir	P/E	Stk	High	Low	Close	Change
			100s								100s								100s									100s			
Acorn	16	17	25	24 1/2	25	+		DWC	08		D	1	1	1		Wesley	29		71138	1	1	1	1		Popeye	6	49	34	34		
Adco	16	17	25	24 1/2	25	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Aeroco	71	20	17	17 1/2	17	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25	23	45	45 1/2	45	+		Demon	15		D	1	1	1		Inc	29		11	11	11	11		Reser	30	12	12	12	+		
Alphaco	25																														

**OVER-THE-COUNTER** *Nasdaq national market, 2:30pm prices***Nasdaq national market, 2.30pm prices**

Stock										Stock										Stock										
Sales (Hnds)										Sales (Hnds)										Sales (Hnds)										
High	Low	Last	Chg		High	Low	Last	Chg		High	Low	Last	Chg		High	Low	Last	Chg		High	Low	Last	Chg		High	Low	Last	Chg		
ADC TI	105	174	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
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AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
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AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
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AFG	1024	184	174	-	Chick	714	109	109	+	Frang	1.78	140	60	58	100	100	100	100	+	Keydon	223	8	8	8	+	Keydon	223	8	8	+
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**Continued on Page 41**

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# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Federal data brings spurt of optimism

A SPURT of optimism flowed through early trading on Wall Street yesterday, carried by encouraging federal data on consumer spending in August, writes Terry Byland in New York.

A report on consumer spending sponsored by the Commerce Department on GNP growth. However, buying orders subsided after the early flurry and an overriding sense of caution returned to trim back advances.

At 2pm the Dow Jones industrial average was 2.80 higher at 1,303.20.

The most active stock on the New York Stock Exchange was Richardson-Vicks, where more than 3m shares traded in the first half of the session, moving the price only by a 5¢ gain to \$49.40. Hints that Unilever was about to win the bid battle against the Richardson board with an increased offer of \$90 a share swept the market after a federal judge temporarily restrained the board from proceeding with its defence plans.

The Dow transportation average rebounded by more than 5 points as airline issues recovered sharply after this week's selling.

The bond market was also higher, despite the signs of strong consumer spending, which caused some analysts to upgrade their forecast of today's GNP "flash" estimate from the Commerce Department and to predict that money supply will continue to surge.

On balance, analysts expect the Federal Reserve to hold policies unchanged for the present - a view that firmed when the Fed again helped liquidity by buying \$500m of bills on its customer accounts. But buying came mostly from the traders.

Turnover in the stock market, moderate at first, gathered pace as prices turned higher. IBM, down \$1 initially, later moved up to \$127.75, a net gain of 3¢, with the stock attracting substantial turnover. But General Foods, another important constituent of the Dow average, remained \$3½ down at \$85 as takeover speculation cooled again. Speculative attention switched to Pillsbury, which gained \$2 to \$59.40 on hopes that Philip Morris might bid.

Wall Street was impressed by the higher first-quarter earnings at British Telecom, and the stock moved up \$1 to \$27.75.

AT&T, 3½ up at \$21½, continued to respond favourably to the Federal Communications Commission ruling, allowing joint marketing of the group's long-distance services and telecommunications equipment.

Other technology stocks to extend Wednesday's gains were Burroughs, up \$1½ at \$64½, Digital Equipment, \$1½ higher at \$107½, and Honeywell, \$1½ ahead at \$94½. Only Control Data remained out of favour, slipping ¼ to \$18½.

American Airlines at \$41½ was ¾ better, although trading was heavy. Also firmer in stock trading was United, ¾ up at \$50 and Delta, ½ firmer at \$42½.

Chrysler, ¾ higher at \$37½, was the best-favoured among motor issues, which also rallied after several dull sessions, at \$68½, General Motors gained ¾ in brisk turnover.

In a nervous financial sector, stock in Citicorp edged up ¼ to 41½ in heavy trading as the market took a positive view of the reshuffle of top positions. A strong feature was American Express, up 1½ at \$41½, also in hefty trading.

Other features included a gain of 5¢ to \$33½ in Beatrice Group, as Salomon Bros priced an issue of 2.3m new Beatrice shares at \$33.

Stock in Wheeling-Pittsburgh jumped \$1½ to \$8½ on suggestions that the chairman might resign, opening the way for a settlement of the two-month strike by the workforce.

In the credit market, short-term rates remained at overnight levels, buttressed by federal funds at 7½ per cent. Bond prices came off the top at mid-session as the market waited for the latest money supply statistics.

### LONDON

## Composure recaptured after slide

EQUITIES regained their composure in London yesterday after four consecutive easier sessions brought about by crude oil price worries. Confidence was also restored by British Telecom's better first-quarter profits than expected. FT ended 8p up at 204.

Widespread gains were recorded, although the volume was only moderate. The FT Ordinary share index gained 7.0 to 1,007.8.

Oil shares took the previous day's technical improvements a stage further with sentiment receiving a boost by reports that Saudi Arabian oil production, which jumped to more than 3m barrels a day this month, has since fallen to around 2m b/d.

Gilts ended mostly unchanged from overnight levels. Buyers were reluctant to commit funds ahead of today's important economic data from the U.S. Index-linked issues, however, saw gains of up to ¼.

Chief price changes: Page 41; Details, Page 40; Share information service, Pages 38-39.

### AUSTRALIA

CONCERN over the Government's tax reforms, which were announced shortly after the market closed, continued to push prices lower in Sydney.

Most shares ended off their day's lows as bargain hunters stepped in late in the afternoon.

In media issues, Fairfax shed 20 cents to \$50.00 amid news of higher earnings for the year to June 30, Herald and Weekly Times was also lower at \$54.65, down 5 cents, while News Corporation gained 10 cents to \$56.80.

BHP ended the session unchanged at \$7.30 after 8.7m or \$7.8m worth of shares were traded.

### HONG KONG

AFTER a sluggish session, stocks in Hong Kong ended the day mostly unchanged.

Fears of rising interest rates and continued pressure on the banking sector because of concern over bank exposure to the financially troubled Orient Overseas shipping group continued to overshadow the market.

Hongkong Bank was steady at HK\$7.20 and Hong Seng Bank fell 50 cents to HK\$42.00. Ka Wah Bank ended at 90 cents against 95 cents on Wednesday.

Hongkong Gas continued to rise after its healthy half-year report and finished the day at HK\$9.90, up 35 cents.

In the property sector, Hongkong Land added 5 cents to HK\$6.10, Sun Hung Kai Properties lost 10 cents to HK\$12.70 and Hutchison Whampoa dropped 20 cents to HK\$25.90. Cheung Kong gained 10 cents to HK\$18.10.

### MALAYSIA

## Activity in second-liners puts blue chips in shade

THE MALAYSIAN Stock Exchange, which has been the subject of a series of market-boosting measures by the Government in recent months, has sprung back to activity after a long lull, with record volumes and impressive gains being registered in recent days, writes Wing Sulong in Kuala Lumpur.

Last week, a total of 113m shares, valued at 241m ringgit (\$97m) was traded - a record so far this year - and yesterday's volume of 39.2m shares, valued at 76m ringgit, was the highest recorded during the past two years.

Significantly, the chief gains were confined to Malaysian-based situational stocks and second-liners, while blue chips and Singapore-incorporated companies were neglected.

As a result, about a score of issues have put on impressive gains, some having appreciated by as much as 50 per cent in the past two weeks, while the Kuala Lumpur Stock Exchange industrial index, has hardly moved.

A foreign stock analyst said Malaysian fund managers and other local corporate investors had adopted a new strategy in the market by confining their activity mainly to domestic issues which are relatively tightly held. That has given them greater control of market operations.

### EUROPE

## Brussels rides to record

DOMESTIC considerations, particularly the possibility of an extension in legislation that gives tax advantages to share-market investors, yesterday pushed Brussels to its third consecutive record.

Although trading was slightly less active overall than in the previous two sessions, key leading issues remained heavily in demand, giving rise to confidence on the market's longer-term prospects.

Traders took profits and that slightly eroded the advance in the stock exchange index. The indicator closed 12.45 higher at a record 2,483.10, boosting the increase since Tuesday to 53.32.

The market's acceleration has been sponsored by expectations that the legislation giving tax breaks to people who invest in Belgian stocks will be prolonged beyond December 31.

Petrofina faltered during the afternoon session under the weight of mild selling but recovered to close BFr 20 higher at BFr 6.250 in active business. Other oil stocks were sluggish, with Cometa losing BFr 5 to BFr 2.695.

Profit takers were able to exert a far greater influence over the course of trading in Frankfurt, although volume was well down on recent levels.

The Commerzbank index eased 5.8 to 1,553.3, taking it below the peak reached on Wednesday and reflecting as well the absence of foreign investors.

Leading chemical stocks moved against the trend to close generally higher. BASF ended DM 3.50 higher at DM 233.90 and Bayer firmest a modest 20p to DM 227.

Automotive stocks again appeared slightly overheated after their recent strength and came back under light although steady selling. Daimler shed DM 5 to DM 971.50, followed by BMW, down DM 4.50 to DM 495, and VW, which eased DM 1.50 to DM 337.30.

Siemens rebounded from the heights hit during sessions earlier in the week, ending DM 4.50 to DM 603, while Nixdorf continued to enjoy support and added a further 50p to DM 550.

Deutsche Bank was depressed by sellers early in the day and did not recover, ending DM 2.50 to DM 602.50. Commerzbank was also lower at DM 220, off DM 2 and Dresdner shed DM 1.30 to DM 278.50.

The dollar's early firmer tone depressed bond prices, which ended up to 45p lower in active trading. The Bundesbank followed up a purchase of DM 47m worth of paper on Wednesday with the acquisition of another DM 20.4m.

Zurich's consolidation phase appeared to abate as share prices gained ground on increased volume in most sectors.

Banks received a lead from Bank Leu, which added SwFr 30 to SwFr 3,780 and Union Bank firmed SwFr 15 to SwFr 4,350.

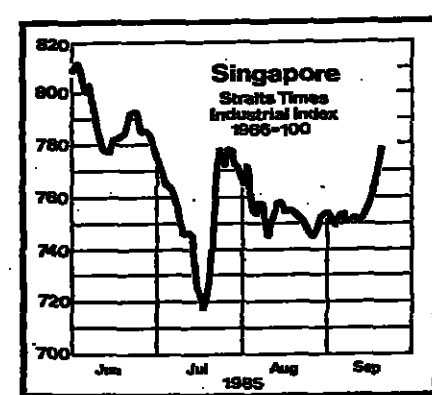
Industrial stocks were mixed. Nestlé moved up SwFr 60 to SwFr 7,010.

Although trading in Paris was restrained, the Bank of France's cut in the money-market intervention rate gave the market heart as prices edged higher. Amsterdam made a tentative move higher with foreign buyers responsible for selective buying among insurance and publishing companies.

Amer failed to enjoy the support for insurers and slipped Ft 6.70 to Ft 298.50 as trading began in rights for a forthcoming issue.

Buying from institutions stemmed the decline started earlier this week in Milan, although the market ended mixed on a relatively small volume.

Stockholders gathered momentum and prices recovered ground lost earlier in the week. Madrid ended in dull business.



### SINGAPORE

CONTINUED speculative buying support and short covering sent Singapore sharply higher in active trading.

The Straits Times industrial index firmed 11.98 to 776.93 as volume expanded to 32.8m shares, up from 31.3m traded on Wednesday.

Banks recorded strong gains, with DBS 15 cents higher at S\$5.35, UOB 12 cents up at S\$3.64 and OCBC 10 cents firmer at S\$8.10.

Properties were led higher by Selangor Properties, up 17 cents at S\$2.00. Singapore Land gained 8 cents to S\$2.16.

Plantations, however, ended only modestly firmer.

### TOKYO

## Favourite falls from front line

PROPERTY, construction and incentive-backed stocks changed hands quickly in Tokyo yesterday, as profit-taking in Mitsubishi Heavy Industries, a market favourite, increased, writes Shigeo Nishiwaki of Jiji Press.

The 225-issue Nikkei-Dow market average gained 35.33 to 12,564.99 on volume reaching 453.8m shares, up from Wednesday's 426.14m. Losses outnumbered gains by 407 to 395, with 157 issues unchanged.

Mitsubishi Heavy Industries, which has been pulling up other large-capital issues since early August, dipped Y5 to Y429. It slipped from first to second in the 10 most active stocks list, with trading shrinking from 76.87m shares on Tuesday and 46.62m on Wednesday to 18.10m. Ishikawajima-Harima Heavy Industries and Nippon Steel dropped Y1 to Y200 and Y2 to Y168 respectively.

Among incentive-backed stocks, Sapporo Breweries was particularly popular, reflecting plans to redevelop its idle land. It was the busiest stock with 21.82m shares changing hands, soaring Y40 to Y615.

Nippon Yusen added Y16 to Y335 on expectations that easing of the Government's regulations on the shipping industry would allow effective use of real estate owned by the company. Nippon Express gained Y6 to Y393 and Mitsui Real Estate Y15 to Y987.

Leading construction stocks attracted buyers, with three construction companies making it on to the most active list. Taisei jumped Y12 to Y383, Shimizu Construction closed Y8 higher at Y395, and Kajima Y3 higher at Y520.

Sekisui House was Y22 up at Y930 and Kumagai Gumi Y16 up at Y884. Matsui Construction soared Y41 to Y356 and Shokusan Jutaku advanced Y30 to Y390.

The yield on the benchmark 6.8 per cent government bond maturing in December 1994 rose above 6 per cent for the first time for three sessions. The bond slipped below the 6 per cent mark on Tuesday for the first time as a long-term bond on active buying by bank dealers, but investors were discouraged by a rise in U.S. long-term interest rates and the Japanese central bank governor's remark calling for prudence in bond transactions. However, other long-term government bonds firmed.

### CANADA

THE recovery in Toronto continued yesterday after seven consecutive easier sessions.

Gold led the advance, reflecting the higher world bullion price. Lac Minerals traded 3½ higher at C\$33½ and Red Campbell Lake added C\$½ to C\$30½.

Among actives, Inco was unchanged at C\$18½, Magna International rose C\$½ to C\$18½ and Dome Petroleum shed 5 cents to C\$2.73. Genstar, up C\$½ at C\$30½, and Canadian Pacific, unchanged at C\$16½, were also active.

Banks edged firmer in Montreal while industrials and utilities shaded lower.

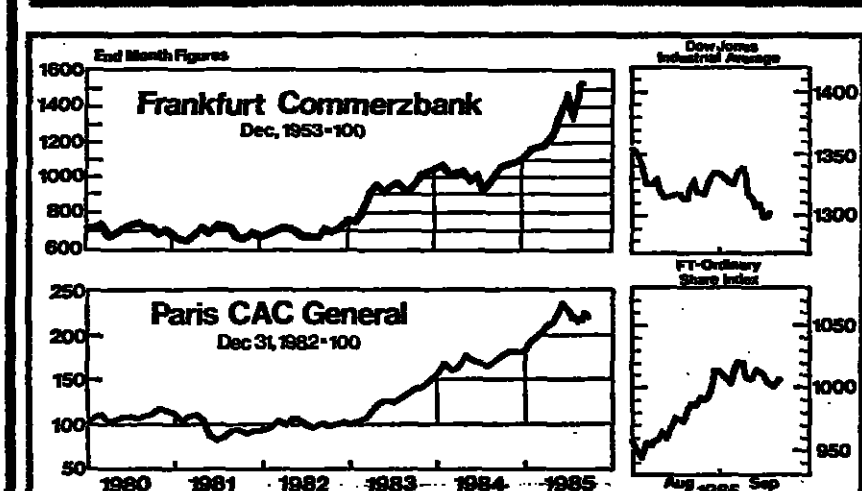
### SOUTH AFRICA

A FIRMER trend developed in Johannesburg despite a weaker dollar gold price.

Randfontein added R4 to R214 and Southvaal rose R1.50 to R80 while Harties added 25 cents to R10.75. Mining financials and most other miners mirrored golds. Amgold added R3 to R185 and diamond share De Beers gained 20 cents to R12.

Platinums were higher with Impala up R1 to R21.75. Industrials ended mixed with a firmer bias.

### KEY MARKET MONITORS



STOCK MARKET INDICES				
	Sept 19	Previous	Year ago	
<b>NEW YORK</b>				
DJ Industrials	1,305.67	1,300.40	1,213.01	
DJ Transport	855.08	848.29	827.26	
DJ Utilities	153.67	153.51	154.59	
S&P Composite	153.12	151.71	155.94	
<b>LONDON</b>				
FT Ord	1,007.8	1,000.8	888.2	
FT-SE 100	1,306.8	1,294.8	1,125.2	
FT-A All-shares	683.7	628.98	531.35	
FT-A 500	695.65	680.25	590.19	
FT Gold mines	308.5	316.4	336.1	
FT-A Long gtl	10.40	10.39	10.46	
<b>TOKYO</b>				
Nikkei-Dow	12,564.99	12,529.56	10,552.3	
Tokyo SE	1,004.10	1,003.70	816.63	
<b>AUSTRALIA</b>				
All Ord.	943.3	945.4	717.1	
Metals & Mins.	507.5	511.0	425.8	
<b>AUSTRIA</b>				
Credit Aktien	100.09	100.28	54.32	
<b>BELGIUM</b>				
Belgian SE	2,485.10	2,472.65	-	
<b>CANADA</b>				
Toronto	1,925.1*	1,911.8	1,982.0	
Metals & Mins	2,574.4*	2,662.0	2,396.6	
Montreal	131.08*	130.51	118.82	
<b>DEMARK</b>				
SE	n/a	216.01	176.11	
<b>FRANCE</b>				
CAC Gen	218.3	218.0	174.0	
Ind. Tendance	123.1	123.0	113.3	
<b>WEST GERMANY</b>				
FAZ-Aktien	520.00	522.64	382.34	
Commerzbank	1,535.3	1,541.1	1,048.1	
<b>HONG KONG</b>				
Hong Seng	1,563.27	1,563.82	963.79	
<b>ITALY</b>				
Borsa Com.	398.53	399.17	214.91	
<b>NETHERLANDS</b>				
ANP-CBS Gen	221.2	220.0	175.2	
ANP-CBS Ind	193.3	192.1	157.8	
<b>NORWAY</b>				
Osto SE	366.06	365.99	258.23	
<b>SINGAPORE</b>				
Straits Times	776.98	766.96	882.39	
<b>SOUTH AFRICA</b>				
JSE Golds	-	1,034.9	831.9	
JSE Industrials	-	946.9	853.5	
<b>SPAIN</b>				
Madrid SE	108.99	108.00	147.00	
<b>SWEDEN</b>				
J & P	1,398.84	1,396.88	1,454.78	
<b>SWITZERLAND</b>				
Swiss Bank Ind	494.5	491.7	377.7	
<b>WORLD</b>				
Capital Int'l	212.0	212.2	182.7	
<b>GOLD (per ounce)</b>				
London	316.75	316.75	316.65	
Zurich	316.75	316.75	316.65	
Paris (Bldg)	316.84	316.84	316.66	
Luxembourg	316.50	316.50	316.60	
New York (Dec)	324.60	324.60	319.80	

\* Latest available figure

### (EasyLink)

Modem	£140
Software	£185
Registration fee	£ 40
2-year subscription @ £12.95 per month	£311
Total running costs for 2 years	£676
Daily running cost (1 yr = 260 days)	£1.30

## EasyLink telex costs - a breakdown.

### (Telex)

2-year rental of Cheeth (87c 32k)	
telex equipment @ £322 per quarter	£2576
Line fees @ £88 per quarter	£ 704
Connection fee	£ 88
Total running costs for 2 years	£3368
Daily running cost (1 yr = 260 days)	£6.48

## Ordinary telex costs - a nervous breakdown.

EasyLink is so much cheaper to set up and run, because it allows you to use equipment you already have in your office—a telephone and a microcomputer (or word-processor, electronic typewriter)—to key into the world telex network.

You can send messages to, and receive messages from, any telex subscriber at a fraction of the overall cost of conventional telex.

What's more, there are a whole host of other advantages to the EasyLink system.

Send us the coupon today and we'll tell you all about them or phone 01-928 9001 or FREEPHONE EASYLINK (Dial 100) for a brochure.

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